



Meeting of:	Learning and Culture Scrutiny Committee
Date of Meeting:	Thursday, 09 March 2023
Relevant Scrutiny Committee:	All Scrutiny Committees and Cabinet
Report Title:	Annual Delivery Plan Monitoring Report: Quarter 3 Performance 2022/23 and progress against External Regulatory Recommendations and Proposals for Improvement.
Purpose of Report:	To present quarter 3 performance results for the period 1st April 2022 to 31st December 2022 in delivering our 2022/23 Annual Delivery Plan commitments as aligned to our Corporate Plan Well-being Objectives. To present progress to date in addressing existing recommendations and improvement proposals from our external regulators.
Report Owner:	Paula Ham, Director of Learning & Skills
Responsible Officer:	Paula Ham, Director of Learning & Skills
	Consultation has been undertaken with Directors and the Strategic Leadership Team. The performance report applies to the whole authority. Quarterly performance reports covering the Corporate Plan Well-being Objectives will be considered by all Scrutiny Committees and Cabinet.
Elected Member and Officer Consultation:	All Members via Scrutiny Committees and Cabinet have received quarterly performance monitoring reports which incorporate progress against key regulatory actions. The Strategic Insight Board (SIB) via its quarterly monitored Insight Tracker also provides the Strategic Leadership Team with regular updates on progress with regulatory actions. The latest version of the monthly SIB Insight Tracker is included as part of quarterly performance reports to all Scrutiny Committees.
Policy Framework:	This is a matter for Executive decision by Cabinet.

Agenda Item: 12



Executive Summary:

Quarter 3 ADP Performance Monitoring

- The performance report presents our progress at quarter 3 (1st April 2022 to 31st December 2022) towards achieving our Annual Delivery Plan (2022/23) commitments as aligned to our Corporate Plan Well-being Objectives.
- All 4 Corporate Plan Well-being Objectives were attributed a Green performance status at Q3 to reflect the good progress made to date in meeting our Annual Delivery Plan commitments for 2022/23.
- 93% (353/380) of planned activities outlined in our Annual Delivery Plan have been attributed a Green performance reflecting the positive progress made during the quarter, 1% (3) of planned activities were attributed an Amber status and 6% (24) of planned activities were attributed a Red status.
- Of the 128 performance measures aligned to our Corporate Plan Well-being Objectives, data was reported for 33 measures where a performance status was applicable. 58% (19) measures were attributed a Green performance Status, 6% (2), Amber status and 36% (12), Red status. A performance status was not applicable for 95 measures with 22 of these relating to measures establishing baseline performance for 2022/23, a further 67 relating to measures which are monitored annually and for 6 measures no update was provided.
- In relation to the planned activities within the remit of the Learning & Culture Scrutiny Committee, 99% (71 out of 72) were attributed a Green performance status, and 1% (1) was attributed a Red status. Of the 5 measures reported, 60% (3) were attributed a Green performance status and 40% (2) were attributed Red status.
- This quarter the performance exceptions have been revised to reflect the changes requested by
 elected members following a workshop in July 2022 on performance monitoring of the Annual
 Delivery Plan. For ease of reference, performance exceptions aligned to the Scrutiny Committee's
 remit now highlight the current status of red performing actions identified in the previous
 quarter to show direction of travel, that is whether proposed remedial actions have been
 undertaken to progress these actions.
- The report seeks elected members' consideration of Q3 performance results and the proposed remedial actions to address areas of identified underperformance. Upon consideration, the Scrutiny Committee is recommended to refer their views and any recommendations to Cabinet for their consideration.

Recommendations

- 1. That members consider performance results and progress towards achieving the Annual Delivery Plan 2022/23 commitments as aligned to our Corporate Plan Wellbeing Objectives within the remit of the Committee.
- 2. That members consider the remedial actions to be taken to address areas of underperformance and to tackle the key challenges identified within the remit of the Committee, with their views and recommendations referred thereafter to Cabinet for their consideration and approval.

Reasons for Recommendations

- 1. To ensure the Council clearly demonstrates the progress being made towards achieving its commitments in the Annual Delivery Plan 2022/23 aimed at making a positive difference to the lives of Vale of Glamorgan citizens.
- 2. To ensure the Council is effectively assessing its performance in line with the requirement to meet our performance requirements as outlined in the Local Government & Elections (Wales) Act 2021 and reflecting the requirement of the Wellbeing of Future Generations (Wales) Act 2015 that it maximises its contribution to achieving the well-being goals for Wales.

1. Background

- 1.1 The Council's Performance Management Framework is the mechanism through which our key priorities and targets are monitored and realised in order to secure continuous improvement and meet our performance requirements.
- 1.2 As part of the review of its Performance Management Framework, the Council has adopted a Corporate Plan (2020-25) which reflects the requirements of the Well-being of Future Generations (Wales) Act 2015 and identifies 4 Well-being Objectives for the Council. We have also refined our performance reporting and monitoring approach to enable us to meet our new duties under the Local Government & Elections (Wales) Act which came into effect from 1st April 2021.
- 1.3 Our performance framework is aligned to our Corporate Plan to enable us to track our progress on well-being objectives (keep our performance under review) and demonstrate how the steps we intend to take will contribute to achieving multiple well-being objectives and in turn the national goals.
- 1.4 In line with these performance arrangements, Cabinet and Scrutiny Members will consider a high-level overview of performance in a presentation report format. The report is aligned to the remit of the Committee and reports progress against all four Well-being Objectives enabling members to look at the achievement of the Corporate Plan holistically. The report also highlights areas of improvement that may require greater scrutiny by members and enables Cabinet and Scrutiny Committees to flex their work programme to reflect any emerging performance issues that may require more intensive consideration.
- 1.5 Work will continue to further develop and enhance our performance monitoring and reporting arrangements in line with our duties as outlined in the WBFG

- (Wales) Act and the LG&E (Wales) Act with reference to the wider local government agenda. These discussions will continue to consider the best way to present information to elected members to facilitate scrutiny and identify and explore areas of interest.
- 1.6 The presentation at Appendix A outlines our performance for the period 1st April to 31st December 2022 against our Annual Delivery Plan commitments for 2022/23 as aligned to the remit of the Learning & Culture Scrutiny Committee.
- **1.7** The presentation structure provides members with:
- An overall performance summary of the Annual Delivery Plan 2022/23;
- An overview of achievements specific to each scrutiny committee's remit across all 4 Well-being Objectives.
- A performance snapshot specific to each scrutiny committee's remit, including
 the overall status of actions and performance measures. Hyperlinks to detailed
 performance commentary for all actions and measures including performance
 exceptions are embedded within the presentation. These are the areas we need
 to improve in relation to our Annual Delivery Plan activities as aligned to the
 Corporate Plan Well-being Objective.
- An overview of areas for focus and improvement specific to each scrutiny committee's remit across all 4 well-being objectives.
- 1.8 The presentation report uses the traffic light system, that is, a Red, Amber or Green (RAG) status and a Direction of Travel (DOT) to aid performance analysis. Progress is reported for all key performance indicators and actions by allocating a RAG performance status.
- 1.9 For ease of scrutiny, performance exceptions (that is, all actions or PIs within the remit of the Committee that have been attributed a Red status) are presented at Appendix B including a direction of travel and commentary on the performance. The Performance exceptions highlight the current status of red performing actions identified in the previous quarter to show direction of travel, that is whether proposed remedial actions have been undertaken to progress these actions.
- **1.10** Detailed performance commentary for all actions and measures are also provided at Appendix C which provides contextual information for members' information should they wish to examine this level of detail.

2. Key Issues for Consideration

2.1 We have assessed progress in relation to our planned activities as outlined in our Annual Delivery Plan for 2022/23 using local performance and trend data where possible.

- of our national data obligations by the Welsh Local Government Association (WLGA) and Welsh Government (WG). We are currently working with Data Cymru and Welsh local authority colleagues to develop a national self-assessment dataset, which will enable us to benchmark service performance across a range of service areas. Until a dataset is agreed, we will continue to use our local performance data to support performance reporting where possible.
- 2.3 All 4 Corporate Plan Well-being Objectives were attributed a Green performance status at Q3 to reflect the good progress made to date in meeting our Annual Delivery Plan commitments for 2022/23.
- 93% (353/380) of planned activities outlined in our Annual Delivery Plan have been attributed a Green performance reflecting the positive progress made during the quarter, 1% (3) of planned activities were attributed an Amber status and 6% (24) of planned activities were attributed a Red status.
- Of the 128 performance measures aligned to our Corporate Plan Well-being Objectives, data was reported for 33 measures where a performance status was applicable. 58% (19) measures were attributed a Green performance Status, 6% (2), Amber status and 36% (12), Red status. A performance status was not applicable for 95 measures with 22 of these relating to measures establishing baseline performance for 2022/23, a further 67 relating to measures which are monitored annually and for 6 measures no update was provided.
- 2.6 Appendix A outlines our performance for the period 1st April 2022 to 31st December 2022 against our Annual Delivery Plan commitments for 2022/23 as aligned to the remit of the Learning & Culture Scrutiny Committee.
- 2.7 For ease of scrutiny, performance exceptions (that is, all actions or PIs within the remit of the Committee that have been attributed a Red status) are presented at Appendix B including a direction of travel and commentary on the performance. The performance exceptions have been recently revised to reflect the changes requested by elected members following a workshop in July 2022 on performance monitoring of the Annual Delivery Plan. The Performance exceptions now highlight the current status of red performing actions identified in the previous quarter to show direction of travel, that is whether proposed remedial actions have been undertaken to progress these actions.
- 2.8 Detailed performance commentary for all actions and measures are provided at Appendix C which provides contextual information for members' information should they wish to examine this level of detail.
- 2.9 In relation to the planned activities within the remit of the Learning & Culture Scrutiny Committee, 99% (71 out of 72) were attributed a Green performance status, and 1% (1) was attributed a Red status. Of the 5 measures reported, 60% (3) were attributed a Green performance status and 40% (2) were attributed Red status.
- 2.10 Elected Members are being asked to consider the Q3 performance results and the proposed remedial actions to address areas of identified underperformance. Upon consideration, the Scrutiny Committee is recommended to refer their views and any recommendations to Cabinet for their consideration.

3. How do proposals evidence the Five Ways of Working and contribute to our Well-being Objectives?

- 3.1 Performance Management is an intrinsic part of corporate governance and integrated business planning which underpins the delivery of the Council's Corporate Plan and its Well-being Objectives and associated annual commitments in its Annual Delivery Plan 2022/23. Our Corporate Plan has been structured around the Well-being of Future Generations (Wales) Act 2015, through the development of four Well-being Objectives. By aligning our Well-being Outcomes in the Corporate Plan with the Well-being Goals of the Act, this will enable us to better evidence our contribution to the Goals.
- 3.2 Performance reporting is an important vehicle for showing our progress, not only in terms of impacts across the national well-being goals through achievement of our well-being objectives but also in terms of the changes and improvements made in our approach to integrated planning.
- 3.3 The five ways of working are a key consideration in our corporate Performance Management Framework ensuring that we continue to focus on working differently and in an inclusive way to challenge why, what and how we respond to our key performance challenges.

4. Climate Change and Nature implications

- 4.1 There are no direct climate change and nature related implications associated with this report. The Corporate Plan and Annual Delivery Plan incorporate our key commitments which aim to have a positive impact on climate change and nature overall. However, failure to deliver on these commitments could impact negatively on achievement of our Well-being Objectives and in turn our contribution to the national goals and on any external regulatory assessments of the Council.
- 4.2 The climate change and nature implications related to the Council's activities are outlined in Project Zero (our Climate Change/carbon reduction and nature programme) and identifies the mitigating actions we intend to take to minimise the adverse consequences of our activities. It also includes key measures and targets that are monitored and regularly reported to all stakeholders to enable us to demonstrate and track progress towards achieving our key climate change and nature related commitments enroute to achieving net zero carbon status by 2030.

5. Resources and Legal Considerations

Financial

5.1 There are no additional budgetary implications arising from this report, although underperformance in some areas may have a negative impact on external assessments of the Council and could put certain funding opportunities at risk.

Employment

There are no direct workforce related implications associated with this report. However, there are a number of issues contained within the performance report that if not effectively managed have the potential to impact on our staff establishment and performance overall. This may in turn impact adversely on achievement of key outcomes associated with the Corporate Plan.

Legal (Including Equalities)

- 5.3 The Local Government & Elections (Wales) Act 2021 requires that the Council keep its performance under review and consult and report on its performance in order to secure continuous improvement and meet its performance requirements.
- 5.4 The Well-being of Future Generations (Wales) Act 2015 requires the Council to set and publish annual Well-being Objectives that maximise its contribution to achieving the Well-being goals for Wales and report its progress in meeting these.

6. Background Papers

Corporate Plan 2020-25

Annual Delivery Plan 2022-23

Q3 Corporate Overview 2022-23

Strategic Insight Board- Q3 Insight Tracker



respective committees •Q2 Corporate Risk Register 2022-23 •Q2 Sickness Absence Report •Insight Board Action Tracker • Q3 Corporate Overview

PERFORMANCE SUMMARY: ANNUAL DELIVERY PLAN 2022/23



OVERALL RAG STATUS FOR THE ANNUAL DELIVERY PLAN IS GREEN

Overall Action	RAG	Direction of Travel
Objective 1	G	\leftrightarrow
Objective 2	G	\leftrightarrow
Objective 3	G	\leftrightarrow
Objective 4	G	\leftrightarrow
Annual Delivery Plan	G	\leftrightarrow

Overall Pl's	RAG	Direction of Travel
Objective 1	A	\leftrightarrow
Objective 2	A	\leftrightarrow
Objective 3	A	\leftrightarrow
Objective 4	A	\leftrightarrow
Annual Delivery Plan	A	\leftrightarrow

Overall Objective	RAG	Direction of Travel
Objective 1	G	\leftrightarrow
Objective 2	G	\leftrightarrow
Objective 3	G	\leftrightarrow
Objective 4	G	\leftrightarrow
Annual Delivery Plan	G	\leftrightarrow

WHAT HAVE WE ACHIEVED?

Objective 1: Work with and for our communities:

- The new Work Welsh Co-Ordinator continues to promote the uptake of Welsh for all levels across the workforce and there is ongoing liaison with Menter laith Bro Morgannwg to promote opportunities to learn and speak Welsh in the community.
- A new ALN website is live and provides advice and information on provision and the services available.
 Alongside this, a new Portal for developing and writing Independent Development Plans is in place which is being shared with schools ALNCos to support the new ways of working.
- Continued to support staff well-being. Alongside corporate occupational health and other targeted initiatives and training, introduced a group supervision initiative for headteachers, ALNCOs and staff working with pupils displaying complex SEMH difficulties. Uptake of wellbeing initiatives in schools and by Directorate staff remains positive.
- Work is in progress to launch a Participation Strategy aimed at strengthening our approach to engaging, involving and communicating with children and their families to ensure we are meeting their needs. This has been co-produced with Social Services, schools, external agencies and the Central South consortium.
- Worked in collaboration with school eco-councils and Keep Wales Tidy to provide opportunities for Pupil Voice to influence decisions including school organisation proposals and environmental projects.

Objective 2: Support learning, employment and sustainable economic growth:

- Delivery of Band B projects has remained on track, for 2022/23 with the following school buildings under construction:
- Ysgol Sant Baruc (Barry Waterfront) Completion date April 2023; Cowbridge Primary Provision (Phase 1) – completion date July 2023; Centre for Learning & Well-being – completion date August 2023; St Nicholas – completion date January 2024.
- Percentage of C4W & C4W+ people engaged against target continues to rise. 120% of C4W people engaged against target in comparison to last year's figure of 106%.
- Continuing to develop and expand the School and Community Based Counselling service available to vulnerable children, young people and families at secondary and primary school, providing both digital and face to face services.
- 7 QuickStart placements have commenced in the Council as part of supporting employment and the development of skills for the future.
- Work continued across our educational settings to meet the needs and respond to the social, emotional and mental health difficulties of children and young people. The Engagement Service received 80 additional requests for support during autumn term 2022 and demand for service continues to increase.







WHAT HAVE WE ACHIEVED?

Objective 3: Support People at home and in their community:

- Progress on a 1 year pilot model of an artist's residency programme with the Royal Welsh College of Music and Drama is well underway and will provide opportunities for recent graduates to gain experience in the industry and offer a cost effective way of engaging children, young people and vulnerable groups in the Arts.
- The 'Free School Meal' offer to all infants in 2022 will now be extended to juniors in 2023 thus ensuring as many pupils as possible enjoy a healthy free meal in school. This also contributes to the Council's cost-of-living support.
- The Council's Youth Offending Service received an overall rating of 'Good' following an inspection by Her Majesty's Inspectorate of Probation.
- Libraries across the Vale have ran a diverse programme of wellbeing events, game days, coffee morning and taster courses as part of the Warm Spaces initiative. Nearly 400 people attended the autumn Jobs and Employment skills fair. Work on Makerspaces in Penarth and Barry are also well advanced, with a focus on engaging younger people.
- To date, 18 schools have signed up for Violence against Women, Domestic Abuse and Sexual Violence training with 738 staff completing the training.
- Effectively targeting interventions and support to young people and their families via the 'Families ties' project alongside mentoring and coaching initiatives, is preventing homelessness for young people at risk.

Objective 4: Respect, enhance and enjoy our environment:

- We continue to explore new technologies and digital practices to reduce electricity usage and carbon emissions, trials have began in Llantwit Learning Community using fuel stretcher technology to optimise the central heating system.
- Continuing the rollout of Salix schemes for LED installation and PV panels for our education estate to meet carbon reduction targets.
- Actively promoted the Sustrans loan bike scheme to all staff including schools.
- Awarded funding for citizen science project to measure biodiversity at schools on a rolling programme and will provide data on the benefit of improved ecological value at schools.
- Work continues to rollout wormery pilot to schools to help reduce food waste. Also, liaising with schools to improve onsite biodiversity through planting woodlands.
- The Sustainable Communities for Learning programme continues to make a significant contribution to the Project Zero priorities which aim to reduce our carbon emissions: Ysgol Sant Baruc is under construction and will be delivered as low carbon; St Nicholas is under construction and will be net zero carbon in operation; Centre for Learning and Well-being and Cowbridge Primary are both under construction and will be net zero carbon in operation; Ysgol Y Deri will be net zero carbon in operation.







PERFORMANCE SNAPSHOT:



LEARNING & CULTURE SCRUTINY COMMITTEE

AREAS FOR FUTURE FOCUS AND IMPROVEMENT

Objective 1: Work with and for our communities:

- Retention of our workforce and recruitment of new staff remains a challenge. Local Authority officers continue to support the sector by working in partnership with providers and key stakeholders including local secondary schools, Further Education establishments and training partners as part of their ongoing commitment.
- Continue to engage and support schools with remote learning provision and new technologies to maximise access to learning and minimise inequalities for learners
- Continue to promote 'Learn Welsh' programme to staff, take up courses have been slower than anticipated.

Objective 3: Support people at home and in their community:

- Continue to increase visitor numbers to our public libraries.
- Progress work on the Whole School Approach to tacking food poverty in schools in line with the Move More, Eat Well agenda.
- Continue to maximise opportunities to signpost citizens to cultural and arts activities designed to enhance their mental health and well-being.

Objective 2: Support learning, employment and sustainable economic growth:

- The number of referrals to the Engagement Service, for external support to meet social, emotional and mental health needs in Primary schools has risen exponentially placing additional pressure on services.
- Attendance remains a concern especially at secondary level and we have seen an increase in Covid related absence during the autumn term. At primary level concerns are high regarding scarlet fever and strep A. 6 new attendance and engagement officers are supporting Inclusion Officers to address attendance rates in our schools.

Objective 4: Respect, enhance and enjoy our environment:

- Continue to invest in carbon reduction measures across the education estate and support the delivery of Project Zero.
- The number of children needing transport to school, increasing COVID cases, a lack of relief drivers and spiralling costs of provision remains a challenge to our transport service, given our goal to increase service efficiencies and reduce carbon emissions.





Learning and Culture Scrutiny Committee

Performance Exceptions

Service Plan Actions	% Complete	Action status		Action status		Action status		Action status		Action status		Action status		Action status		Action status		Action status		Action status				Direction of Travel	Commentary
		Q2	Q3																						
PB/A037: Maximise opportunities to signpost citizens to cultural and arts activities designed to enhance their mental health and wellbeing.	40%	Red	Red	↑	Work has begun to review customer facing email content generated through interaction with the GovService system. Testing has commenced to ascertain likelihood of citizens to click on links within the email content, the results of which will inform how these interactions can help support the promotion of cultural activities designed to enhance mental health and wellbeing.																				

Q2 Performance Exceptions: Direction of Travel at Q3

Service Plan Actions	% Complete	Action status		Commentary (Amber status actions only)
		Q2	Q3	
SL/A017: Undertake an art census and use the findings to develop a strategy that supports the recovery of arts organisations in the Vale.	75%	Red	Green	

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	Direction of Travel	Commentary
CPM/128: Percentage of I2A young people engaged against target.	16.6	0	33	\	As mentioned in last quarters report and update, the I2A project had stopped taking on referrals with the project ending on the 31st of December 2022. As a result, the project had an Annual target spread across the 3 quarters it would be running; this target was 33, however we have only managed to engage with 10 learners resulting in only 30.3% against target.
CPM/129: Percentage of I2W young people engaged against target.	175	0	54	V	As mentioned in last quarters report and update, the I2W project had stopped taking on referrals with the project ending on the 31st of December 2022. As a result, the project had an Annual target spread across the 3 quarters it would be running; this target was 54, however we have only managed to engage with 17 learners resulting in only 31.2% against target.

APPENDIX 1: Service Plan Actions contributing to this Well-being Objective

Well-being Objective 1: To work with and for our communities

CP Commitment: 1.1 Improve how we involve, engage and communicate with others about our work and decisions

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee			
	ADP1- Make effective use of assets and technology to improve our services and how we communicate including more responsive online services, enhancements to the website and use of the new digital customer experience system.								
AS/A001: Development of online referral forms via website to improve quality of referral advice and to support faster access to information and signposting and into care and support services as required.	31/03/2023	75%	Slow progress. The implementation and training on the new Granicus system has taken priority over service developments, but now that it is in place, a renewed focus on creating on-line referral forms will be implemented.	Green	Green	Corporate Performance and Resources Healthy Living and Social Care			
AS/A002: Expand the development of SMART houses and review the outcomes of them in terms of impact for citizens in supporting independent living and enhancing their wellbeing.	31/03/2023	75%	Castle Avenue completed, Carys Close completed and tenants due to move in during qtr4. Other opportunities identified to develop under the Housing with Care Fund, subject to discussions.	Green		Homes and Safe Communities Healthy Living and Social Care			
CS/A002: Maximise opportunities within CYPS to undertake hybrid meetings to support the engagement of children young people and families aligned to the Council's 'Eich Lle'- Your Space project.	31/03/2023	75%	2nd workshop took place with wider members of SMT. Establishment numbers/ survey findings were reviewed and options going forward were explored.	Green		Corporate Performance and Resources Healthy Living and Social Care			
CS/A003: Utilising dedicated WCCIS project support, increase and develop	31/03/2023	75%	List of requirements have been given to RMS and themes being developed whether that's infrastructure development or training of CYPS	Green		Corporate Performance and Resources			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
CYPS practitioners' capacity and consistency in the use of the system.			staff. Dedicated support identified for CYPS once individual completed induction.			Healthy Living and Social Care
RMS/A004: Implement digital medication in our residential care homes.	31/03/2023	75%	Go Live dates: Southway, training December 2022 implementation January 10th 2023, Cartref Training January 2023, implementation 8th February 2023, Ty Dewi Sant 16th March 2023	Green		Corporate Performance and Resources Healthy Living
						and Social Care
RMS/A005: Further enhance and develop use of forms within WCCIS to support quality assurance work and enhance customer experience.	31/03/2023	75%	All AS and CYPS forms are under review and new forms are being developing to fill the gaps. A new group for Safeguarding will also be required. Business flow processes being developed	Green		Corporate Performance and Resources
			alongside forms to improve efficiency and user experience			Healthy Living and Social Care
RMS/A006: Implement the WCCIS workplan within the Performance Champions workstream of the Reshaping Programme.	31/03/2023	75%	Fortnightly meetings continue and progress maintained. Workplan reviewed and updated.	Green		Corporate Performance and Resources
neshaping riogramme.						Healthy Living and Social Care
RMS/A007: Contribute to WCCIS performance oversight via the NWIS and Senior Management Board to continue identify and support the	31/03/2023	75%	Members of the WCCIS Team and the Operational Manager from Business Intelligence and Service Development continue to contribute to WCCIS performance oversight through their attendance	Green		Corporate Performance and Resources Healthy Living
development of reporting mechanisms for system issues.			at SMB and representation at other WCCIS working groups.			and Social Care
RMS/A008: Review and enhance current information on Staffnet, DEWIS and public facing website.	31/03/2023	75%	Dewis (SM): Work is ongoing to increase awareness of Dewis Cymru across the region via promotion on social	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			media and networking. StaffNet (SM): SSMT have agreed for other service areas to support us undertake this action. Bespoke			Healthy Living and Social Care
			training to be widened to include others and a task and finish group will be established to plan the programme of work.			
ALN/A001: Maximise the use of digital methods including an updated website, information portal and social media to engage and communicate with schools and Vale citizens on matters relating to ALN and Wellbeing.	31/03/2023	75%	The new ALN website area has been published. Further information around provision and services has been shared with the website developer, to update the site already. Educational Psychologist information is being prepared for the next update. Continuing technical issues with SharePoint have hampered further development, these are being addressed. We are working with communications team around social media input and maintenance. IT job details have been shared with the relevant agency.	Green		Corporate Performance and Resources Learning and Culture
ALN/A004: Develop processes to enable the new way of working and improve management information systems, including ICT infrastructure to ensure that both the new ALN arrangements and the old SEN arrangements can co-exist over the implementation period.	31/03/2023	75%	The new ALN portal for writing and developing IDPs is completed and will be shared with schools ALNCos in January. Digital provision maps have been developed and shared with schools that can be used independently of any other system. All resource bases are being developed on One to monitor placement, reports are being trialled for this. Work on complex needs reports, recording and tracking continues.	Green		Corporate Performance and Resources Learning and Culture
SP/A001: Maximise the use of digital methods including an updated website, information portal and social media to engage and communicate with schools and Vale citizens.	31/03/2023	75%	For Youth Service, the silver award assessment has now been fully completed and achieved. As such the relevant groups that have been referenced in the quarter 2 update have now been established. Digital pages have been updated and further work to enhance the YS's	Green		Corporate Performance and Resources Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			online offer are being progressed in terms of			
			social media engagement etc. The Inclusion Team			
			have ensured all of their relevant information and			
			training is now available online.			
NS/A003: Develop a phased approach	31/03/2023	75%	Continuing to streamline processes including Alley	Green		Corporate
to expand on-line services such as			Gate Application for keys via on line system.			Performance
parking permits, waste and leisure			Asset management system had continued to be			and Resources
services as well as automated systems			implemented into Phase 2. Implementing of the			
for fleet and public transport and an			Electrical and Structural Testing in the Asset			Environment
asset management system for parks			Management System. Awaiting confirmation on			and
and other neighbourhood assets.			priority for lines and signs in order that			Regeneration
			implementation for the Construction and			
			Development. Allotment processes have also			
			been supplied to CONFIRM in order that a cost			
			can be provided for the implementation. This			
			was included as part of the procurement process,			
			also additional grant monies received for part of			
			the implementation. Still awaiting confirmation			
			on the issuing of correspondence from the			
			system. Continuing to look at streamlining			
			processes in order to improve services.			
HS/A003: Implement the new Housing	31/03/2023	75%	The Responsive Repairs - Contractors system is	Green		Corporate
Software System and deliver a Digital	, , , , , ,		scheduled to go into test in the new calendar year			Performance
Transformation Strategy for Housing			and the programme for phase two which			and Resources
and Building Services.			incorporates much of the base system for housing			
			have been set out in timetable for all modules to			Homes and
			be completed during 2023/24.			Safe
			,			Communities
SRS/A001: Improve engagement and	31/03/2023	75%	Results of the SRS Staff survey undertaken last	Green		Corporate
consultation with stakeholders	32,00,2020	2,0	quarter were disseminated to staff and work is	C. 2011		Performance
including service users and residents			currently being undertaken to develop an action			and Resources
and review the effectiveness of			plan for consideration.			2.14 1.0004.003
and their the enectiveness of			p.s			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
current mechanisms used to access Shared Regulatory Services. SRS/A002: Maximise mobile working	31/03/2023	50%	Responses to the Pollution Control Survey conducted with Cardiff and Vale service users has now been analysed and report prepared on the results achieved. Work has begun to consolidate the ICT interface	Red		Homes and Safe Communities Corporate
opportunities by reviewing ICT and mobile working needs across the service including evaluating options for virtual communication between staff and other stakeholders to ensure service continuity.	31,33,2323	3370	between SRS and Cardiff with proposals put forward on new ways of accessing Cardiff systems. This new way of accessing systems will initially be trialled by a small number of staff to assess suitability.			Performance and Resources Homes and Safe Communities
			Work has also begun in exploring options to use MS Teams to improve communications within SRS. This is still at a very early stage but will be progressed further during the next quarter. MS Teams has also been identified as a long overdue replacement for the current iboards and work is progressing well in developing these.			
FS/A001: Refresh the current Corporate Asset Management Plan during 2022.	31/03/2023	75%	The draft CAMP is being presented to Strategic insight Board on the 13th January with a view to seeking any comments. The report has been delayed slightly as officers had been awaiting a decision on the Levelling Up Funding Application from UK Government to enable reference to the outcome to be included in the CAMP. Cabinet will receive a report on the CAMP during Q4 as a result.	Green		Corporate Performance and Resources
FS/A002: Maximise our use of assets and technology to improve our services and how we communicate including more responsive online services, enhancements to the	31/03/2023	50%	Other pressures around staffing and CoL payments, Winter Fuel Payments etc - intention is to move forward in Q4 - but EOY processes will need to take precedence	Red		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
website and use of the new digital						
customer experience system.						
FS/A003: Continue to signpost applicants to enable them to fully access support on the digital service for UC applications.	31/03/2023	100%	This has now been taken from the Council and is administered by the CAB.	Green		Corporate Performance and Resources
LD/A001: Continue to increase performance in service delivery through the Lexcel standard and achieve the Lexcel accreditation.	31/09/2022	100%	Accreditation following year 2 AMR completed with Lexcel accreditation approved for a further 12 months from 30th June 22.	Green		Corporate Performance and Resources
PB/A004: Deliver phase 2 of replacement CRM (including the use of GOV service platform) with a focus on transformation and service user design to improve customer and staff satisfaction.	31/03/2023	50%	All services have been removed from oracle CRM and the next phase of development has commenced, including a focus on improving citizen experience of accessing Adult Social Care, Telecare and Blue Car Badge services. User Research capability and capacity is being developed working collaboratively with WLGA Digital Team and citizen involvement in the design and testing of services is due to commence in Q4. This work should be considered as business as usual rather than a new phase of the project.	Red		Corporate Performance and Resources
PB/A005: Involve our citizens in the development of services and how they are accessed to inform service design and delivery.	31/03/2023	75%	Work with WLGA has continued to improve capability in user research, useability and fundability testing. Citizen testers have been recruited and work will commence in Q4 to involve users in service design for Adult Social Care and useability testing for a range of existing citizen facing digital services	Green		Corporate Performance and Resources
PB/A006: Work with partners through the Digital Inclusion Steering Group to address issues of digital inclusion across the Vale.	31/03/2023	40%	A wide range of support for residents who wish to improve their digital skills and gain access to digital services is offered through our get The Vale Online hub on the Councils website. Laptops and tablets continue to be offered through libraries	Red		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			and other services and these are often targeted at individuals who are more likely to be digitally excluded. Further work is required to assess the impact of data poverty on residents as a result of the cost of living crisis.			
PB/A007: Co-ordinate council-specific activity with the Vale Heroes group to maximise the impact of digital inclusion focused activity.	31/03/2023	40%	Focus of the group continues to be on Cost of Living Crisis. The Cost of Living Crisis support page content has been reviewed and to maximise access to services. An independent content review is planned during Q4 to ensure that support can be easily found and accessed on the website by citizens and staff providing support.	Red		Corporate Performance and Resources
PB/A008: Develop the Council's website to better reflect user experience and provide better content that is useful to our citizens.	31/03/2023	50%	Working with WLGA Digital team to undertake a review of website content to ensure that services can be easily found and accessed. The results of this work is due in Q4 and will inform future content design. Development of user research and testing capability has continued with successful recruitment of "users" to test GovService functionality. This work is due to commence during Q4 and will inform future process design.	Red		Corporate Performance and Resources
RP/A001: Continue to focus on developing the digital delivery of services focusing on productivity and customer experience.	31/03/2023	75%	Team across regeneration and planning will be carrying out reviews of current web pages including visit the vale with a view to reorganising the pages. A new updated planning register to include better mobile functionality has been ordered and should be delivered by the Spring.	Green		Corporate Performance and Resources Environment & Regeneration

ADP2-Publish a Public Participation Strategy that enables and encourages greater involvement for residents and other stakeholders in decision making as part of enhancing our understanding of community and customer needs and aspirations.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ALN/A002: Through partnership working, develop understanding across agencies of person-centred practice to facilitate collaborative discussion about needs, outcomes and provision with all concerned.	31/03/2023	75%	The ALN team is working with internal teams and external agencies and providers to ensure that IDP and PCP knowledge and skills are shared and training is given where needed. ALN Officers are meeting with external providers, and working with colleagues to ensure that Local Authority procedures are shared and that where Vale pupils are placed have good understanding of PCP practices and are able to develop IDPs with the LA.	Green	Green	Corporate Performance and Resources Learning and Culture
ALN/A003: Provide consistent and transparent information and advice about the new ALN system and develop an integrated approach to address disputes and disagreements so that they can be avoided or resolved at an early stage.	31/03/2023	75%	Clear advice and information on ALN is being shared on the Vale website, this will be continued to be developed. ALN information, leaflets are being updated to re share with schools for use on school websites and individual cases. Officers are reviewing school websites to ensure accessible information on ALN for parents. Dispute resolution procedures and information continue to be developed in line with complex cases and legal advice.	Green		Learning and Culture
SP/A002: Work with Social Services, the Central South Consortium Joint Education Service (CSCJES), schools and other external agencies to strengthen our approach to engaging, involving and communicating with children and their families to deliver services that meet their learning needs within all education settings.	31/03/2023	75%	The Participation Strategy has now been agreed by DMT and ready to launch in the new year.	Green		Corporate Performance and Resources Learning and Culture
SL/A002: Strengthen our approach to communicating, engaging and involving schools, parents and their children and other key stakeholders to	31/03/2023	75%	The Council has been promoting the importance School Communities play in addressing the Climate and Nature emergency. Three schools are taking part in a Wormery Pilot to help improve	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ensure all pupils have access to an appropriate learning environment that meets their needs.			the circular economy within Schools following confirmation of funding. Engagements have been ongoing with eco-school co-ordinators to identify potential to improve energy efficiency in schools and linking with eco-school councils to produce material to improve energy efficiency in classrooms. The directorate has been working in collaboration with the Council Communications team to improve online consultations by sharing best practice within the wider Council, agreeing to the Public Participation Strategy and contributing to the dedicated consultation webpage for the Council Participate Vale allowing for more detailed analysis of consultation responses to improve how the Council responds to comments received.			Learning and Culture
NS/A002: Involve, engage and consult residents and other stakeholders including the voluntary sector and town and community councils in redesigning waste, flood risk management, trees, transport and active travel services, ensuring that those who are seldom heard have the	31/03/2023	75%	All AT consultations completed in near completion. All comments fed back into further design process.	Green		Corporate Performance and Resources Environment and Regeneration
opportunity to be involved. This will include the development of school Active Travel Plans, active travel consultations and a public transport opinion survey (2022). HS/A001: Implement the new Tenant and Leaseholder Engagement Strategy to improve how we involve, engage	31/03/2023	75%	Final Strategy signed off by Cabinet. Implementation of actions continues and is being monitored by working group.	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
and communicate with our tenants and leaseholders.						Homes and Safe Communities
HS/A002: Work in partnership with residents and stakeholders to improve community engagement and encourage behaviour change in relation to reducing food poverty and waste in line with the Climate Change Community conversation.	31/03/2023	100%	Additional grant funding secured to support the delivery of the Food Pod and services continue to be provided to people in need. Discussions with volunteers due to take place in January to consider scope for improvements to delivery model.	Green		Corporate Performance and Resources Environment and Regeneration
						Homes and Safe Communities
HS/A007: Evaluate the outcomes of the Tenant Profiling exercise to improve and better target services to meet individual needs.	31/03/2023	75%	Data capture exercise has been completed and apprenticeships have been completed. Staff have moved on to take up longer term employment opportunities. Data continues to be used to inform service delivery priorities. Housing Management team away day will consider how profiling information can be used to continue to improve services.	Green		Homes and Safe Communities Corporate Performance and Resources
LD/A004: Work in partnership with Policy & Business Transformation colleagues to deliver aspects of the Public Participation Strategy, including introducing e-petitions.	31/03/2023	100%	Public Participation Strategy and e-petitions have been approved by Cabinet in April 2022 in readiness for the statutory obligation taking affect on 5 May 2022. Work is ongoing with colleagues in the Comms Team to ensure that the strategy and scheme are promoted.	Green		Corporate Performance and Resources
PB/A001: Publish the Public Participation Strategy and commence delivery of the Action Plan.	31/03/2023	100%	The Public Participation Strategy was published in May 2022.	Green		Corporate Performance and Resources

ADP3-Support increasing numbers of young people to be engaged in a wider range of participation opportunities and with decision making within the Council.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
CS/A001: Progress engagement work with children, young people and their families (including those with protected characteristics) beginning with the Parent's Group to help identify and inform service developments.	31/03/2023	75%	We have begun meeting with parents to involve them in service development work and this area will continue to be developed in the coming quarter.	Green	Green	Healthy Living and Social Care Corporate Performance and Resources
RMS/A001: Explore the feasibility of using digital platforms to support participation and engagement of children and young people to shape service development.	31/03/2023	75%	Limited progress at this time due to other operational priorities	Green		Corporate Performance and Resources Healthy Living and Social Care
RMS/A002: Tender for the delivery of a young person's Regional Advocacy Service.	31/03/2023	75%	Tender process completed and contract awarded.	Green		Healthy Living and Social Care
RMS/A003: Develop a digital tool to support engagement of residents in our residential care settings.	31/03/2023	75%	Recabling completed across all 4 homes and digital opportunities now explored and some operational.	Green		Corporate Performance and Resources Healthy Living and Social Care
SP/A003: Support increasing numbers of young people to be engaged in a wider range of participation opportunities and with decision making within the Council e.g. through child centred planning and Pupil Voice.	31/03/2023	75%	4 meetings of new forum held. Elected Member of UK Youth Parliament attended the House of Commons Sitting in November, Cost of Living Crisis was voted as the number one issue by MYPs. A Cost of Living Task Group will be formed in the new year to work on this priority to be led by the Vale of Glamorgan MYP. Current vacancy	Green		Learning and Culture Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			in the team will hinder progress on developing			
			the new forum.			
SL/A003: Facilitate opportunities for	31/03/2023	75%	School Organisation proposals include	Green		Corporate
Pupil Voice in response to the			consultation workshop held with pupils to gather			Performance
Learning & Skills Directorate's			their views about the proposal. The information			and Resources
consultations and public engagement			gathered at these sessions is included in the final			
activities.			consultation report. The full report and			Learning and
			comments from pupils is submitted to Cabinet for			Culture
			consideration following the consultation period to			
			ensure their views are considered in the process.			
			Community engagements such as litter picks			
			include pupils and provide learning experiences in			
			relation to the importance of the environment			
			working in collaboration with school eco-councils			
			and Keep Wales Tidy.			
PB/A002: Establish a task and finish	31/03/2023	75%	The PPPN continues to meet. The comms and	Green		Corporate
group to identify and progress ways to			strategy teams have build excellent working links			Performance
effectively engage with young people			with practitioners in the youth service and			and Resources
on corporate issues.			engagement plans for Project Zero, the budget,			
			and LDP are all currently being coproduced.			Learning and
						Culture
ADP4- Build momentum around the Cli	mate Change C	ommunity Conv	versation and the nature emergency involving differen	ent stakeholder	groups and de	eveloping a
green ambassadors group to shape our	plans and enco	ourage behaviou	ur change.			
CS/A016: Work with partners to	31/03/2023	75%	The Management Board has agreed leads for its	Green	Green	Homes and
implement the Youth Offending			Post Inspection Action Plan with clear actions			Safe
Service Plan to enhance young			identified for progression. Next update due to			Communities
people's outcomes.			Board in January 2023.			
NS/A001: Build momentum around	31/03/2023	75%	The roll out to Penarth is due to commence on	Green		Environment
the Climate Change Community			17th April, 2023 and combined the service area			and
Conversation and the nature			will commence consultation throughout the			Regeneration
emergency involving different			whole of Penarth area through the use of			_
stakeholders with a focus on waste			roadshows and social media to build momentum			
service change proposals for Penarth			on the waste agenda and the environmental			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
and flats and apartments, covenants on green spaces with fields in trust to protect open space and biodiversity as well as reinstatement of the old harbour as a biodiversity area.			benefits linking in with the environmental change agenda. Additionally, the parks department continue to build upon biodiversity and is currently exploring options to protect this for now and the future in respect of parks and the old harbour.			Corporate Performance and Resources
RP/A002: Work with businesses, stakeholders and the community to encourage behaviour change having regard to climate and nature emergencies.	31/03/2023	75%	The Council's Local Investment Plan for the Shared Prosperity Fund was approved in Q3 and it contains a number of measures that will support decarbonisation and greening of communities. The Local Nature Partnership continues to meet and several grants have been issued for community led biodiversity projects during this period. A number of projects were funded via the strong communities grant fund in Q3 also support this agenda. Continued importance placed upon landscaping, tree planting and bio-diversity enhancements when determining planning applications. Biodiversity enhancements to be secured on all developments going forward. Transport interchange works commenced at Dock Office. Working with contract team regarding conditions and delivery. Member consultation on RLDP growth options and continued development of spatial options for RLDP with climate change at the heart. Development of Green Infrastructure strategy continues.	Green		Environment and Regeneration Corporate Performance and Resources
PB/A003: Develop and deliver our Communications Strategy, community engagement approaches (including	31/03/2023	75%	The new Project Zero engagement platform (website) is due to launch in February. The Council's work to tackle climate change continues	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion	% Complete	Progress & Outcomes Description	Service Plan Action RAG	ADP Action RAG	Relevant Scrutiny
	Date			status	Status	Committee
young people, protected groups and those socially disadvantaged groups) and our, website content to encourage behaviour change and shape our work as part of Project Zero.			to feature prominently in its comms output. A new comms plan for 2023/24 is in development			Environment and Regeneration

CP Commitment: 1.2	Work innovatively, using technology, resources and our assets to transform our services so they are sustainable for the future.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
The state of the s			ge Programme that puts in place new ways of workir overy, Brexit and the climate and nature emergencie	-	current and f	uture
RMS/A009: Implement our quality assurance framework to support the Reshaping programme for Social Services.	31/03/2023	75%	Ongoing review of the requirements of the framework. Mapping exercise has begun to identify crosscutting activity; best practice and support to workforce.	Green	Green	Corporate Performance and Resources Healthy Living and Social Care
RMS/A010: Recruit and retain staff to enable the reopening of the reablement service within residential care.	31/03/2023	75%	Recruitment of staff ongoing and more applicants since rise of grades. Relief bank on hold as managements structure/responsibilities need to be determined in collaboration with HR.	Green		Healthy Living and Social Care
RMS/A011: Establish a PPE management team to embed processes and to co-ordinate supplies to relevant teams and settings across the council.	31/03/2023	100%	The PPE has been established and a supply and distribution centre in operation.	Green		Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
RMS/A012: Reopen 'Bay Unit' at Ty Dyfan as a bridging unit between hospital and home to mitigate capacity issues within the market.	31/03/2023	75%	3 beds currently offered to 1000 bed 'bridging' project	Green		Healthy Living and Social Care
ALN/A005: Ensure that appropriate exit and forward planning strategies are in place for ESF funded projects to minimise service disruption and ensure sustainable services.	31/03/2023	75%	Work continues with WG about CfW close-down. Timelines have been received from WG. I2A and I2W have now closed to new participants, both held celebration events. Confirmation from UK Government has been received that SPF plans have been approved – we await a formal funding letter prior to initiating the project. Internal processes have also confirmed that the local delivery plan meets required needs. Indicative financial allocations have been sent by WG for CfW+ for 2023/24 and a delivery plan is under construction. The CELT project finished in December and reports are being drafted. Profile has over-achieved with 82 participants registered and 27 Job outcomes. Most participants have now been exited.	Green		Learning and Culture
SP/A004: Establish appropriate exit and forward planning strategies for ESF funded projects to minimise service disruption and ensure sustainable services.	31/03/2023	75%	The Youth service has reshaped its targeted team to deliver a new programme aimed at preventative measures and those identified via EIT data as 'at risk' of becoming NEET (Not in Education, Employment or Training). This programme has a working title of 'Strive' until we hear if any finances will come from the Shared Prosperity Funding. Post 16 will be heavily impacted by the new Youth Guarantee project being led by C4W and C4W+; additionally, we will have a post16 tracker for destination data who will lead on door knocking and identifying those within sixth forms	Green		Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			to better enhance our data of Yr12 and Yr13 school leavers.			
SL/A001: Implementing a new Digital Strategy, focusing on expanding online services and the range of digital methods used to engage and communicate with Vale of Glamorgan citizens, whilst reducing office space and travel.	31/03/2023	75%	SOCITM Advisory have now been commissioned to carry out the work as described in the Q2 update. Project initiation has been set as 10th January 2023, and the work will be completed in this financial year as planned.	Green		Corporate Performance and Resources Learning and Culture
SL/A004: Engage and support schools with remote learning provision and new technologies to maximise access to learning and minimise inequalities for learners.	31/03/2023	75%	"1. Wider (national) engagement is now taking place with regard to procurement of next generation Schools MI Systems, we are engaging with Digital Public Services on 3 separate workflows: a. Direct Award of ParentPay/ESS b. Competition via a Framework c. Explore Teacher Centre 2. The majority of 2022-23 Hwb funded equipment has now been delivered, including wave 5 equipment. It is expected that all equipment would have been shipped and installed by the end of Q4. 3. Server migration progress is still slow, waiting on the corporate IT server team to install new	Green		Learning and Culture Corporate Performance and Resources
			network adapters into the new servers, this set back was due to issues with IT procurement. Unsure whether servers will be operational and VM's migrated by end of Q4."			
SL/A005: Work with our partners and engage with schools to respond to the Climate Change Challenge with a	31/03/2023	75%	Ysgol Sant Baruc have prepared the first Active Travel Survey to inform Travel Plan for new school. Active Travel Survey has been reviewed by the	Green		Environment and Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
particular focus on active travel, green travel, new technologies and digital practices to reduce carbon footprint. SL/A006: Continue to support schools to manage their budgets and identify	31/03/2023	75%	Council's Active travel Officer and is with the School to undertake in January 2023. St David's Primary are continuing to use their travel plan and South Point are currently preparing to release their Travel Plan to parents in January 2023. We are incorporating EV charging into new schools with potential to roll out further. Discussions with Property on operation system used for charging points is ongoing. The projected position with regards to school balances has changed due to the higher than	Green		Corporate Performance and Resources Learning and Culture
creative solutions to ease increased resource pressures arising from COVID and cessation of the Welsh Government COVID hardship funding from April 2022.			anticipated pay award for teaching and non teaching staff which was £2.84M higher than the pay award growth awarded to schools in the formula. There are now 11 schools anticipating out turning in a deficit position at the end of the financial year, of those 11, 6 deficits are anticipated in excess of £75,000. The highest anticipated deficits are Stanwell (£570k), Romilly (£322k), St Davids (£135k) and Holton (£117K). The position on school balances will be monitored with schools over the next few months, any schools out turning the current financial year in a deficit position should be expected to supply a recovery plan eradicating all deficits over a three to five year period.			Culture
SL/A007: Monitor the cost pressures arising from the increase in construction, materials and energy costs in relation to the 21st Century Schools capital programme.	31/03/2023	75%	Aecom continue to review costs on the Band B projects which are active to ensure they reflect the market value. Requests have been made to contractors to review costs at Barry Waterfront to ensure sufficient evidence is provided to support the costs. Aecom continue to monitor project costs for Band B Programme.	Green		Learning and Culture Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
NS/A004: Deliver the next phase of transformation in respect of Brexit, and the Council's declared nature emergency including finding solutions for the supply and cost of parts for vehicles, cost of construction materials, additional HGV drivers and additional technical engineers.	31/03/2023	75%	Apprenticeships completed on 31/12/2022. Fitter post will advertise in Q4. HGV motor vehicle fitter training delayed.	Green		Corporate Performance and Resources Environment and Regeneration
NS/A006: Work with contractors (providers) to gain assurance of their readiness for the impact of Brexit post transition.	31/03/2023	75%	Supply of parts and vehicles still continuing to be delayed by global shortages of semiconductors/tachographs on HGV vehicles also manufacturers buildings vehicles to order. The position is not currently critical as we are prolonging the life of current fleet vehicles and hiring in where appropriate	Green		Environment and Regeneration
NS/A007: Further develop agile working within the service area and contribute to the renewal of the Corporate CRM.	31/03/2023	75%	Charging points at The Alps all live. Civic to be live soon. Work is on-going to decide how charging can be made available to staff/public and the charge for doing so.	Green		Corporate Performance and Resources Environment and Regeneration
NS/A008: Secure income from enforcement, inspections and fleet sponsorship.	31/03/2023	75%	The inspector responsible for all utility activity on the adopted highway is now fully trained and competent within his role following on from recent appointment, therefore inspection charges, fines and overruns (with support from officers) are continuing to be raised and generate income for the council.	Green		Corporate Performance and Resources Environment and Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
HS/A004: Contribute to the Council's	31/03/2023	75%	Rapid Rehousing Transition Plan has been	Green		Corporate
Transformational Change Programme			completed and will be considered by Cabinet in			Performance
by developing a new Housing			February. Draft version has been submitted to			and Resources
Solutions Delivery model considering			Welsh Government for comment and new Rapid			
the impact of the pandemic and			Rehousing Lead post has been advertised to lead			Homes & Safe
changing homelessness legislation.			on the implementation of the transition plan.			Communities
			Interviews scheduled to take place on 5 Jan 2023			
HS/A005: Monitor the cost pressures	31/03/2023	75%	The Construction industry has reached a level of	Green		Corporate
arising from the increase in			stability where prices are not rising at the			Performance
construction, materials and energy			significant rate previously experienced. Whilst			and Resources
costs in relation to the Housing			cost certainty remains a key issue, there is an			
capital programme.			increased level of confidence in the market that			Homes and
			inflationary figures are more predictable and			Safe
			whilst costs will continue to rise the levels are now			Communities
			within risk parameters.			
HS/A022: Work with partners to	31/03/2023	N/A	No update provided	N/A		Homes and
mitigate the impact of COVID-19 by						Safe
continuing to facilitate the						Communities
Homelessness Coordination Cell						
meetings fortnightly so that any						
issues are identified early, and the						
appropriate preventative action is						
taken.						
SRS/A003: Formulate and progress	31/03/2023	100%	The huge uncertainty currently affecting public	Green		Homes & Safe
the next SRS three-year financial	, , , , , , , ,		sector finances means that it has not been possible			Communities
programme (2021-2024) with all			to plan budgets beyond the coming financial year			
three partner Councils.			(2023-24).			
			(
SRS/A004: Implement the actions	31/03/2023	75%	Work continues to provide Infection Prevention	Green		Homes and
within the Directorate Recovery Plan			and Control advice in high risk enclosed care			Safe
to address the impact of COVID-19			settings following Welsh Government Guidance,			Communities
on our services, service users and			working in partnership with Public Health Wales			
their families and communities.			and Cardiff & Vale Test, Trace Protect service.			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
SRS/A011: Work in partnership to respond to the Covid-19 pandemic by leading on the Test, Trace, Protect service, supporting businesses and high risk care settings to operate safely and enforcing regulations and self-isolation requirements.	31/03/2023	75%	Work continues to provide Infection Prevention and Control advice in high risk enclosed care settings following Welsh Government Guidance, working in partnership with Public Health Wales and Cardiff & Vale Test, Trace Protect service.	Green		Homes and Safe Communities
FS/A004: Undertake engagement with Vale of Glamorgan citizens on budget issues to inform the Council's budget and its Transformational Change Programme for 2022/23.	31/03/2023	65%	The budget consultation will be undertaken in January 2023 following the WG settlement on the draft budget proposals, the consultation will be informed by other consultations carried out during the year.	Amber		Corporate Performance and Resources
FS/A005: Review the inflationary pressures impact on the affordability on construction schemes as part of Capital Monitoring and the Capital Strategy.	31/03/2023	75%	Results of an exercise to identify the status of tendering of the capital programme, existing and emerging cost pressures have been received and have fed into the Capital Bids and funding reported as part of the recent Capital Strategy report. Iterative work to support project managers in retendering, value engineering and scheme redesign is undertaken through regular monthly capital monitoring.	Green		Corporate Performance and Resources
FS/A006: Review our primary office accommodation as part of our move to Hybrid Working arrangements and make appropriate recommendations.	31/03/2023	75%	Detailed review work has been ongoing with key service areas to understand their office requirements as part of the Eich Lle project. This work is nearing completion and will form the basis of a report and recommendations to SLT/Strategic Insight Board and Cabinet in Q4.	Green		Environment and Regeneration Corporate Performance and Resources
FS/A008: Migrate the Service's Oracle financial systems into Oracle Cloud to maximise application capacity.	31/03/2023	60%	Further slippage, Go Live now 1 April 2023	Red		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
FS/A009: Continue to deliver the Reshaping budget and savings programme as part of wider Budget Strategy to 2025.	31/03/2023	75%	Draft Budget proposals setting out a balanced budget will be reported to Cabinet in January. Significant work to identify and challenge, savings, cost pressures and reserves have been undertaken in recent months.	Green		Corporate Performance and Resources
HR/A001: Support organisational-wide change as part of the Council's new Transformational Change Programme, COVID recovery, Brexit and the climate and nature emergencies including any HR and OD issues that may arise.	31/03/2023	50%	"Oracle project delayed due to ongoing issues with system readiness, due to launch in April 2023 on track for launch. Work currently underway to prep wider org on new system. Occupational Health Cohort System due to commence implementation in Feb 2023 - this should streamline occupational health processes removing the paper based systems. Strategic workforce planning to form part of Spring Management Development Programme, commencing with SLT and HOS. People Strategy, Hybrid Working Strategy, Volunteer Policy, Pay Policy and Performance Management Process to be discussed on the 2nd Feb Cabinet"	Green		Corporate Performance and Resources
LD/A002: Support current and future organisational challenges as part of the Council's Transformational Change Programme.	31/09/2022	75%	Support provided by Legal and Democratic Services and through support provided at Senior Leadership Team meetings.	Green		Corporate Performance and Resources
LD/A003: Continue to maintain service continuity of business-critical services in line with the Legal Services and Democratic Services Business Continuity Plans (in line with available resources).	31/09/2022	75%	Service continuity of business critical services continues to be maintained in line with the Legal Services Business Continuity Plan (in line with available resources). Review scheduled by Legal services Q3 2022/23.	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
PB/A009: Review the Council's Contact Strategy to ensure that our services are accessible to all our citizens.	31/03/2023	75%	This work is being considered in line with the development of a new digital strategy for the Council.	Green		Corporate Performance and Resources
PB/A010: Lead on the delivery of a new Transformational Change Programme with an emphasis on community, resources and new ways of working.	31/03/2023	75%	The three critical challenges contained in the ADP have been identified alongside emerging proposals for the budget for 2023/24. This work is now shaping proposals for delivery for the next financial year.	Green		Corporate Performance and Resources
PB/A011: Develop opportunities for service held data to be shared across the organisation alongside corporate data sets to encourage data driven decision making, as part of a new Insight way of working.	31/03/2023	50%	Work continues to progress the Customer Relations Portal. This work has linkages to work to develop a Digital Strategy for the organisation. It is anticipated that the development of this strategy will further highlight opportunities for data sharing and alignment across the organisation.	Red		Corporate Performance and Resources
PB/A012: Work with Social Services to review Telecare services.	31/03/2023	75%	Work to develop a new online offering for telecare is progressing. Customer Relations has supported the implementation of a new lifting service for telecare client provided by St John Ambulance Service. Opportunities to develop grow and develop the service are being explored. A pilot process has been put in place to refer clients who have fallen to primary care health services so that medical intervention can be undertaken to reduce the risk of further falls and / or hospital admissions	Green		Healthy Living and Social Care Corporate Performance and Resources
PB/A013: Contribute to the development of the Vale Alliance and Wellbeing Matter Service.	31/03/2023	75%	Customer Relations continues to support this project, providing advice and guidance on process improvements and enabling technologies	Green		Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
						Corporate Performance and Resources
RP/A003: Deliver the next phase of the Council's Transformational Change Programme that puts in place new ways of working to respond to	31/03/2023	75%	The Shared Prosperity Local Investment Plan sets out that the actions within it all hook to climate changes, cost of living and the impacts of covid and Brexit. This was approved in Q3 and will begin	Green		Corporate Performance and Resources
current and future community needs and organisational challenges including COVID recovery, Brexit and the climate and nature emergencies.			an open call for projects in Q4 for external projects. Continued hybrid working arrangements with particular emphasis on office cover for new student placements. Online RLDP workshop and implementing hybrid planning committee. Projects have been identified that support the Cost of living crisis and climate emergencies in the form of grant schemes and greening projects. A report will be taken to Cabinet in December 2022 to take			Environment and Regeneration
RP/A004: Work with partners in the region to ensure that a consistent approach is adopted to engage with the business community to communicate Business Wales, UK Government and Welsh Government advice around Brexit.	31/03/2023	75%	forward shared prosperity project themes. Regular meetings have taken place with the Cardiff Capital Region team to ensure that the Vale benefits from work of this regional project. The Council continues to work closely with Business Wales and Welsh Government to promote business support schemes on offer and also has spent time identifying gaps in provision that could be supported by locally allocated external funding. Work with Cardiff airport and bro Tathan enterprise zone is ongoing, and discussions have taken place around a number of key sites with a view to future development.	Green		Environment and Regeneration

ADP6-Work with not for private-profit, voluntary and community organisations to deliver and shape local services and to encourage people to get more involved in their local communities.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
SL/A008: Work collaboratively via the Big Fresh Catering Company, 21st Century Schools Benefits Programme and community libraries to deliver and shape local services and to encourage people to get more involved in their local communities.	31/03/2023	75%	Local Social Value Enterprises in the Vale of Glamorgan have been identified in collaboration with ISG who are trialling the social value scheme on Ysgol Y Deri Expansion Project. Community Use improvement works as part of new Welsh Government grant scheme are being implemented by Property to improve community access to existing schools. Works to be completed by March 2023.	Green	Green	Learning and Culture
NS/A009: Work with not for private-profit, voluntary and community organisations to deliver and shape local services and to encourage people to get more involved in their local communities including working with Greenlinks volunteers, Tidy Towns voluntary litter pick groups, tree forums and groups, the probation service for highways and sports clubs and organisations.	31/03/2023	75%	With Greenlinks Section 22 services (G1 and G4) still not running due to lack of volunteer drivers.	Green		Corporate Performance and Resources Environment and Regeneration
FS/A007: Work with not for private- profit, voluntary and community organisations to deliver and shape local services and to encourage people to get more involved in their local communities.	31/03/2023	75%	Payments to Foodbanks made. Some Housing Sector payments still to be made.	Green		Corporate Performance and Resources
PB/A014: Utilise the findings from the Wellbeing Assessment to develop a robust evidence base and a new Public Service Board Wellbeing Plan.	31/03/2023	75%	Consultation on the new WB plan has been undertaken. Following this consultation period, amendments will be made to the plan and the draft plan will be taken through partner	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			organisations internal sign-off procedures ahead of formal sign-off by the PSB in May 2023.			
PB/A015: Co-ordinate council-specific activity with the Vale Heroes group to maximise the availability of appropriate support and signposting to improve the outcomes of citizens and to enhance their wellbeing.	31/03/2023	75%	Access to Citizens Advice Referent product has been achieved during the quarter, allowing direct referral of residents to support and advice offered. Citizens Advice will proactively contact residents referred through the system rather than wait for the resident to contact them. This not only makes access to services offered through Citizens Advice easier but may ensure that residents get support more quickly.	Green		Corporate Performance and Resources
PB/A016: Work with Adult Services to develop a customer facing service to enable self-referral to universal services available via the Third Sector.	31/03/2023	75%	Access to the CAB referral system has been achieved. User Experience research is being undertaken to understand residents current experience of access Adult Social Services and whet they would need and value from the service in the future. This research will inform the design of future online services for Adult Social care	Amber		Corporate Performance and Resources Healthy Living and Social Care
PB/A017: Undertake internal and external engagement to develop a new framework for the Council's relationship and work with the Third Sector.	31/03/2023	5%	Work has not been progressed due to constraints on the team. However close working with the third sector and community groups continues on a range of projects including food poverty and warm spaces.	Red		Corporate Performance and Resources

CP Commitment: 1.3 Develop our strong culture of good customer service aligned to the Council's values of being ambitious. Open, together and proud

Actions identified under Corporate Plan commitment 1.3 sit under ADP1 (ALN/A001- Maximise the use of digital methods including an updated website, information portal and social media to engage and communicate with schools and Vale citizens on matters relating to ALN and Well-being. SP/A001- Maximise the use of digital methods including an updated website, information portal and social media to engage and communicate with schools and Vale

citizens. PB/A006- Work with partners through the Digital Inclusion Steering Group to address issues of digital inclusion across the Vale. PB/A007- Co-ordinate council-specific activity with the Vale Heroes group to maximise the impact of digital inclusion focused activity.) and ADP5 SL/A001- Implementing a new Digital Strategy, focusing on expanding online services and the range of digital methods used to engage and communicate with Vale of Glamorgan citizens, whilst reducing office space and travel. PB/A004- Deliver phase 2 of replacement CRM (including the use of GOV service platform) with a focus on transformation and service user design to improve customer and staff satisfaction. PB/A005- Involve our citizens in the development of services and how they are accessed to inform service design and delivery. PB/A008- Develop the Council's website to better reflect user experience and provide better content that is useful to our citizens.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
		uality Plan, achi	eve Age Friendly status for the Vale and progress wo	rk as part of nat	tional action a	round race and
sexual orientation and gender identity		750/	Assert of the BBB and the of the state of Bases the	C		The difference of
AS/A003: Contribute to the	31/03/2023	75%	As part of the RPB priority of developing Dementia	Green	Green	Healthy Living
development of Dementia Friendly			Friendly Communities, we are taking part on the			and Social
Communities.			Dementia Listening Project during November to			Care
			January, where we will seek the views of local			
			citizens on what good quality dementia services			Corporate
			look like.			Performance
						and Resources
AS/A004: Enhance equality of opportunity and inclusivity by putting the voice of 'lived experience' at the centre of our approach in relation to	31/03/2023	75%	No commentary provided	Green		Corporate Performance and Resources
engagement, participation, service						Healthy Living
development and recruitment.						and Social
·						Care
CS/A004: Complete a review of key elements of Children and Young People Services paperwork to ensure	31/03/2023	75%	The review of paperwork to align with Building on Strengths continues, and there is ongoing collaboration between CYPS and RMS to continue	Green		Corporate Performance and Resources
its accessible and child friendly			to progress this at pace in the next quarter.			and Nesources
(includes assessments and care plans).						

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
						Healthy Living and Social Care
RMS/A029: Pilot a project to reduce social isolation and loneliness and develop an age friendly community in the Western Vale.	31/03/2023	100%	Annual report completed. Meeting with Welsh Government planned to summarise the outcomes at the end of year review on the 5th July. Next year's funding still to be confirmed.	Green		Healthy Living and Social Care Corporate Performance and Resources
ALN/A006: Work in partnership with schools, Welsh Government and other partners including the third sector to ensure that school staff access the necessary professional learning and guidance to adopt a proactive approach to all forms of discrimination including issues such as peer-on-peer sexual harassment, including homophobic, biphobic and transphobic bullying and harassment, racism and body shaming.	31/03/2023	75%	The 1-1 sessions with schools are currently underway with schools, improving their recording and reporting of anti-bullying incidents. Still await finalisation and sign off on CYP champion scheme	Green		Learning and Culture Corporate Performance and Resources
ALN/A007: Work with schools to ensure pupils are happy, safe and free from discrimination with a focus on establishing effective processes to enable the collection, analysis and response to bullying data, including incidents involving vulnerable groups and protected groups.	31/03/2023	100%	Autumn 2021 saw the recording of bullying incidents on 'My Concern' and subsequent automation of this data collection via 'Clarity' this has allowed for far greater analysis and risk forecasting. It is anticipated by Spring 2023 we will have year on year comparable data which will help further in plotting trends. in addition each school is receiving a 1-1 with My Concern to better understand bullying recording methods along with	Green		Learning and Culture Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			the introduction of a Threat / Risk dashboard for each school on My Concern.			
SP/A005: Deliver and evaluate programmes and interventions aimed at addressing gaps in progress to make sure they have a positive impact on socio-economic disadvantage, disability, sex, race, Children Looked After, young carers, other vulnerable groups and other protected characteristics.	31/03/2023	75%	The Vulnerable Groups Team started an action research project with six schools to produce case studies on how schools can be actively anti-racist and contribute to the Council Anti Racist Action Plan. The Team developed the PEP/IDP portal to track the attainment of looked after children. This portal supports the Vulnerable Groups Team to identify the gaps in progress for looked after children. The Team developed a virtual school to track the attendance of pupils who are refugees and asylum seekers.	Green		Learning and Culture Corporate Performance and Resources
NS/A010: Improve accessibility for disabled residents by continuing to operate a Greenlinks adapted service for those with mobility issues, ensuring drivers are fully trained to transport disabled passengers, and by working collaboratively with the over 50s forum, youth cabinet, schools and all public transport buses to meet the Public Services Vehicle Accessibility Regulations.	31/03/2023	75%	10 additional bus stops are being upgraded using the WG Bus Stop Improvements grant 2022-23, which includes improving accessibility doing Q.4. Invitation to attend the next VoG 50+ forum received and tentatively accepted. Invite also forwarded to the recently appointed Passenger Transport Manager.	Green		Corporate Performance and Resources Environment and Regeneration Homes and Safe Communities Healthy Living and Social Care
NS/A011: Develop and implement plans to promote our natural and built environment and cultural heritage, including accessibility to protected groups including raised bus	31/03/2023	75%	Council has received confirmation of £500k WG grant to upgrade bus shelters. This is going to be a mix of shelter upgrades and install of e-timetable displays.	Green		Environment and Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
shelter kerbs, new changing facilities, provision of beach buggies and interpretation boards.						Corporate Performance and Resources
HS/A006: Work in partnership with Cardiff City Council to contribute to the Council's participation in a regional Global Resettlement initiative to ensure that we are able to meet the needs of refugees.	31/03/2023	75%	Negotiations with the MOD are nearing completion, regarding the lease of 11 homes at St Athan for Afghan families being resettled via the ARAP scheme. Officers continue to work with Cardiff Council regarding broader resettlement issues including move on accommodation, Education and housing related support. Briefing paper has been drafted outlining current situation and key challenges moving forward.	Green		Homes and Safe Communities
HR/A002: Take action to address barriers for protected groups, particularly disabled and young people, and create more opportunity for employment within the council.	31/03/2023	75%	We have commenced Race awareness Training. HR Business Partners and SLT training completed. Next stage roll out to all DMT groups underway, following this review to disseminate awareness sessions to wider organisation, Disability Group in the process of start up to support diverse and GLAM in providing an inclusive working environment and critical friend to organisation, 2nd meeting organised for Jan 23. Dashboard created and work underway with HRBPs to embed in DMT groups.	Green		Corporate Performance and Resources
HR/A003: Improve lesbian, gay, bi, and trans inclusion in the workplace and measure progress through the Stonewall Workplace Equality Index every year.	31/03/2023	75%	We have commenced Race awareness Training. HR Business Partners and SLT training completed. Next stage roll out to all DMT groups underway, following this review to disseminate awareness sessions to wider organisation, Disability Group in the process of start up to support diverse and GLAM in providing an inclusive working environment and critical friend to organisation, 2nd meeting organised for Jan 23.	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			Dashboard created and work underway with HRBPs to embed in DMT groups.			
PB/A018: Implement the Race Equality Action Plan.	31/03/2023	40%	We have used any information that we received from Heads of Service to add to a draft action plan. We have suggested actions where there are gaps. This draft action plan is due to be considered at a Joint SLT/Heads of Service meeting in the last quarter.	Red		Corporate Performance and Resources
PB/A019: Support the implementation of 'Safe Space' discussions.	31/03/2023	75%	The second Safe Place meeting took place in December to review progress made. It was agreed that we would hold more regular meetings (three time a year suggested) and to monitor progress through an action plan. The next meeting is due to take place in April.	Green		Corporate Performance and Resources
PB/A020: Develop improved customer insight that includes protected groups and socially disadvantaged groups to inform service design, development and delivery.	31/03/2023	25%	Discussions are taking place with members of the Equalities Consultative Forum with a view to better capturing their input through the Forum and the Participate Vale programme.	Red		Corporate Performance and Resources
PB/A021: Continue to progress the work programme in relation to the LGBTQ+ inclusion agenda including supporting the implementation of the Welsh Government's LGBTQ+ Action Plan.	31/03/2023	50%	As stated in Quarter 2, we intend to create an action plan based on the Welsh Government's LGBTQ+ Action Plan. This work will not start until we have agreed an anti-racist action plan. Stonewall publishes the results of the Workplace Equality Index in February. This will provide the basis of our future work plans.	Red		Corporate Performance and Resources
PB/A022: Continue to support and develop staff networks to support colleagues to improve inclusivity in the workplace and explore how they can inform future service design and delivery.	31/03/2023	75%	Work is ongoing to support the networks. With Diverse, we arranged a second Safe Space meeting in December and supported its book club. With GLAM, we have met with the Chair of GLAM to discuss his potential departure. With the disability network, we have supported the communication	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			for the first two meetings and attended the			
			meetings to answer questions on the potential role			
			of the network and how it can become			
			established.			
PB/A023: Progress work in	31/03/2023	75%	A new Age Friendly Vale Officer has been recruited	Green		Corporate
partnership with the PSB to achieve			and is focusing on work to develop the Vale 50+			Performance
Age Friendly status for the Vale.			Strategy Forum and progress the application to			and Resources
			achieve Age Friendly status. Engagement			
			continued this quarter with a Age Friendly Vale			
			Festive Coffee Morning being held in December			
			open to members of the public as a warm space			
			where older people an access information on the			
			support available this winter, engage with the			
			team and take part in an engagement exercise			
			linked to the Age Friendly Domains. A calendar of			
			engagement for 2023 is being developed to ensure			
			knowledge and views from partners and residents			
			are used to help inform the application.			
PB/A024: Support the review of	31/03/2023	65%	Cabinet have approved a revised terms of	Amber		Corporate
building/ street names and			reference for the review panel. Political groups			Performance
monuments.			have been asked for nominations to join the			and Resources
			review panel and this work will be prioritised in			
			the next quarter.			
RP/A005: Consider the needs of	31/03/2023	75%	The evidence base that supports the thinking	Green		Environment
protected groups when developing			behind the current Vale of Glamorgan Local			and
and implementing Regeneration and			Investment plan has informed the thinking on			Regeneration
Economic Development strategies.			projects. A wide range of specific thematic and			
			geographic priorities have been identified.			Corporate
			Development of the priorities of the Shared			Performance
			Prosperity fund are also underway. A number of			and Resources
			community and business hackathons are planned			
			for Q3 to directly involve communities and			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			residents in the shaping of projects and grant schemes.			
ADP9-Work in partnership as part of and widow or widowers	f the Armed Force	es Covenant to a	achieve gold standard for our support for members o	f the armed for	ces, veterans,	family members
FS/A010: Promote the support available under the Armed Forces Covenant with specific focus on housing and council tax benefits.	31/03/2023	100%	All staff are up to date with their Armed Forces training. We continue to disregard all War Pensions and Armed Forces compensation. However, we will continue to review this regularly in light of any potential changes.	Green	Green	Corporate Performance and Resources
PB/A025: Promote the support available under the Armed Forces Covenant.	31/03/2023	75%	The Armed Forces Liaison Officer and veterans Advice Service has continued to provide practical help and support. The leader of the Council attended the Defence Employers Recognition Scheme award ceremony during the quarter and promotional activity has been undertaken around this. Partnership meetings have been scheduled for Q4 and a new staff group for veterans and armed forces families has been established.	Green		Corporate Performance and Resources

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
CP Commitment: 1.5	Promote the use of the	ne Welsh Langua	ge and contribute to the Welsh Government target o	f 1 million Wels	h speakers by	2050.

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant		
	Completion			Action RAG	RAG	Scrutiny		
	Date			status	Status	Committee		
ADP8-Increase the use of the Welsh Language and enhance Welsh Language services through the delivery of the Council's new 5 year Welsh Language Promotion								
Strategy and a new Welsh in Education	n Strategic Plan	(WESP).						
AS/A005: Build on the linguistic skills of the Division to support roll out the	31/03/2023	75%	Continue to promote this across all our service areas at all opportunities. Promoting the 'Work	Green	Green	Learning and Culture		

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
next stage of the Welsh Language Strategy.			Welsh' programme within all our teams and encouraging staff to sign up.			Corporate Performance & Resources
CS/A005: Build on the linguistic skills of the CYPS Division to support the next phase of the Council's Welsh Language Strategy.	31/03/2023	75%	Continue to promote this across all our service areas at all opportunities. Promoting the 'Work Welsh' programme within all our teams and encouraging staff to sign up.	Green		Learning and Culture Corporate Performance & Resources
RMS/A013: Support the delivery of the delivery of the Council's 5-year Welsh language promotion Strategy alongside the 'More than just words' framework.	31/03/2023	75%	Regular updates being sent to Social Services Staff to encourage use of Welsh in the workplace. A number of staff have signed up to the Work Welsh Courses.	Green		Learning and Culture Corporate Performance & Resources
ALN/A008: In accordance with the WESP, review Welsh -medium ALN provision to evaluate sufficiency and utilise findings to enhance provision as appropriate.	31/03/2023	75%	The first phase of the review in nearing completion and will be fed- back to headteachers of Welsh medium schools in the Spring term. The new provision continues to develop strongly and is providing excellent support to pupils within the school. A formal evaluation of the provision will be undertaken in the Summer term.	Green		Learning and Culture Corporate Performance & Resources
SP/A006: Work collaboratively to enhance provision through the medium of Welsh in line with our commitments in the Welsh in Education Strategic Plan and the requirements of the ALN & Education Tribunal (Wales) Act.	31/03/2023	75%	 Work ongoing between Central South Consortium (CSC) and Cardiff University's School of Welsh to develop a new standardised Welsh spelling test. Cardiff University is researching and developing a draft report for piloting in 2023. CSC has published new resources and professional learning to support Welsh language immersion in Welsh medium secondary schools. Nearly all Welsh medium secondary schools across the region state that the immersion resource will be effective in supporting the language immersion 	Green		Learning and Culture Corporate Performance & Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			of pupils. • Welsh language development professional			
			learning is ongoing. Engagement of Vale schools			
			since April 2022: Part 1 -37; Part 2 – 24, Part 3 – 9			
			which is 70 practitioners in total. A further 3			
			practitioners have engaged in either face to face or			
			blended Welsh language development			
			professional learning. Most practitioners state that			
			the professional learning will improve their			
			practice in the classroom and will make strong			
			progress in changing their behaviours.			
			Work ongoing in supporting the Welsh Language			
			Charter work. Since April 2022, 1 Welsh medium			
			primary school has achieved the gold award,			
			7 English medium schools have received the			
			Cymraeg Campus Bronze Award, 1 the silver award			
			and 2 the gold award.			
			Overall totals at each award:			
			Siarter laith (Welsh medium schools) - 2 bronze, 4			
			silver and 1 gold.			
			Cymraeg Campus (English medium schools) – 18			
			bronze, 3 silver and 2 gold			
			• The Leadership of Welsh Programme is designed			
			to support senior leaders to develop the Welsh			
			language and culture on a whole school strategic			
			level. 5 senior leaders from the Vale attended the			
			programme in autumn 2022. Evaluation states:			
			"Great guidance to support us on our journey" and			
			the professional learning was graded 5/5 for the			
			degree to which the programme extended their			
			skills and knowledge.			
			• 1 teacher from the Vale is currently attending			
			the Welsh in a Year sabbatical out of 7 regional			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			places for 2022/23. CSC provides strong post sabbatical support which includes network meetings, sharing of good practice and resources, leadership of Welsh short course, bespoke 1:1 session with development officers and support to disseminate their knowledge and skills with other practitioners. 2 practitioners from the Vale are engaged in post-sabbatical support during 2022/23.			
SL/A009: Increase the use of the Welsh Language and enhance Welsh Language Services through a new 10-year Welsh in Education Strategic Plan (WESP).	31/03/2023	75%	Our WESP Five-year plan was submitted to WG in December following review at the WESP forum in November. Our one-year action tracker is also well underway with a number of actions already completed. Regular cross directorate liaison now takes place between officers to ensure that the Council's new 5-year Welsh Language Promotion Strategy and a new Welsh in Education Strategic Plan (WESP) are closely aligned.	Green		Learning and Culture Corporate Performance & Resources
SL/A010: Extend the 'Learn Welsh' programme to Council staff and provide training and support to learn Welsh, promoting fast track courses, face to face and blended learning opportunities.	31/03/2023	75%	Take up of courses by staff has been slower than anticipated, however a new programme of tailored courses for specific service areas is planned for term 3 alongside intensive courses for managers.	Green		Learning and Culture Corporate Performance & Resources
PB/A026: Commence work on the Council's new 5-year Welsh Language Promotion Strategy and Action Plan.	31/03/2023	75%	There has been liaison with the new Welsh Work Co-ordinator to promote Welsh language working in the workplace and there is ongoing liaison with Menter laith Bro Morgannwg to promote Welsh in the community.	Green		Learning and Culture Corporate Performance & Resources

CP Commitment: 1.6 Support the development and well-being of our staff and recognise their contribution to the work of the Council

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee			
ADP12- Implement a new HR strategy and Employee Development Programme with a particular focus on improving diversity across the workforce, planning for the									
future and staff well-being.	24 /02 /2022	750/	All and a state of the second at the West at	C					
ALN/A009: Keep staff well-being	31/03/2023	75%	All appropriate staff have completed the it's about	Green	Green	Corporate			
under review and provide continued			me process which will be utilised to further			Performance and Resources			
support through occupational health			support well-being. A group supervision initiative			and Resources			
and targeted corporate initiatives			has been offered to headteachers, ALNCOs and			Loorning 0			
and training.			staff working with pupils displaying complex SEMH			Learning & Culture			
			difficulties. Staff are also able to access a range of well-being activities.			Culture			
ALN/A010: Work with HR colleagues	31/03/2023	75%	In general recruitment has been possible in all	Green		Corporate			
to address market forces issues			areas, there have been difficulties in some			Performance			
impacting on recruitment and to			specialist areas such as visual impairment but			and Resources			
consider pressures on recruitment			these have been managed appropriately. The						
due to short term grant funding and			recruitment process for the Head of ALN and Well-			Learning &			
the age profile of the workforce.			being is progressing positively with a strong field of applicants.			Culture			
SP/A007: Keep staff well-being under	31/03/2023	75%	We continue to work closely with HR, following	Green		Corporate			
review and provide continued			advice provided. OH referrals are sought when			Performance			
support through occupational health			appropriate and other support and advice			and Resources			
and targeted corporate initiatives			provided to ensure the wellbeing of our workforce.						
and training.			Managers support their teams effectively.			Learning &			
						Culture			
SL/A011: Contribute to the	31/03/2023	75%	Staff wellbeing and development continues to be a	Green		Corporate			
development of a Council-wide Well-			key focus in team meetings and one to ones. The			Performance			
being Strategy which supports			directorate works closely with HR colleagues to			and Resources			
employees to achieve their full			ensure that all opportunities are identified. The						
potential and keep staff well-being			Council's Wellbeing Champions are also arranging			Learning &			
under review.			further sessions at Cosmeston and Porthkerry			Culture			
			country parks which were attended by some						
			directorate staff.						

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
SL/A012: Work with Colleagues in Human Resources & Organisational Development to establish approaches and practices which address the specific recruitment challenges of the service and support recruitment and development opportunities for a more diverse workforce.	31/03/2023	75%	Schools participated and contributed to the development of the Councils Annual Development Plan. Discussions have taken place regarding potential recruitment programs to support entry level Welsh Language employment to support Welsh medium education. Work is underway with the Council's Diverse Group in relation to supporting diversity within the Council's Sustainable Communities for Learning programme.	Green		Corporate Performance and Resources Learning & Culture
NS/A012: Work with the Neighbourhood Services and Transport HR Business Partner to implement a programme for succession planning in order to retain expertise and skills especially in business-critical areas for the long term, including participation in the Quick Start Scheme.	31/03/2023	N/A	No update provided	N/A		Corporate Performance and Resources Homes & Safe Communities
NS/A013: Promote and encourage staff involvement in directorate and corporate staff engagement and wellbeing initiatives and proactively support staff to work at home and in different ways.	31/03/2023	N/A	No update provided	N/A		Corporate Performance and Resources Homes & Safe Communities
NS/A014: Deliver a programme of inhouse training so that current and future officers are equipped with the skills required to manage services of the future (specifically technical engineers and HGV drivers).	31/03/2023	100%	HGV fitter training has been undertaker & completed, apprentices have completed their NVQ's and apprenticeships.	Green		Corporate Performance and Resources Homes & Safe Communities
HS/A008: Deliver the Housing and Building Services Big Conversation	31/03/2023	100%	The Big Conversation exercise is now complete but ongoing staff engagement work will fall out of the Corporate staff survey	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
Staff Engagement Strategy promoting staff engagement and wellbeing.						Homes & Safe Communities
HS/A009: Further develop succession planning arrangements as part of the corporate succession plan pilot in order to retain expertise and skills especially in business-critical areas for the long term.	31/03/2023	75%	The Construction industry has reached a level of stability where prices are not rising at the significant rate previously experienced. Whilst cost certainty remains a key issue, there is an increased level of confidence in the market that inflationary figures are more predictable and whilst costs will continue to rise the levels are now within risk parameters.	Green		Corporate Performance and Resources Homes & Safe Communities
HS/A010: Contribute to the expansion of the Council's apprenticeship scheme by increasing the number of Housing & Building Services apprenticeship opportunities.	31/03/2023	75%	A number of apprentice places have created within the service and will be moved around the service to gain maximum experience of a range of service points. Consideration is now being given to succession strategies for the team as a number of staff in key posts have intimated retirement.	Green		Corporate Performance and Resources Homes & Safe Communities
SRS/A005: Further develop a recruitment strategy together with retention initiatives to address professional skill gaps within the Shared Regulatory Service.	31/03/2023	75%	Early discussions with HR on the possibility of introducing career grades into the SRS structure will be taken forward in the coming months. SRS also continues its staff friendly approaches to offering match-funded training opportunities and professional subscriptions. The development of the SRS staff survey action plan will also be central to the recruitment strategy and Workforce Development Plan for SRS and this is currently being developed.	Green		Corporate Performance and Resources Homes and Safe Communities
SRS/A006: Promote and encourage staff involvement in directorate and corporate staff engagement and wellbeing initiatives and proactively	31/03/2023	75%	SRS have encouraged staff to take part in the VOG staff survey and conducted our own survey specifically aimed at recruitment, retention and wellbeing. The service is also engaged on a range of corporate programmes to support change	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
support staff development in line			within the Council and has a series of initiatives in			Homes & Safe
with the new ways of working			place such as match funded training, professional			Communities
			subscriptions etc. to support staff development.			
			The Staff survey undertaken during Qtr 2 which			
			explored the themes of recruitment, retention and			
			wellbeing will inform future improvements.			
SRS/A007: Further develop	31/03/2023	75%	This forms part of the wider piece of work on	Green		Corporate
succession planning arrangements as			recruitment and retention pressures and the			Performance
part of the corporate succession			development of the Workforce Plan. Work in this			and Resources
plan pilot in order to retain expertise			area will build upon recent recruitments to Head			
and skills especially in business-			of Service and OM roles and the development of			Homes & Safe
critical areas for the long term			the staff survey action plan and the principles set			Communities
			out in the DPPW report "Building for the future".			
FS/A011: Promote and encourage	31/03/2023	75%	Working arrangements are under continual review	Green		Corporate
staff involvement in directorate and			with the team still predominantly working from			Performance
corporate staff engagement and well-			home.			and Resources
being initiatives and proactively						
support staff to work at home and in						
different ways.						
FS/A012: Further develop succession	31/03/2023	75%	New Operations Manager Exchequer is in place	Green		Corporate
planning arrangements within the			and the team is largely in place following some			Performance
Finance Division as part of the			level of turnover in the spring. The existing Ops			and Resources
corporate succession plan pilot in			Manager is staying until the end of May to mentor			
order to retain expertise and skills			the new appointee and support at year end.			
especially in business-critical areas						
for the long term.						
FS/A013: Focus on up-skilling and	31/03/2023	75%	Focus on up-skilling and developing flexibility in	Green		Corporate
developing flexibility in skill sets			skill sets across all teams within the Finance			Performance
across all teams within the Finance			Division and encourage take up of self-			and Resources
Division and encourage take up of			development opportunities.			
self-development opportunities.						

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
HR/A004: Develop and implement a new Employee Engagement Strategy, including refreshing ongoing development of the Culture Book.	31/03/2023	50%	Proposal to be submitted to SLT 1st week of Feb following results of staff survey.	Red		Corporate Performance and Resources
HR/A005: Progress actions as part of the Council's People Strategy to address where possible issues relating to gender and ethnic minorities pay gaps.	31/03/2023	25%	People Strategy is due to go to Cabinet on 9th February - this delay has resulted in the slippage. Staff Survey results have been presented to SLT and are due to be presented to HofS in January, following this a proposal around the next steps of Engagement will follow in Feb/March. Employee Development progress continues; WTTV face to face programme has been revamped and will be followed by a refreshed online induction process from late January. The 2023 approach to Learning Cafe will soon be with Rob Thomas for comment. Our Management Development Programme will also launch in Feb 2023.	Red		Corporate Performance and Resources
HR/A006: Promote employment opportunities in a way that challenges gender stereotypes.	31/03/2023	75%	We continue to promote opportunities via our recruitment processes and work with out Networks to ensure employment opportunities are available that challenge gender stereotypes	Green		Corporate Performance and Resources
HR/A007: Review, enhance and embed our approach to workforce planning to inform key plans as aligned to the Council's Performance Management Framework and the Reshaping Programme.	31/03/2023	25%	Chief Officer Appraisal will be going to Cabinet in Feb 2023 for approval; HofS will be briefed and consulted with in Jan/Feb. SEE LINE 166 below for further detail. #Itsaboutme 2022 window has now closed and analysis of completion will commence and a proposal for future approach will follow.	Red		Corporate Performance and Resources
HR/A008: Deliver year 1 priorities of the Employee Attraction Strategy 2022-25.	31/03/2023	25%	Oracle project has delayed progress of this action, however a working group has now been established to push forward with actions.	Red		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			There have been some achievements around the amendments to the external careers page, the use of LinkedIn for recruitment, changes to the HofS recruitment pack which have provided some wins around attraction, and this has been noted in the recent HofS recruitment.			
HR/A009: Undertake a pay grading review of all job descriptions to address emerging issues around parity in pay.	31/03/2023	75%	Further meetings held during Q3 and Q4 to discuss the pay grading proposals	Green		Corporate Performance and Resources
HR/A010: Implement a Volunteering Strategy as part of the Well-being Strategy and work in partnership with the Public Services Board to implement the Move More, Eat Well Plan with a focus on workplace settings.	31/03/2023	25%	Paper will go to Cabinet in Qtr. 4	Red		Corporate Performance and Resources
HR/A011: Review the HR business partner structure and streamline services to ensure it remains fit for purpose.	31/03/2023	75%	Wider structure review underway looking to implement in April 2023.	Green		Corporate Performance and Resources
LD/A006: Work with colleagues in HR and OD to further develop succession planning arrangements in Legal and Democratic Services in order to retain expertise and skills especially in business-critical areas for the long term.	31/03/2023	75%	On-going from 2022/23 and embedded within the department. Identification of key roles, with a review of LS structures under consideration/action.	Green		Corporate Performance and Resources
LD/A007: Focus on up-skilling and developing flexibility in skill sets across all teams and encourage take up of self-development opportunities.	31/03/2023	75%	On-going throughout 22/23 and embedded within the operational management of the LS team, demonstrated by the focus on development, opportunity, coaching, shadowing, and team	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			working, despite the challenges posed by remote working.			Learning & Culture
LD/A008: Promote and encourage staff involvement in directorate and corporate staff engagement and wellbeing initiatives and proactively support staff to work at home and in different ways.	31/03/2023	75%	Undertaken in line with the Corporate initiative.	Green		Corporate Performance and Resources Learning & Culture
LD/A009: Deliver workforce planning with a focus on alternative service delivery and workforce implications ensuring reliance on small numbers of key staff is managed effectively.	31/03/2023	75%	Embedded within the department and on-going from 2022/23, with a focus on alternative models, smarter, digital working, and measures/action taken where necessary to ensure resilience with key members of the team.	Green		Corporate Performance and Resources
PB/A027: Work with HR and OD colleagues to develop an external/internal attraction campaign for the division.	31/03/2023	75%	The Communications Team have continued to support HR colleagues in the redesign of the Council's jobs section of the website and on specific, targeted digital campaigns for different job roles. Work to support the project within Social Services to attract and recruit social care staff in Children's Services has also continued.	Green		Corporate Performance and Resources
PB/A028: Undertake a review of the Policy & Business Transformation structure in the context of the creation of a new Director of Resources.	31/03/2023	75%	Work to understand the future direction and resource pressures within the Policy & Business Transformation service has been undertaken so as to inform proposals for any structural changes that will be required. Work will continue in quarter four to refine proposals cognisant of budget pressures, with any formal changes to the structure being subject to the appropriate HR processes.	Green		Corporate Performance and Resources
RP/A007: Further develop succession planning arrangements by exploring options within hard to recruit areas	31/03/2023	75%	Several new middle grade posts have been established in the economy and community development teams that will assist in career	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
in Regeneration Services through the development of career pathways and continuing to recruit and retain year-out students in Planning services. RP/A008: Continue to enhance the Management Development Programme in Regeneration Services so that current and future managers are equipped with the skills required to manage services of the future.	31/03/2023	75%	progression for staff. Recruitment undertaken for new planning student posts. 21/22 students retained temporarily to assist with workload. Recruitment undertaken for OM post. Continued use of social media publicity of jobs to improve recruitment in hard to recruit areas. Several staff members within regen have been taking part in Infuse and other management development activities put on by the likes of academi.	Green		Environment & Regeneration Corporate Performance and Resources Environment &
RP/A009: Promote and encourage staff involvement in directorate and corporate staff engagement and wellbeing initiatives and proactively support staff to work at home and in different ways.	31/03/2023	75%	The directorate currently has 3 staff who are Wellbeing Champions. Staff are actively encouraged to engage in the activities offered to support wellbeing and is an agenda item at team meetings. All staff are supported to work at home where possible or take a hybrid approach to support work-life balance. Hybrid working has proven to be a success in Planning and Regeneration with teams coming into work mainly to work collaboratively on projects rather than as individuals. Most teams will agree working patters where everyone is in the office on one day which works well for the management team as meetings and other meetings can be arranged around this. Moving forward it will be vital that when desks are made available in other buildings, that banks of desks and space for collaboration can be booked to enable this to continue.	Green		Regeneration Corporate Performance and Resources Environment & Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
•	of the Local Gov	vernment and E	lections (Wales) Act 2021 including supporting the in	troduction of C	orporate Joint	Committees
and embedding new arrangements.	1					
FS/A014: Safeguard the Council's assets and interests by complying with the National Fraud Initiative and implementing the Council's Fraud action Plan.	31/03/2023	75%	The Counter Fraud Strategy Action Plan includes progress on the NFI. Good progress has been made on the action plan(over 75% of the actions completed) as well as the NFI matches. Approximately £200,000 has been identified as recoverable. Due to the staffing pressures in the Creditors Team, Internal Audit have to dealt with the matches identified by the Investigations Officer and made Corporate recommendations for improving for the controls in place.	Green	Green	Corporate Performance and Resources
FS/A015: Review investment proposals and review existing arrangements in the context of general power of competence for Local Authorities.	31/03/2023	75%	Draft plan in circulation to be signed off in January	Green		Corporate Performance and Resources
LD/A005: Provide advice on whether the development of policy and practice has shown due regard to the socio-economic duty prior to clearance of reports.	31/03/2023	75%	Advise is provided by LS on an ongoing basis as required, in respect of all cabinet and committee reports received by committee reports mailbox.	Green		Corporate Performance and Resources Learning and Culture
LD/A010: Continue the review following the Local Government and Elections (Wales) Act 2021 to further embed Local Government and Elections (Wales) Act 2021 requirements	31/03/2023	75%	The Action Plan continues to be monitored by the Officer Working Group. A further report was submitted to the Council meeting in September, 2022 further amending the Councils Constitution in regard changes to the Councils Financial Procedure rules. Further statutory guidance is still awaited from WG.	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
LD/A011: Publish a revised Council Constitution and corresponding guide in line with the Local Government and Elections (Wales) Act 2021.	31/03/2023	100%	Addressed prior to the Local Government Elections in May 2022 to meet the statutory deadline for the introduction of a Guide to the Constitution to be published by 5 May 2022. A further review is pending of both the Constitution and the Guide to the Constitution following the publication of Welsh Government guidance, statutory guidance and Direction relating to the same which is anticipated in Autumn 2022. The Council fed into the Welsh Government consultation which closed on 22 July 2022.	Green		Corporate Performance and Resources
LD/A013: Report on the number of 'covert surveillance' undertaken by the Council pursuant to the Regulation of Investigatory Powers Act 2000.	31/03/2023	75%	Nil - The figure relates to the number of RIPA cases undertaken accordingly the figure of nil does not represent any failure on the authority. The expectation with RIPA is they should only be undertaken if there is no alternative.	Green		Corporate Performance and Resources
LD/A014: Deliver Canvass for 2022.	31/03/2023	100%	The preparation for canvass commenced late Q1, whereby 62,276 properties were sent to the Cabinet Office for data matching. The results of the data matching were as follows: 48,167 properties were sent down Route 1 – this means that no response is needed from the property should the data still remain the same. 97% data match accuracy against DWP records. Currently we have a 84% response rate. 14,109 properties were sent down Route 2 – these properties would have to respond to their canvass form by 22 August 2022. 7828 have responded thus far. with house to house canvass ongoing into November. 180 properties were sent down Route 3 – these properties are residential care homes and houses of multiple occupancy. Currently, 97% response	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			rate has been achieved.			
			House to House canvassing is ongoing into			
			November 2022, CCF reminders for Route 2 and 3			
			properties were despatched during Q2 totalling			
			9128, with 3007 returned to date, representing			
			33%. Canvass completed and register published			
			December 2022.			
PB/A029: Respond to the	31/03/2023	100%	In developing our performance arrangements for	Green		Corporate
requirements of the Local			2022/23, we have considered the requirements of			Performance
Government Act by developing and			the Act and have taken action to strengthen our			and Resources
delivering our approach to the self-			existing arrangements, which are a key means of			
assessment process and delivering			meeting our performance duties. We have			
key priorities within the Local			increased opportunities for performance challenge			
Government Act Action Plan.			internally and externally throughout the annual			
			performance calendar as well as developing our			
			internal 'insight' throughout the year alongside			
			governance related insights to inform decisions.			
			Taking this approach will enable us to demonstrate			
			a robust evidence base for the self-assessment			
			conclusions whilst driving continuous			
			improvement through our enhanced			
			arrangements.			
			During the quarter, Performance partners			
			continued to worked with Directors to finalise			
			their Directorate level Self-Assessments. These			
			position statements outline how well directorate			
			services are utilising resources (people, finance,			
			assets, performance and risk management,			
			engagement and insight) to deliver their priorities			
			as aligned to the Annual Delivery Plan and the			
			Corporate Plan Well-being Objectives. The			
			findings of the self-assessments have been subject			
			to an internal peer 'critical friend' challenge			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
PB/A030: Undertake a review of our first year of applying the Local Government Act in producing a Self-Assessment in order to apply lessons learnt and strengthen our approach for future years.	31/03/2023	75%	involving a Presenting Director, Peer Director, Cabinet member(s) and relevant Scrutiny Committee Chair(s). All Directorate self-assessment ratings were also subject to a further moderation exercise involving the Executive Leader of the Council, Chief Executive and Director of Corporate Resources to ensure consistency of approach. The findings from this process were been aggregated to inform our judgements at a Council level of how well we are using our resources to achieve our Well-being Objectives and was used to identify areas of improvement. A public consultation exercise was undertaken during August-September to sense-check our self-assessment performance judgements to help inform our final conclusions. This information was then used to draft our Annual Self-Assessment report in line with the Act's requirements. A final draft of the Annual Self-Assessment was produced and considered by Scrutiny and approved by Cabinet and Full Council in October. Following completion of the Directorate Self-Assessment, Performance Partners have requested feedback regarding the approach and what had worked well/not so well. This feedback alongside those informed by the learning and any identified best practice from colleagues across Wales will be used to inform next year's approach. Alongside the above, we are also working collaboratively with elected members to further strengthen how they work together to support effective challenge	Green		Corporate Performance and Resources
			and continuous improvement through a series of member workshops aligned to the Annual			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			Performance Calendar. A member workshop on the Annual Self-Assessment Approach has been recently undertaken and the feedback is being reviewed. This will inform how the self-assessment findings are presented to members for their scrutiny.			
PB/A031: Work with Data Cymru to develop a core data set to ensure compliance with the performance requirements of the Local Government Act and enable benchmarking against other local authorities.	31/03/2023	75%	Work continues to progress with Data Cymru to develop a national self-assessment core dataset which will help inform and strengthen annual self-assessment process. To date Data Cymru have held one Performance Network event with representatives across all local authorities in order to progress this work. In the interim, we continue to assess our own performance by using local trend data and other service data insights where available.	Green		Corporate Performance and Resources
PB/A032: Revise the Council's Risk Management Strategy and approach to strengthening how we identify, monitor, manage and report risks across the Council.	31/03/2023	75%	Work has already commenced in reviewing the Council's approach to risk management and reporting informed by internal audit review findings. In line with the project brief, a review of best practice arrangements across the public sector is already underway to help inform the review. Additionally, a collaborative approach is being taken involving elected members in the review process, which will help inform the monitoring and reporting of risk across the Council. A risk workshop was held with Governance and Audit Committee Members in October to identify areas where risk management and reporting could be improved. The feedback from this session has been used to inform further research on how to develop risk.	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
PB/A033: Enhance our approach to how we co-ordinate and support the Council's regulatory programme to ensure we are responsive and can evidence how we address areas of improvement.	31/03/2023	75%	There is a protocol in place for supporting regulatory work across the Council. To ensure consistency of application, this has recently been re-circulated to SLT and directorate colleagues to ensure the Insight tracker, our key means of monitoring regulatory work, is up to date and evidences the most recent progress in relation to our regulatory areas for improvement. We continue to monitor progress regularly via SLT, Governance & Audit Committee and Cabinet. The most recent Insight tracker is also appended to performance monitoring reports to all Scrutiny Committees each quarter.	Green		Corporate Performance and Resources
PB/A034: In line with the Local Government Act, develop our approach to how we communicate performance data and information with our citizens to improve engagement and understanding to inform service improvements.	31/03/2023	75%	The Annual Self-Assessment consultation went live during the quarter. Engagement with the public will help shape the Annual Delivery Plan 2023-24. The findings from the consultation will feature in the Annual Self-Assessment report published in November 2022. This work is line with our Public Participation Strategy.	Green		Corporate Performance and Resources
RP/A006: Following the implementation of the Local Government and Elections (Wales) Act 2021, work with the Cardiff Capital Region to reach agreement and progress a Corporate Joint Committee for the Cardiff Capital Region.	31/03/2023	75%	CCR provided a report on the 28/11/22 to the regional cabinet updating the Cabinet on the Southeast Wales Joint Committee and the proposed way forward. It is now unlikely Corporate Joint Committee issues will be resolved until 2023/24.	Green		Corporate Performance and Resources Environment & Regeneration
	hensive inducti	on programme,	training and support for members following the 202	2 local governm	nent elections.	
LD/A012: Ensure the delivery of a comprehensive induction programme, training and support for	31/03/2023	75%	The Member Development Induction Programme agreed by Cabinet in readiness for implementation has been completed following the recent LG	Green	Green	Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
members following the 2022 local government elections.	Date		Elections the new cohort of Members and Co - Opted Members have been inducted.	status	Status	Committee

APPENDIX 2: Performance Indicators

Well-being Objective 1: To work with and for our communities

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/001: Average daily reach of Vale of Glamorgan Life Facebook page	7,190	2,507	8,000	Red	→	In order to ensure higher engagement levels the Council is publishing fewer posts to Facebook. This has had the impact of increasing reach of individual posts but as a consequence also reducing the average daily reach.	Corporate Performance & Resources
CPM/002: Average daily impressions achieved by @VOGCouncil Twitter account	9,600	4,000	10,000	Red	→	The Council is publishing fewer Tweets as part of a strategy to more tightly curate its social media feeds. Average tweet impressions remain consistently strong but average daily impressions are reducing as a natural consequence.	Corporate Performance & Resources
CPM/005: The number of contacts for adults received by statutory Social Services during the year.			No Target				Healthy Living & Social Care
CPM/006: The number of contacts for children received by statutory Social Services during the year. Of those identified: the number where advice and assistance was provided.	3664	3616	No Target	N/A	\	This figure is a measure of activity data only	Healthy Living & Social Care
CPM/118: Percentage of Annual canvass returns (including secondary checks).	93%	94%	95%	Amber	*	48,167 properties were sent down Route 1 – this means that no response is needed from the property should the data still remain the same. 97% data match accuracy against DWP records. Currently we have a 84% response rate. 14,109 properties were sent down Route 2 – these properties would have to respond to their canvass form by 22 August 2022. 7828 have responded	Corporate Performance & Resources

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
						thus far. with house to house canvass ongoing into November. 180 properties were sent down Route 3 – these properties are residential care homes and houses of multiple occupancy. Currently, 97% response rate has been achieved. House to House canvassing is ongoing into November 2022, CCF reminders for Route 2 and 3 properties were despatched during Q2 totalling 9128, with 3007 returned to date, representing 33%.	
CPM/007: Spend against approved Council revenue programme.	99.45%	99.67%	75%	Green	↑	There is currently an underspend projected for the year as reported to Cabinet 19-01-2023	Corporate Performance & Resources
CPM/008: Spend against approved Council capital programme.	55.87%	96.9%	75%	Green	1	Inflationary Costs and Professional Skill shortages impacting delivery of programme, also impacted by delayed planning decisions.	Corporate Performance & Resources
CPM/009: Performance against savings targets.	66%	100%	75%	Green	↑	Some savings have been identified on a one off rather than a recurring basis and further work will need to be carried out to identify recurring savings	Corporate Performance & Resources
CPM/011: The number of adults who paid the maximum weekly charge towards the cost of care or support for carers during the year						This performance indicator is monitored annually.	Healthy living & Social Care
CPM/012: The number of adults who paid the flat-rate charge for care and support or support for carers during the year						This performance indicator is monitored annually.	Healthy living & Social Care
CPM/013: The total number of adults who were charged for care and support						This performance indicator is monitored annually.	Healthy Living & Social Care

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/014: The percentage of customers who are satisfied with access to services across all channels.	No data available	No data available	No Target	N/A	N/A	Introduction of customer post interaction surveys is scheduled for January 2023.	Corporate Performance & Resources
CPM/015: Customer enquiries to C1V resolved at first contact.	88.44%	87%	80%	Green	\	The percentage of enquiries to Customer Relations where the resident does not have to be recontacted or transferred to another service has remained consistent throughout the reporting period.	Corporate Performance & Resources
CPM/016: Percentage of Corporate complaints dealt with within target timescales.	61%	55%	75%	Red	\	In August 2022 complaints processing moved from Oracle CRM to Granicus GovService. Although the new platform offers improved functionality for both complainants and staff, there has been a significant drop in performance in this area as staff members have adjusted to administering complaints on the new platform. Performance is expected to recover in Q4.	Corporate Performance & Resources
CPM/017: Number of Ombudsman complaints upheld against the Council (including Social Services).	1	0	5	Green	个	39 complaints have been received during the reporting period. None have been upheld, Although 5 were resolved under the early resolution process.	Corporate Performance & Resources
CPM/020: The number of contacts for adults received by statutory Social Services during the year.						This performance indicator is monitored annually.	Healthy Living & Social Care
CPM/021: The number of contacts for children received by statutory Social Services during the year. Of those identified: the number where advice and assistance was provided						This performance indicator is monitored annually.	Healthy Living & Social Care

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/024: (PAM/046)) Percentage of Year 11 leavers known not to be in education, training or employment (NEET).						This performance indicator is monitored annually.	Learning & Culture
CPM/023: Percentage of Young people leaving year 13 who are not in education, employment or training.						This performance indicator is monitored annually.	Learning & Culture
CPM/026: The total number of children during the year who received the "Active Offer" of advocacy						This performance indicator is monitored annually.	Learning & Culture Healthy Living & Social Care
CPM/119: Number of people registered to vote anonymously	N/A	14	15	Amber	N/A	We currently have 14 anonymous electors.	Corporate Performance & Resources
CPM/120: Number of passenger journeys undertaken on the Greenlinks service	2318	1555	No Target	N/A	\	no of journeys continue to increase. (Cumulative total 4,248)	Environment & Regeneration
CPM/121: Number of members who used the community transport service over the year	141	200	No Target	N/A	1	Cumulative total of number of people who have used since April 2022	Environment & Regeneration
CPM/027: Percentage of Council staff completing Welsh language awareness training or taster sessions to increase the numbers of Welsh language speakers in the Council.						This performance indicator is monitored annually.	Learning & Culture Corporate Resources & Performance
CPM/028: Number of adult Welsh learners.						This performance indicator is monitored annually.	Learning & Culture

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
							Corporate Resources & Performance
CPM/029: (PAM/001) The number of working days/shifts per fulltime equivalent (FTE) local authority employee lost due to sickness absence.	8.33	9.40	6.68	Red	\	Q3 Sickness absence stands at 9.407 days lost per FTE which is higher than the Q3 target of 6.68 days per FTE. The total days/shifts lost per FTE for the period April 2022 to December 2022 indicate an increase in absence levels compared to same period in 2021. In addition, this is higher than performance in 2020. Discussions are ongoing with SLT to look into the reasons for the higher absence levels.	Corporate Performance & Resources
CPM/030: Employee turnover (voluntary).	6.05	7.22	7.50%	Green	↑	This figure is higher than last year (2021) which was 6.05 and higher than (2020) which was 5.30%. However, it is believed that 2020 figures were affected by the pandemic. The figure in 2019 was 8.06% which is comparative to today's rates.	Corporate Performance & Resources
CPM/031: Percentage of staff appraisals completed.						This performance indicator is monitored annually.	Corporate Performance & Resources
CPM/032: The number of working days/shifts per full time equivalent (FTE) local authority employee lost due to short term sickness absence.	1.99	2.58	No Target	N/A	\	No commentary provided	Corporate Performance & Resources

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/033: The number of working days/shifts per full time equivalent (FTE) local authority employee lost due to long term sickness absence.	6.35	6.81	No Target	N/A	\	No commentary provided	Corporate Performance & Resources
CPM/122: Percentage of cabinet items with scrutiny input.	30.10%					This performance indicator is monitored annually	Corporate Performance & Resources
CPM/123: Percentage of scrutiny recommendations agreed by cabinet.	69.60%					This performance indicator is monitored annually	Corporate Performance & Resources
CPM/124: The percentage of Scrutiny Members who state the Scrutiny Committees have had a positive impact on the work of the Council following Scrutiny involvement.	50%					This performance indicator is monitored annually	Corporate Performance & Resources
CPM/138: Percentage of engagement index as part of our staff survey						This performance indicator is monitored annually	Corporate Performance & Resources

APPENDIX 1: Service Plan Actions contributing to this Well-being Objective

Well-being Objective 2: To Support learning, employment and sustainable economic growth

CP Commitment: 2.1 Ensure there is appropriate access to quality early years nursery and education provision enabling people to achieve their best possible outcomes whatever their age.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee			
ADP13- Work in partnership with the Central South Consortium Joint Education Service to prepare our schools for the introduction of the new education curriculum in									
2022 recognising the impacts of COVID-19 measures on continuity of learning and the well-being of learners and school-based staff.									
ALN/A011: Support the development	31/03/2023	75%	Capital funding for childcare and FS has now been	Green	Green	Learning and			
and sustainability of the childcare			received and plans are under development			Culture			
market by building on the findings of									
the Childcare Sufficiency Assessment.			WG have confirmed that there will be additional						
			Funding for Phase 2 of Early Years Expansion.						
			The childcare workforce development post has						
			been filled and work has started to explore ways						
			to strengthen and support recruitment in the						
			childcare sector.						
			Sustainability grants have been reviewed. Take up						
			has not been high and another round will take						
			place in the Spring term.						
SP/A008: Work with the Central South	31/03/2023	75%	• Improvement Partners (IPs) for those schools	Green		Learning and			
Consortium Joint Education Service to			first implementing from September 2022 have			Culture			
ensure Improvement Partners identify			completed Curriculum for Wales (CfW) surveys						
readiness of schools for			based on the 8 contributory factors for successful						
implementation of the curriculum by			realisation set out by Welsh Government. In						
September 2022 and provide			addition, IPs for those secondary schools first						
appropriate on-going curriculum			implementing from September 2023 have						
development support beyond			completed CfW surveys based on school						
September 2022.			readiness. Findings from surveys will be analysed						

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			 IPs and Curriculum and PL (C&PL) team continue to provide on-going support for schools in relation to roll-out of CfW. Bespoke support provided to four schools and to the Stanwell and St Richard Gwyn cluster of schools. 2 Vale schools attended the 'drop-in' sessions held (Sept 2022 and Dec 2022) to discuss curriculum development and put in place any support schools may require. 'Leaders of curriculum' network meetings held in October 2022 for schools to consolidate their understanding of implementation and to share practice with schools from across the region. 7 Vale schools attended. In terms of CfW, nearly all schools: are continuing to develop a good understanding of the CfW framework including the four purposes, the statements of what matter and the mandatory elements. have reviewed their vision, values and behaviours to support curriculum realisation. continue to review and develop curriculum design models suitable to their school vision. continue to review and develop their approaches to assessment and supporting learner progress. 			
SP/A009: Work with the Central South Consortium Joint Education Service to ensure schools receive appropriate and high-quality professional learning opportunities.	31/03/2023	75%	 A comprehensive range of regional professional learning (PL) opportunities are available. The offer continues to be responsive to the needs of schools. Participation of Vale schools in funded projects (between April – November 22) includes 26 	Green		Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
SP/A010: Work with the Central South Consortium Joint Education Service to ensure schools, particularly in the primary sector, receive appropriate professional learning and support to enable children and young people identified as more able and talented children reach their potential.	31/03/2023	75%	 schools across 25 projects. 374 practitioners from the Vale have engaged in professional learning related to curriculum between April - November 2022 316 individuals working Vale schools have engaged in Governor training 86 practitioners from the Vale have engaged in professional learning to develop Welsh Language provision Central South Consortium (CSC) use the principles of the enabling equity and excellence document to support the progress of vulnerable learners including more able and talented learners. School improvement tools like the adaptive capacity model allow schools to put more able and talented (MAT) learners at the centre and identify how best to support them. CSC use the Great Teaching Toolkit as a framework for developing teaching and learning within a school. The National More Able and Talented group has produced some resources to support schools in enhancing opportunities. These include: Practical Support & Guidance for Developing a MAT Strategy for all Schools and Settings A revision strategies webinar Regular bulletins to support MAT learners in 	Green		Learning and Culture
SP/A011: Review arrangements for supporting post 16 education provision in the Vale of Glamorgan.	31/03/2023	75%	 schools Arrangements in place for a review of Post 16 provision in Vale secondary schools. Reviews are ongoing and to be undertaken between December 2022 and end of March 2023. 	Green		Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			 Post 16 was a focus for the Vale Deputies meeting in October 2022. This included the sharing of good practice by Llantwit Major and information about CSC professional learning and support. Increased engagement from Vale schools in the Post-16 regional network meetings. Majority of schools are now attending network meetings and 			
•			engaging in one or more professional learning projects and events. • Bespoke support on Post-16 provided to one school (Pencoedtre). s and respond to the social, emotional and mental h		s of children a	nd young
ALN/A012: Work across our educational settings to meet the needs and respond to the social, emotional and mental health difficulties of children and young people including work on trauma informed approaches and the Whole School Approach to Mental Health and Well-being.	31/03/2023	75%	The Engagement Service received 80 additional requests for support during autumn term 2022. The increasing complexity of need of individual pupils is compounded by the wellbeing needs of the adults around them. It's clear that ongoing Environment ACES (post pandemic) and Community ACES (cost of living crisis, global instability) are putting families and schools under immense pressure and this is impacting resilience of parents/carers and school systems. A pilot project, aimed at building Reflective Supervision and Time to Talk for all staff into regular school practice is being supported by the ES at YYD. Selected mainstream ALNCOs, EPS and In-Reach have also trained as RSup facilitators with the aim of extending this supportive practice. In the meantime, the offer of regular external RSup for Headteachers, ALNCOs and other identified staff will continue.	Green	Green	Healthy Living and Social Care Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			The Vale Paul Dix project to support WSA is well underway. Mid-term Health Check report has recommended developing a simple LA wide policy on relational practice, co constructed with school leaders. The bespoke training package and live workshops launch January 2023 and coaching will follow, where needed, in the summer term.			
ALN/A013: Develop a shared understanding between the Health Board and LAs for identifying and supporting the needs of learners with ALN (0-25).	31/03/2023	75%	Regular meetings with Health regarding individual complex cases and sharing of information have been developed. Meetings and training regarding Vale procedures and provision are being developed to increase health understanding of ALN in the Vale.	Green		Learning and Culture
ALN/A014: Work with third sector partners to further develop the School and Community Based Counselling service for vulnerable children, young people and families, seeking to expand the offer to provide both primary and digital offers.	31/03/2023	75%	School Based Counselling continues to be delivered in all secondary schools. There have been delays in recruitment of additional counsellors due to a lack of applications. This is being explored. A development session was held with the 4 primary therapists to explore work going forward. A new system of using the FFAL for referrals has been agreed. Work with Luna play has been expanded from 4 primary schools adding an extra two primary schools coming online in the spring term. Costings	Green		Learning and Culture
ALN/A015: Utilise the Children and Communities Grant to target interventions to support children, young people and their families	31/03/2023	75%	are just being approved. Indicative Funding Grant for CCG has been received and the large increases are focussed on the FS expansion. A Delivery Plan is now under construction. Two streams have now come out of	Green		Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ensuring that services respond to demand and have a positive impact on socio-economic disadvantage and other protected groups.			CCG (CfW+ and Legacy) and 2 have come in (OOCD and FS Expansion). FF management Board have agreed to some minor changes to the delivery for 2023/24. This will see two small projects cease and a new Children's Mentoring service launched, based on its success through Early Help Funding. Monitoring has been ongoing and FF RBA report cards are due early Feb 2023 and will reflect the			
ALN/A016: Work with the Central South Consortium Joint Education Service to ensure schools receive appropriate and high quality support to enable them to deliver an effective Relationships and Sexuality Education (RSE) curriculum which provides authentic and appropriate learning opportunities for children and young people.	31/03/2023	75%	progress and impact of services this quarter. Support to schools to develop the RSE curriculum is developing. LA officers are working closely with colleagues from the CSC and other partners such as Healthy Schools. WG have also given additional direction which emphasises that the curriculum should be developed in a time-scale that schools find manageable.	Green		Learning and Culture
SP/A012: Work with the Central South Consortium Joint Education Service to ensure schools receive appropriate and high quality support to enable them to deliver an effective Relationships and Sexuality Education (RSE) curriculum which provides authentic and appropriate learning opportunities for children and young people.	31/03/2023	75%	 Schools continue to have access to appropriate and high quality resources and professional learning (PL) materials from the CSC website to support them in planning for and delivering their RSE curriculum. Ongoing support available to schools via bespoke support and monthly virtual drop in sessions. Ysgol Dewi Sant have received bespoke support and have engaged in the drop in sessions in order to develop their RSE curriculum. A well-received RSE Network Meeting held in 	Green		Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			October 2022. 105 participants from across the region with 15 schools from the Vale in attendance. A recording of the meeting and all resources shared are available to schools via the Curriculum for Wales Community area. • RSE professional learning sessions provided by Brook Learn will be available for all schools during spring 2023. • New resources to support schools in RSE curriculum design will be made available to schools early spring term.			
SP/A013: Work across our schools and youth services to meet the needs and respond to the social, emotional and mental health difficulties of children and young people including work on trauma informed approaches and the Whole School Approach to Mental Health and Well-being.	31/03/2023	75%	The SEMH strategy has now been developed and is fully ratified after a discussion with DMT. A strategic wellbeing consultant has been recruited to ensure schools are supported to work towards compliance with completing a WSA audit and implementation plan by April 2023. All clusters have now undertaken Perform and Grow. The strategy will now be discussed with Youth Service managers so that a CYP friendly document can be constructed and consulted upon with YP via participation forums.	Green		Learning and Culture

CP Commitment: 2.2 Invest in our schools to provide the right learning environment for the 21" century and facilities which benefit the wider community	CP Commitment: 2.2	Invest in our schools to provide the right learning environment for the 21st century and facilities which benefit the wider community.
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Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
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ADP17- Deliver 21st Century Schools Programme improvements (Band B) including the expansion of Ysgol Y Deri, a new school building at St Nicholas, expansion of primary school capacity in Cowbridge, expansion of Welsh language primary school provision in Barry, the development of a Centre of Learning and Well-being.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ALN/A017: Continue to work with	31/03/2023	75%	A programme has now been established in order	Green	Green	Environment
colleagues delivering the 21st			to utilise the WG funding. The programme is			and
Century Schools Programme to			dependent on securing ongoing revenue funding			Regeneration
develop provision for ALN to meet			to be able to staff any new provision.			
current and projected need. This will						1
include projects such as the						Learning and
expansion of Ysgol y Deri.	0.1./0.0./0.000	/				Culture
SL/A013: Deliver 21st Century	31/03/2023	75%	Delivery of Band B projects has remained on track	Green		Environment
Schools Programme improvements			in terms of the overall programme which ends in			and
(Band B) including the expansion of			2026.			Regeneration
Ysgol Y Deri, a new school building at						
St Nicholas, expansion of primary			In terms of 2022/23 the following school buildings			Learning and
school capacity in Cowbridge,			are under construction:			Culture
expansion of Welsh language primary			, , , , , , , , , , , , , , , , , , ,			
school provision in Barry, the			Ysgol Sant Baruc (Barry Waterfront) – Complete			
development of a Centre of Learning			in April 2023.			
and Well-being.			Cowbridge Primary Provision (Phase 1) –			
			Construction Start May 2022, completion July			
			2023.			
			• CLWB – Construction Start May 2022,			
			completion August 2023.			
			• St Nicholas – Construction start in November			
			2022, completion January 2024.			
			The following projects have yet to start onsite:			
			Ysgol Y Deri – planning approval February 2023.			
			Construction Start April 2023, completion August			
I			2024.			
			There have been delays to projects in the			
			programme but it is considered the schools will be			
			delivered by the end of 2024 in line with the end			
I			of Band B programme.			

CP Commitment: 2.3	Work with schools, families and others to improve the services and support for those with additional learning needs.	
Ci Committiciti. 2.3	Work with schools, families and others to improve the services and support for those with additional learning needs.	

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ADP15- Provide training and support	to schools to fa	cilitate the phas	sed implementation of Additional Learning Needs (Al	LN) reform.		
ALN/A018: Develop consistency of practice in the production of high-quality individual development plans (IDPs) and the corresponding arrangements necessary for monitoring and reviewing their impact on learner progress.	31/03/2023	75%	LA officers continue to monitor and evaluate school IDPs, and work on complex cases with schools. All procedures and corresponding letters are being reviewed and will be reissued to ensure that ALNCos are clear on IDP process and have clear supporting letters that cover all statutory requirements. IDP champions continue to support schools with IDPs and work with LA on FAQs and supporting guidance. Guidance on monitoring progress and impact on learners is being developed.	Green	Green	Learning and Culture
ALN/A019: Further develop arrangements between the LA and its delivery partners for keeping under review the quality and sufficiency of additional learning provision to meet the current and future needs of its population of learners with ALN.	31/03/2023	75%	Work with cluster leads to record and collate how schools monitor and review ALP impact is planned following ALNCO day input on provision maps and ALPs. LA officers continue work on visiting and collating LA commissioned ALPs. Work has begun with colleagues on QA criteria and monitoring of commissioned ALNs.	Green		Learning and Culture
ALN/A020: Implement a training programme for central education staff in order to ensure readiness for the ALNET Act from September 2022/23.	31/03/2023	75%	All central staff continue to be invited to ALNCO day training sessions and attend relevant areas. Cluster group training continues to be run for specialist staff around ALNET requirements including IDP development and reviews, regular advice and support is given from LA ALN officers. Regular collaborative meetings take place to share good practice, advice and support colleagues with ALN requirements. A development morning for central staff will take place in the spring term, to	Green		Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			ensure that all ALN staff are share a joint understanding of ALN.			

CP Commitment: 2.4 Work with education, training providers, businesses and other agencies to provide a range of advice, support and training opportunities which improve people's skills and readiness for work.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ADP16- Work in partnership with the		Consortium Join	t Education Service to support our schools to minimis			
recognising the impacts of COVID-19.						
SP/A014: Work in partnership with	31/03/2023	75%	Attendance remains a concern post covid	Green	Green	Learning and
the Central South Consortium Joint			especially at secondary level as we have seen a			Culture
Education Service to support our			spike in covid again this Autumn term and at			
schools to minimise exclusions and			primary level concerns are high regarding scarlet			
enhance attendance whilst			fever, and strep A with one child fatality from a			
recognising the impacts of COVID-19.			VOG school and a significant cold/flu that has			
			impacted across the UK in both the adult and child			
			population. The LEO officers have supported			
			secondary schools with attendance engagement,			
			welfare checks CME issues and PSP meetings.			
			Challenges continue to be in place around schools			
			funding an sourcing the 14-19 offer, ALN diagnosis			
			and support and reasonable adaption for all forms			
			of potential disability. Inclusion team training on			
			EBSA issues and the need to support and prevent			
			deterioration of attendance linked to anxiety or			
			emotional based school avoidance with or without			
			an ALN neuro divergence aspect is ongoing. Callio			
			letters have been updated to take account of post			
			covid landscape and targets issued to all schools			
			alongside the inclusion team support offer. FPN			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
SP/A015: Work in partnership to deliver EOTAS provision which ensures our most vulnerable learners not in education settings are able to access a curriculum that meets their needs and allows them to progress at a rate appropriate with their age and ability.	31/03/2023	75%	are in process for a limited number of learners where all reasonable efforts to engage have failed to improve attendance and where there are no underlying issues that would prevent penal routes. The recent budget challenges present ongoing difficulties in terms of team capacity and retention of officers who are seeking better job security. Given the challenges in terms of the health situation, the issues within the NHS and social care and budgets for retention of trained staff etc and specialist provision capacity issues; planning to maintain the status quo and prevent deterioration of attendance and escalation of exclusion amidst these challenges is as much a priority as is meeting the targets. The pupil engagement team are working hard to quality assure data before the EOTAS return data in January 2023. The QA process is ongoing with providers and a new QA process for independent schools will be trialled in January 2023. we continue to develop new working relationships with providers who can deliver to the needs of the pupil engagement service and who can deliver something more bespoke to learners here in the Vale. We have an EOTAS thematic inspection in Dec 2022 which will look at the changes to the service and any recommendations to move	Green		Learning and Culture
SP/A016: Work with others to support employment and the development of skills for the future including the delivery of initiatives such as Inspire to Work (I2W) and	31/12/2022	75%	forward. The Youth service has reshaped its targeted team to deliver a new programme aimed at preventative measures and those identified via EIT data as 'at risk' of becoming NEET (Not in Education, Employment or Training). This programme has a	Green		Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
Inspire to Achieve (I2A), with a focus			working title of 'Strive' until we hear if any finances			
on prevention (i.e. those at risk of			will come from the Shared Prosperity Funding. Post			
becoming NEET/ those classed as			16 will be heavily impacted by the new Youth			
NEETs.			Guarantee project being led by C4W and C4W+;			
			additionally, we will have a post16 tracker for			
			destination data who will lead on door knocking			
			and identifying those within sixth forms to better			
			enhance our data of Yr12 and Yr13 school leavers.			
ADP18- Work with others including ke	y businesses to	support emplo	byment and the development of skills for the future in	cluding the de	ivery of initiati	ves such as
Inspire to Work (I2W), Inspire to Achie	eve (I2A) and Co	ommunities for	Work, and opportunities within the Council for appre	enticeships, trai	ning and emplo	oyment.
ALN/A021: Implement the new	31/03/2023	75%	CfW+ Indicative financial letter has been received	Green	Green	Learning and
Welsh Government Employability			from WG. This brings all 5 streams into one. A			Culture
Strategy to ensure that employability			delivery plan is under construction which will also			
provision meets the future needs of			help focus employability support for young people.			
young people and adults in the Vale						
of Glamorgan.			7 QuickStart placements have started in various			
· ·			departments across the council. These are being			
			monitored and will be reviewed.			
			The YPG coordinator has made a good start linking			
ı			closely with the EPC and youth team, a youth			
			event has been booked for 16-24 year olds to			
			showcase a range of options for young adults.			
			Disabled Employment Champions continue to help			
			develop work inhouse. A task and finish group has			
			been established to help to improve recruitment.			
			CfW+ Indicative financial letter has been received			
			from WG. This brings all 5 streams into one. A new			
			group has been established and led by the CfW			
			coordinator aimed at work colleagues with			
			experience of disability, mental ill health and			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			neurodiversity. The approval of SPF Delivery plan will also see a small team established to work/support disabled people into supported employment.			
SL/A014: Work with others including key businesses to support training, employment and the development of skills for the future through opportunities via the 21st Century Schools and the Council's Kick Start Apprenticeships programmes.	31/03/2023	75%	Communities 4 Work to connect project contractors with Council scheme. Youth engagement event 10th February at Barry Memo for year 12 school leavers. Contractors to provide construction talks / workshop. Current programme to re-run engagement event for the supply chain. Aim to hold event in early 2023. The current targets for the active projects are being met.	Green		Corporate Performance and Resources Learning and Culture
HS/A011: Enhance people's skills and readiness for work through community investment opportunities including the Council housebuilding programme and Supporting People Scheme.	31/03/2023	100%	Following a review of the 'Opportunity Knocks' employability service, future support will be delivered via the Communities for Work programme. Applications for future funding will be made jointly to the Shared Prosperity Fund to ensure that access to services is streamlined and there is no duplication. Housing staff will continue to work closely with tenants to ensure there are no barriers to accessing Employment advice and support.	Green		Environment and Regeneration Homes and Safe Communities
HR/A012: Build on good relationships with local education establishments (such as Cardiff University & Cardiff and Vale College) as well as independent Apprenticeship providers to expand the Council's Apprenticeship scheme offer, with a particular focus on underrepresented groups and 16-24 year olds.	31/03/2023	25%	We have excellent relationships with the training providers and fully abreast of all apprenticeships currently on offer; the offering has been reduced over the last 6 months. We continue to struggle to engage managers with this as a recruitment option Need to have further conversations to determine the feasibility of Vale Academy given the budget restrictions.	Red		Corporate Performance and Resources

CP Commitment: 2.5	Work with partners to ensure people can access appropriate money advice, information and debt support relating to housing, benefits,
	education training and employment.

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant		
	Completion			Action RAG	RAG	Scrutiny		
	Date			status	Status	Committee		
ADP19- Provide residents with advice and support and information on a range of issues including housing, debt, fuel poverty, benefits, employment, and training								
through a number of services includin	g the one stop s	hop, Money Ac	dvice Team and the Benefits Team.		_			
HS/A012: Provide residents with	31/03/2023	100%	The One Stop shop has been launched officially	Green	Green	Homes and		
advice, support and information on a			and continues to offer advice and assistance to			Safe		
range of issues including housing,			local people regarding a wide range of housing			Communities		
debt, fuel poverty, benefits,			related support issues. Sessions are available by					
employment, and training through			appointment or on a drop in basis and residents					
services including the One Stop Shop			can access the service by phone or by calling into					
and money advice team.			the service in Holton Road, Barry. Interventions					
			and support offered continue to demonstrate					
			positive outcomes for service users.					
FS/A016: Work across the Council	31/03/2023	100%	Ongoing work in this area.	Green		Homes and		
and with partners to support						Safe		
residents regarding changes to the						Communities		
welfare system that are rolled out.								
·								

CP Commitment: 2.6 Support and promote volunteering and community learning recognising the range of benefits to individuals and the community.	CP Commitment: 2.6	Support and promote volunteering and community learning recognising the range of benefits to individuals and the community.
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No actions identified under Corporate Plan Commitment 2.6.

CP Commitment: 2.7	Work as part of the Cardiff Capital Region to progress strategic planning and transport initiatives and promote sustainable economic
	growth and employment.

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant		
	Completion			Action RAG	RAG	Scrutiny		
	Date			status	Status	Committee		
ADP20- Work in partnership with the Cardiff Capital Region, Welsh and UK Governments to develop regional and local strategies for transport, planning and economic								
development including the Strategic Development Plan, Regional Transport Plan, investment in transport (including transport interchanges for Barry and Cogan),								
major projects and the continued grow	vth of the Bro T	athan and Card	liff Airport Enterprise Zone.					
NS/A015: Work with partners	31/03/2023	75%	consultation report published for Active Travel	Green	Green	Environment		
including the Cardiff Capital Region,			route from Barry to Cardiff Airport. Scheme well			and		
Welsh Government and landowners			received and land purchase will be explored in Q4.			Regeneration		
to develop sustainable transport links			Consultation on final design of Active Travel route					
to residential, employment and			through Eglwys Brewis launched Q3 with ground					
leisure areas including cycle, bus and			clearance works due to start early Q4.					
rail links.			Meetings held with consultants working on Metro					
			Enhancement Framework to discuss WG					
			aspirations to connect areas of the Vale and					
			neighbouring authorities.					
NS/A016: Continue to develop multi	31/03/2023	75%	Contract agreed with Jones Bros to undertake	Green		Environment		
modal transport interchanges for			construction of the Barry Dock Transport			and		
Barry and Cogan.			Interchange in Q4 of 22.23.			Regeneration		
RP/A010: Work with national and	31/03/2023	75%	Work on the Strategic Development Plan (SDP) has	Green		Environment		
local partners and stakeholders			not formally commenced within the South East			and		
including the Cardiff Capital Region			Wales region. However, the Council continues to			Regeneration		
and Welsh and UK Governments to			be involved in SDP evidence base work which is					
support economic growth and			being undertaken as part of the South East Wales					
develop regional and local strategies			Strategic Planning Group e.g. Strategic Flood					
for transport, planning and economic			Consequence Assessment stage 1 and Green Belt /					
development.			Green Wedge study. The Council will continue to					
			work in partnership with other local authorities in					
			the region, Welsh Government and other relevant					
			stakeholders to progress the SDP. The emerging					
			Replacement LDP will also seek to support the					
			continued growth of the Enterprise Zone, the					
			regeneration of Barry and the enhancement of					
			sustainable transport in the authority.					

CP Commitment: 2.8 Support economic growth through regeneration, improved infrastructure and support for town centres, tourism and industry.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee			
•	ADP21- Work with partners including Welsh and UK Governments to support the ongoing recovery and economic growth of Barry ensuring a diversity of both busi								
and education facilities and that supp	ort from both U	K and Welsh G	overnment are fully utilised.						
NS/A017: Support our town centres to recover and adapt following the effects of COVID-19, by improving green spaces, public areas and transport infrastructure.	31/03/2023	N/A	No update provided	NA	Green	Environment and Regeneration			
NS/A018: Improve the access to the Murch Community Centre through improvements to the access bridge.	31/03/2023	100%	The structural improvements to the Murch Community Centre access bridge were successfully complete in December 2022.	Green		Environment and Regeneration			
NS/A019: Review the Capital Programme and the use made of the Council's assets to support recovery and economic growth including the consideration of an investment strategy and work to deliver the projects identified in the Council's Capital Programme for 2022/23.	31/03/2023	N/A	No update provided	N/A		Corporate Performance and Resources Environment and Regeneration			
RP/A011: Work with UK and Welsh Governments and Cardiff Capital Region to secure funding to deliver regeneration and business support projects and programmes.	31/03/2023	75%	The Council approved its local investment plan for Shared Prosperity Funding during Q3 and expects to receive formal approval of the funding from Rhondda Cynon Taff in early Q4. Uk Government will also be announcing whether or not the Council's bid for LUF funding will be approved in January 2023.	Green		Environment and Regeneration			
RP/A012: Work with communities, businesses and third sector organisations to support them in the delivery of new projects and in shaping local services.	31/03/2023	75%	Extensive work has been undertaken by the new Creative Communities team in Q3 on Penarth Esplanade around the community consultations on the future of the area. This team will also be working across the county on similar projects	Green		Environment and Regeneration			

RP/A014: Work with partners	31/03/2023	75%	Member consultation on growth options with	Green	Environmen
including Welsh and UK			emphasis on employment and housing. Working		and
Governments to deliver a			on RLDP spatial options with emphasis on locating		Regeneration
programme of economic growth and			sites sustainably and which support commercial		
recovery in Barry ensuring a diversity			centres including Barry. Pre application advice		
of both business and education			given for development of The Mole. Model Farm		
facilities.			planning application assessment ongoing. Working		
			with ABP and Regeneration team to support		
			forthcoming waterfront developments and LUF		
			/SPF bids.		
RP/A017: Identify further	31/03/2023	75%	Outreach work commenced during Q.3 for the	Green	Environmen
opportunities to expand the use of			Transforming Towns, Placemaking Grant targeting		and
underused and empty spaces for use			empty and underutilised buildings along Holton		Regeneratio
by local businesses, creative and co-			Road in Barry Town Centre. Outreach work to		
working communities across the Vale			commence in Q.4 for the Transforming Towns,		
with a key focus on town centres.			Loan Scheme targeting empty and underutilised		
			buildings in Cowbridge Town Centre.		
RP/A018: Establish a new External	31/03/2023	75%	Half of the team have been appointed and started	Green	Environmen
Funding, Community Development			work in November and the remainder of the team		and
and Innovation Team.			will be appointed in Q1 of the new financial year		Regeneration
RP/A019: Identify grant support for	31/03/2023	75%	Cabinet 15th December 2022 considered a report	Green	Environmen
businesses and investment in			on the UK Shared Prosperity Fund, and resolved to		and
regeneration projects in town			delegate specified powers to named Officers in		Regeneratio
centres.			consultation with the relevant Portfolio Holder		
			relating to the local delivery of the emerging		
			Investment Plan (including all Vale Town Centres).		
			The Town Centre Minor Physical Improvement		
			Grant scheme targeting businesses along Holton		
			Road and High Street/Broad Street in Barry Town		
			Centre was launched during Q.3. In this regard the		
			level of interest is high and applications are being		
			processed.		

ADP22-Develop and implement sustainable economic growth and recovery strategies that focus on our town centres and encourage the provision of business space, support local business, social enterprises and tourism.

RP/A013: Develop and implement a sustainable Economic Growth Plan with a particular emphasis on employment land and town centres.	31/03/2023	75%	The Barry Place Making Plan will be completed in Q4.	Green	Green	Environment and Regeneration
RP/A015: Work with colleagues in Financial Services to develop an investment strategy for the Council with a focus on economic growth, regeneration and climate change.	31/03/2023	75%	This investment plan work will be completed in Q4 and links closely to the growth programme for Barry.	Green		Corporate Performance and Resources Environment and Regeneration
RP/A016: Work with private sector partners and Welsh Government to roll out fast broadband to communities.	31/03/2023	75%	The Council works closely with broadband providers such as OGI to promote schemes that are available to residents and businesses across the County.	Green		Corporate Performance and Resources Environment and Regeneration
RP/A020: Work with colleagues in Transport Services to explore opportunities for transport, planning and regeneration improvements including plans for a transport interchange for Barry, in conjunction with Welsh Government and the Cardiff Capital Region.	31/03/2023	75%	Work on the Barry transport interchange is due to commence at the beginning of January 2023.	Green		Environment and Regeneration
			rocurement activities contribute to the national Well-l	being Goals, sup	port work ard	ound climate
change, community benefits and build FS/A017: Reshape procurement	31/03/2023	tional econom 75%	y project. Due to go to Cabinet for approval Feb/ Mar 2023.	Green	Green	Corporate
practices and policies to ensure our procurement activities contribute to the national Well-being Goals, support work around climate change, community benefits, response to challenges as a result of Brexit and build on the foundational economy project.			Currently out for Consultation with a range of suppliers. SLT and Insight board happy with the document			Performance and Resources Environment and Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ADP24- Work in partnership regionally	y and nationally	to continue to	respond to and recover from the effects of the COVII	D-19 pandemic.	•	
NS/A005: Refresh supply chain mapping for all priority one service areas requiring a Business Continuity Plan to identify source of transport/logistic arrangements for the supply of key products/materials and utilise lessons learnt from our COVID-19 experience and access to PPE supplies to secure additional COVID-19 vaccinations, PPE and testing kits (LFTs) for staff as required	31/03/2023	100%	PPE Supplies available via the corporate resources as well as LFT available from reception areas.	Green	Green	Environment and Regeneration
PB/A039: Work in partnership regionally and nationally to continue to respond to and recover from the effects of the COVID-19 pandemic.	31/03/2023	75%	A robust regional network is in place via the Warning and Informing group of the South Wales Local Resilience Forum. The group is used to coordinate various regional and national messaging across organisations. It has worked very effectively in recent months to respond to industrial action in the health sector, flooding and other adverse weather, and to coordinate regional support via third partners for those affected by the increased cost of living.	Green		Corporate Performance and Resources
FS/A019: Continue to develop the Capital Programme and the use made of the Council's assets to support recovery and economic growth including the proposed non treasury investment strategy.	31/03/2023	75%	Draft non Treasury Investment Strategy is under review for adoption early in 2023.	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
FS/A020: Support and deliver Welsh Government funding to address COVID recovery and community needs.	31/03/2023	75%	WG Covid Claims submitted for Months 1-9	Green		Corporate Performance and Resources
HR/A014: Work in partnership regionally and nationally to continue to respond to and recover from the effects of the COVID-19 pandemic, with a focus on health and safety for schools and vaccinations.	31/03/2023	100%	This is now moved into BAU as we have moved from Endemic not Pandemic	Green		Corporate Performance and Resources
NS/A029: Work with partners regionally and nationally including Legacy Leisure, Community Associations, Schools and the Health Authority to respond to and recover from the effects of the COVID-19 pandemic. This will include continuing to work with passenger transport providers to meet needs and encourage public transport use, supporting leisure centres and contractors with their recovery programme.	31/03/2023	75%	Bus Users Event undertaken in Kings Square, Barry to promote bus services. BES funding remains in place until 31/03/2023.	Green		Corporate Performance and Resources Environment and Regeneration Healthy Living & Social Care
NS/A030: Work with Passenger Transport operators and the City Region to increase bus service provision to meet demand.	31/03/2023	75%	Work on the proposed reformed SE Wales bus network being undertaken by VOGC officers, TfW and WG has stalled slightly. Officers await a revised network plan from TfW that be shared with a wider internal stakeholder group.	Green		Environment and Regeneration

APPENDIX 2: Performance Indicators

Well-being Objective 2: To Support learning, employment and sustainable economic growth

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/034: Percentage of all pupils (including LAC) in any LA maintained school in year 11 who leave compulsory education, training or work-based learning without an approved external qualification.						This performance indicator is monitored annually.	Learning & Culture
CPM/035: Percentage of pupils in local authority care in any LA maintained school, in year 11 who leave compulsory education, training or workbased learning without an approved external qualification.						This performance indicator is monitored annually.	Learning & Culture
CPM/037: Percentage of Young people leaving Year 12 who are not in education, employment or training.						This performance indicator is monitored annually.	Learning & Culture
CPM/043: Percentage success rate on accredited courses for priority learners.						This performance indicator is monitored annually.	Learning & Culture
CPM/044: The percentage of young people in contact with the youth service who achieve an accredited outcome.						This performance indicator is monitored annually.	Learning & Culture
CPM/128: Percentage of I2A young people engaged against target.	16.6	0	33	Red	\	As mentioned in last quarters report and update, the I2A project had stopped taking on referrals with the project ending on the 31st of December 2022. As a result, the project had an Annual target spread across the 3 quarters it would be running; this target was 33, however we have only managed to engage with 10 learners resulting in only 30.3% against target.	Learning & Culture
CPM/129: Percentage of I2W young people engaged against target.	175	0	54	Red	\	As mentioned in last quarters report and update, the I2W project had stopped taking on referrals with the project ending on the 31st of December	Learning & Culture

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
						2022. As a result, the project had an Annual target spread across the 3 quarters it would be running; this target was 54, however we have only managed to engage with 17 learners resulting in only 31.2% against target.	
CPM/130: Percentage of C4W people engaged against target.	106%	120%	15	Green	↑	A very positive quarter for engagements for CFW.	Learning & Culture
CPM/131: Percentage of C4W+ people engaged against target.	182.5%	103%	61	Green	V	Engagements are up on last quarter, and December was a good month considering it's a short month with the Christmas break.	Learning & Culture
CPM/046: Number of tenancies maintained six months after receiving Money Advice.						This performance indicator is monitored annually.	Homes & Safe Communities
CPM/047: Value of investment levered into the Council that is dedicated to transport improvement schemes.						This performance indicator is monitored annually.	Environment & Regeneration
CPM/048: Public satisfaction with facilities on Barry Island where they are rated as 'Good' or 'Excellent'.						This performance indicator is monitored annually.	Environment & Regeneration
CPM/049: The number of jobs created in the Vale of Glamorgan Enterprise Zone.						This performance indicator is monitored annually.	Environment & Regeneration
CPM/052: The percentage of householder planning applications determined within 8 weeks or subject to Planning Performance Agreement or Extension of Time.	96%	99%	93%	Green	个	No commentary provided	Environment & Regeneration
CPM/053: Average vacancy rate in the Vale's main town centres. (IO)						This performance indicator is monitored annually.	Environment & Regeneration

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/054: Amount of s106 money spent in the financial year.						This performance indicator is monitored annually.	Environment & Regeneration
CPM/060: Percentage of Listed Building applications determined within 8 weeks or subject to Planning Performance Agreement or Extension of Time.	85%	94%	80%	Green	个	This is an excellent result in the context of extremely high workloads	Environment & Regeneration
CPM/061 (PAM/018): The percentage of all planning applications determined within 8 weeks or subject to Planning Performance Agreement or Extension of Time. CPM/062 (PAM/019): Percentage of all appeals	94.5%	99%	92%	Green	↑	No commentary provided This performance indicator is monitored	Environment & Regeneration
dismissed.						annually.	& Regeneration
CPM/133: Number of local businesses advised in relation to funding, business planning and new start-ups.						This performance indicator is monitored annually.	Environment & Regeneration
CPM/135: Number of community lead organisations that are financially supported.						This performance indicator is monitored annually.	Environment & Regeneration
CPM/143: Number of Community led organisations advised						This performance indicator is monitored annually.	Environment & Regeneration
CPM/144: Number of businesses financially supported						This performance indicator is monitored annually.	Environment & Regeneration

Additional National Performance Indicator Measures

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
PAM/044: Number of apprentices, excluding teachers, on formal recognised apprenticeship schemes within the authority during the year per 1,000 employees.						This performance indicator is monitored annually.	Corporate Performance & Resources
PAM/021: Percentage of principle B roads that are in overall poor condition.						This performance indicator is monitored annually.	Environment & Regeneration
PAM/022: Percentage of non-principle C roads that are in overall poor condition.						This performance indicator is monitored annually.	Environment & Regeneration
PAM/020: Percentage of principle A roads that are in in overall poor condition.						This performance indicator is monitored annually.	Environment & Regeneration

APPENDIX 1: Service Plan Actions contributing to this Well-being Objective

Well-being Objective 3: To support people at home and in their community.

CP Commitment: 3.1 Encourage people of all ages to have active and healthy lifestyles to promote better physical and mental well-being.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			tunities for play and sports development with a focu	us on tackling ir	nequalities, the	promotion of
health and well-being and areas where		1	· · · · · · · · · · · · · · · · · · ·			
NS/A020: Work in partnership to	31/03/2023	75%	The Council's sport Development annual report	Green	Green	Healthy Living
facilitate and promote inclusive			was recently presented to Scrutiny committee			and Social
opportunities for leisure, play and			and details the significant number of schemes and			Care
sports development with a particular			initiatives that have taken place as efforts			
focus on tackling inequalities, working			continue to increase participation levels.			
with groups/in areas with low						
participation rates.						
NS/A021: Deliver the Review of	31/03/2023	75%	Further discussions regarding regionalisation have	Green		Healthy Living
Outsourced Leisure Services – Action			been held with partners and sport Wales. The			and Social
Plan in response to the review of			model likely to be adopted is likely to a			Care
leisure services.			management board approach with funds being			
			distributed to Local Authorities. This will be			
			subject to approval by each individual Council.			
NS/A022: Work in partnership to	31/03/2023	75%	The need to focus on tackling inequalities,	Green		Healthy Living
deliver a comprehensive play			working with groups/in areas with low			and Social
programme that improves the well-			participation rates continues to be a priority for			Care
being of children and their families.			the sport and play scheme. A Christmas play			
			event attracted many positive comments from			
			parents, some of whom stated this was the only			
			chance they had to take their children to see			
			Farther Christmas as it was a free event.			
NS/A023: Work with partners to	31/03/2023	75%	The year 10 Leisure Management contract	Green		Healthy Living
evaluate the regionalisation of Sports			progress report has been prepared for scrutiny			and Social
-			and details the work already undertaken and that			Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
Development services being			planned to address the issues raised in the WAO			
implemented by Sport Wales.			report.			
SRS/A008: Encourage healthy	31/03/2023	75%	The Health and Safety Service Plan was adopted	Green		Homes and
lifestyles by delivering the actions set			by Joint Committee in June while the remaining			Safe
out within the Communicable Disease			Plans, namely the Food and Feed Law Service Plan			Communities
and Health Service Plan, Health and			and Communicable Disease Plans were approved			Healthy Living
Safety Enforcement Service Plan and			by the Committee in September.			and Social
Food and Feed Law Service Plan.						Care
ADP27- Work in partnership to address	s food poverty a	nd to impleme	nt the Move More, Eat Well Plan.			
ALN/A022: Work in partnership with	31/03/2023	75%	The area of work is very broad and progress is	Green	Green	Healthy Living
health and other stakeholders to			therefore slow in many slow. The action plan is			and Social
develop a whole school approach to			being worked through and meetings to discuss			Care
tackling food poverty in schools and			are quarterly.			
contribute to the Move More Eat Well						Learning and
Plan.			Four Vale schools took part in Food and Fun in the			Culture
			summer – particular issue for the Vale is staffing			
			impacting on the development of this scheme in			
			the Vale. Currently investigating a 3-year financial			
			commitment from WG to help take this forward.			
			In supporting Food and Fun and increasing			
			activity amongst children, the Vale Play Team will			
			be looking to roll out the Play Friendly school			
			project, which includes training for school's staff.			
			Active Travel Plan Report has been written to			
			propose funding for an Active Travel School			
			Officer. Awaiting outcome.			
			Whole School approach to food engagement draft			
			report is under review – it presents a summary of			
			engagement results to progress priority action in			
			the Move More, Eat Well implementation plan:			
			'To improve the whole school approach to food			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			throughout the school day' within educational settings			
SP/A017: Work in partnership involving pupils, parents and other stakeholders to develop a whole school approach to tackling food poverty in schools and contribute to the Move More Eat Well Plan through schemes such as the Winter of Wellbeing programme and Reform of the School Day pilot.	31/03/2023	75%	The work of the Community Focussed School Manager (CFSM)and Family Engagement Officers across Barry has continued to gain momentum with Pencoedtre and its feeder primary schools working in greater collaboration than ever before. A whole cluster event took place in October where all staff from all schools attended a joint INSET at the Memo, followed by focussed environmental learning walks in the schools. The CFSM is developing a number of partnerships with outside agencies and third sector	Green		Healthy Living and Social Care Learning and Culture
SL/A015: Contribute to the poverty agenda and the Move More Eat Well Plan by implementing free school meals for all primary school pupils and commissioning a healthy eating promotion programme (via the Big Fresh catering Company) to be delivered in all schools.	31/03/2023	75%	organisations who can support the schools. All infant aged pupils are now receiving a free school meal and junior aged pupils will follow in 2023.	Green		Healthy Living and Social Care Learning and Culture
NS/A024: Work in partnership with the Public Services Board to implement the Move More, Eat Well Plan.	31/03/2023	75%	The year 10 Leisure Management contract progress report has been prepared for scrutiny and details the work already undertaken and that planned to address the issues raised in the WAO report.	Green		Corporate Performance and Resources Healthy Living and Social Care
HS/A013: Develop a new Community Investment Strategy to improve quality of life for tenants on Council housing estates to include anti- poverty initiatives, digital inclusion	31/03/2023	75%	A CI team away day has been arranged to inform the new draft Strategy. In addition a number of funding applications (to support and expand existing initiatives) has been submitted to the Council's Regeneration team, with a view to	Green		Homes and Safe Communities

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
and community garden/growing projects.			securing financial support via the Shared Prosperity Fund. The CI team continue to deliver a wide range of community investment and tenant engagement activities.			
PB/A035: Work with relevant Council services to assist in the delivery of the Cardiff and Vale Move More, Eat Well Plan and ensure linkages are made with Project Zero.	31/03/2023	75%	Work continues to support the work of the More Eat Well Plan in the Vale with colleagues attending the health advertising stakeholder event in November. Partners have arranged to meet in the next quarter to discuss the outcomes of the event and a way forward for the Vale. The regional Move More Eat Well Implementation Group continue to meet to progress local actions, and this also forms part of the work of the regional Amplifying Prevention Board.	Green		Healthy Living and Social Care Corporate Performance and Resources
PB/A036: Work in partnership to deliver activities and support to address food poverty.	31/03/2023	75%	Partners in the Llantwit Food Project continue to work towards implementing the actions for year one of the project. The More Than Food Hub is now a regular monthly feature in the town to provide face to face information, support and sign posting. Citizens Advice are now using the Hub as a monthly drop-in support service where residents can access immediate support by using a confidential space nearby. Opportunities to provide funding for local food poverty support organisations through the Discretionary Cost of Living Grant are being explored in more detail.	Green		Corporate Performance and Resources
ADP28- Develop a new Community St community garden/growing projects.	rategy to impro	ve quality of life	e for tenants on Council housing estates to include a	nti-poverty init	iatives, digital	inclusion and
HS/A014: Develop a local volunteering scheme proposal for residents of the	31/03/2023	75%	The scheme continues to grow and the number of volunteers is rising. Additional funding has been secured from Public Health Wales to extend the	Green	Green	Homes and Safe Communities

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
Vale based on the existing Timebanking model.			scheme for a further year. In addition, an application has been made to the Shared Prosperity Fund to support further expansion of the project.			

CP Commitment: 3.2 Pro	ovide more opportunities for cycling and walking and deve	elop a range of travel options to encourage people out of their cars.	
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Service Plan Actions	In Year Completion	% Complete	Progress & Outcomes Description	Service Plan Action RAG	ADP Action RAG	Relevant Scrutiny
	Date			status	Status	Committee
ADP29-Improve public transport infra	structure and se	ervices through	support for socially necessary bus services and upgra	des to the trans	sport infrastru	cture including
the award of supported bus service co	ontracts in April	2022.				
NS/A025: Improve public transport	31/03/2023	75%	WG Bus Stop Improvements Grant 2022-23	Green	Green	Environment
infrastructure and services through			Update: 10 bus stops identified for upgrading			and
support for socially necessary bus			including provision of new shelters and electronic			Regeneration
services and upgrades to the			bus stop information displays currently on order			
transport infrastructure including the			for delivery during Q.4. Additional displays already			
award of supported bus service			purchased and supplied for various stops in			
contracts in April 2022.			Llantwit Major, St Athan, Eastbrook and			
			Llandough. A48 St Hilary bus stop repaint and			
			minor repair works order placed. Other minor			
			works ongoing. The year 10 Leisure Management			
			contract progress report has been prepared for			
			scrutiny and details the work already undertaken			
			and that planned to address the issues raised in			
			the WAO report.			

CP Commitment: 3.3	Promote leisure, art and cultural activities which meet a diverse range of needs.
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Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
•	_	creational and	educational activities available across our venues and	l outdoor space	s with an ambi	tion to deliver a
number of carbon neutral public eve	_	<u> </u>	1		•	
SL/A016: Continue to engage with stakeholders and interested parties to implement the preferred option for reshaping the Council's Arts Service and use of the Arts Central Gallery asset.	31/03/2023	75%	The development of the makerspace at Barry Library will enable the gallery to project exhibitions, work shops etc into the makerspace and library and likewise project Makerspace/library activities into the gallery enabling a much more diverse and engaging programme to be offered to schools and the wider community. The Arts service is in the process of agreeing a proposal with The Royal Welsh College of Music and Drama to work in partnership on a 1 year pilot model of an artist's residency programme. This will give recent graduates the opportunity to gain experience in the industry and offer a cost effective way of engaging children, young people and identified vulnerable groups in the Arts. Alongside this the College will provide a high quality, music and entertainment offer at the pavilion and potentially at Arts Central when the infrastructure is in place.	Green	Green	Learning and Culture
SL/A017: Undertake an art census and use the findings to develop a strategy that supports the recovery of arts organisations in the Vale.	31/03/2023	75%	A new survey will be undertaken during the next quarter as the completion of the Makerspace and the delivery of the spring programme should help to increase engagement and participation in the survey.	Green		Learning and Culture
SL/A018: Launch the Makerspace project in Penarth and establish a second space at Barry Library focusing on engaging with younger service users across the Vale.	31/03/2023	75%	The rewiring and building adaptations for the new Barry makerspace are almost complete and installation will be completed in this quarter. The adaption of the building included a bespoke new glass entrance and door to the Makerspace. The Penarth Makerspace has secured a small grant to develop some bespoke training and will work in	Green		Learning and Culture Corporate Performance & Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			conjunction with the Barry Makerspace to further develop this opportunity as part of the income generation plans for these facilities. A total of £63k of makerspace equipment has been delivered to the library and is awaiting installation once building works has been completed. A claim for the expenditure on the Welsh Government Transformation grant (to date) has been			
NS/A026: Develop and promote the range of events, leisure, recreational and educational activities available across our venues and outdoor spaces with an ambition to deliver a number of carbon neutral public events.	31/03/2023	75%	submitted. Sustainability and the aim of delivering carbon neutral events continue to be a key part of planning new events. The recent Christmas Play event promoted this objective and had several goals in terms of not using single use plastics and using recycled materials for activities.	Green		Environment and Regeneration Healthy Living and Social Care Corporate Performance & Resources
RP/A021: Deliver the 2022/23 events programme with a focus on Town Centre events that will drive footfall and spend and work with partners to develop sustainable events elsewhere in the County.	31/03/2023	75%	The 3rd quarter is a very busy time in the events calendar. The Vale had a long list of Halloween, Bonfire Night and Christmas events in the calendar, and those delivered by VOG were extremely popular. It also proves a particularly important time in raising the profile of the Vale with Social Media following and hits to the Visit the Vale website at an all time hight, highlighting the importance of events on the Vale as a destination. The Christmas events were the first to trial a small fee for visitors which proved very positive. Not only did it supplement the costs of delivering events, it also reduced no-shows and	Green		Environment and Regeneration

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
			was welcomed as a value for money option for			
			families at a time when other events are very			
			costly. Sharing on socials was driven by the value			
			for money message it gave out.			

CP Commitment: 3.4 Work in partnership to provide more seamless health and social care services.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
	ing for Social Se	ervices that effe	ectively support our residents in the context of the ch	allenges create	d by the pande	emic and for
their future needs.		_				_
AS/A006: Maximise our use of	31/03/2023	75%	AS team engaged in several groups to inform	Green	Green	Healthy Living
funding to support development of			funding opportunities - e.g., Capital steering group			and Social
local community initiatives to			for Housing With Care, RIF capital and HAU Grant.			Care
support locally identified needs.			Also engaged in discussions as appropriate with			
			third sector to support community programmes -			
			linking with corporate 'stronger communities'			
			workstream to maximise grants funding and			
			prevent duplication.			
AS/A007: Develop the Vale	31/03/2023	75%	A 12-month pilot of an all Vale falls Response	Green		Healthy Living
integrated fall service to provide a			Service has started with St John Ambulance. The			and Social
rapid response to people who have			trial will now be continually assessed for the next			Care
fallen and access to specialist			12-months to judge impact and look at continuous			
interventions.			financing.			
AS/A008: Develop local cluster multi-	31/03/2023	75%	The Western Vale Cluster MDT will be integrated	Green		Corporate
disciplinary teams in the Vale to			into I&A, in preparation for the central Vale MDT			Performance
provide early information, advice and			following suit. This will allow Wellbeing officers			and Resources
assistance to people with complex			and I&A social workers to offer front line			
needs.			information, advice and signposting for			Healthy Living
			appropriate community and 3rd sector support			and Social
			and preventative health and social care services.			Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
AS/A009: Work with partners to develop a coherent engagement plan to support the development of wellbeing hubs and centres across the Vale locality.	31/03/2023	75%	The Vale Locality welcomed a Locality Manager as an additional post within the structure in October 2022. This additional capacity will enable discussions around the Shaping our Future Wellbeing in the Community Strategy, that encompasses the planning for wellbeing hubs and centres, to progress. The Head of Adult and Vale Alliance continues to be involved in these discussions at present with the UHB planning department to try to progress these schemes. The next stage will be to reinvigorate the engagement with services across health, LA and third sector led through the Locality Manager with appropriate support from UHB capital and service planning colleagues.	Green		Healthy Living and Social Care Corporate Performance and Resources
AS/A010: Explore the development of intermediate care services and how this can enhance and support existing service provision.	31/03/2023	75%	We have commissioned St Johns ambulance to provide a Vale Falls Service which started on 1st October 2022 offering a 24/7 pickup services to all Telecare customers. We are working with VCRS, and NHS falls clinicians to provide rapid access to information and therapies to all people contacted by the falls services with the aim of in minimising falls risk in the future.	Green		Healthy Living and Social Care
AS/A022: Embed outcome focused contact monitoring in relation to the Learning Disabilities Supported Living Contract that is inclusive of citizen's experiences living in supported accommodation.	31/03/2023	75%	No commentary provided	Green		Homes and Safe Communities
RMS/A014: Embed the regional care home contract in consultation with partners.	31/03/2023	75%	Slow progress continues regarding contracts being signed under seal. The new ISC is being used for new placements and the process for getting all	Green		Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			partners to sign the ISC is taking some time to			
			embed. Progress continues to be monitored.			
RMS/A015: Deliver and implement of the regional strategy for unpaid carers.	31/03/2023	75%	Charter has been ratified through associated governance structure i.e. cabinet, UHB exec board, RPB. Decision to delay launch until January 2023. Work underway in relation to the delivery plan to support the Charter.	Green		Healthy Living and Social Care
RMS/A016: Develop a performance management framework and data sets that will enable us to streamline our approach to managing and monitoring performance management.	31/03/2023	75%	Work is ongoing to develop the framework across the directorate. A number of new dashboards are in progress and we are looking to recruit to additional posts in the coming months that will further support the timely progression of this work.	Green		Healthy Living and Social Care
RMS/A017: Embed our call-to-action process across Vale Alliance, UHB, LA to support management and monitoring of domiciliary care capacity in the market.	31/03/2023	100%	Completed - ongoing review	Green		Healthy Living and Social Care
RMS/A018: Continue to strengthen the quality assurance meetings to monitor activity regarding quality and financial stability across the sector.	31/03/2023	75%	JQMM meetings now part of monthly review of service providers.	Green		Healthy Living and Social Care
RMS/A019: Monitor all packages awaiting domiciliary care agency availability to actively manage the position to enable flow and support hospital discharge and VCRS capacity.	31/03/2023	75%	As quarter one and two. Weekly reports collated by Brokerage to evidence packages placed, requests received and those waiting for dom care provider to be identified. Weekly discussion regarding market situation.	Green		Healthy Living and Social Care
ADP31-Work with community leaders community.	/ partners in Lla	antwit Major as	a pilot to review and transform the range of support	available to old	der people with	nin their
CS/A006: Agree and implement the	31/03/2023	75%	2nd workshop took place with wider members of	Green	Green	Corporate
future operating model for CYPS in the context of the Council's	31/03/2023	7570	SMT. Establishment numbers/ survey findings were reviewed and options going forward were	Green	Green	Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
Transformation agenda and 'Eich Lle'- 'Your Space' project.			explored. Storage requirements inventory completed for RMS. This will now be extended to CYPS and AS. (BW)			Healthy Living and Social Care
CS/A007: Work in partnership locally, regionally and nationally to respond to the specific pressures associated with the management of higher levels of demand alongside the scarcity of resources (specifically workforce and placements).	31/03/2023	75%	Residential developments on track to go live at the end of Q4/Q1.	Green		Healthy Living and Social Care
CS/A008: Continue to explore opportunities to develop children's residential provision in the Vale.	31/03/2023	75%	On track for year end/beginning of the following year.	Green		Healthy Living and Social Care
CS/A010: Further enhance our mechanisms to ensure effective oversight of increased numbers of referrals at the front door in order to effectively manage demand.	31/03/2023	75%	It is intended we move to a dedicated Intake Team resourced to respond to levels of demand. The new arrangements commenced on 27.6.22. These arrangements will be carefully monitored with the intention the RAG arrangements are not required in the medium term.	Green		Healthy Living and Social Care
CS/A012: Contribute to the capacity planning workstream of the Reshaping Programme to further our approaches to increase the recruitment and retention of critical posts within Children and Young People Services.	31/03/2023	75%	Our third international SW starts on 21.11.22 following some delays. Our file review SW interviews are scheduled in this quarter. We have some recruitment ongoing to management posts in Intake and FS2.	Green		Corporate Performance and Resources
ADP33-Strengthen existing partnershi more integrated models of care.	p arrangement	s with the Card	iff and Vale University Health Board and establish the	Vale Alliance t	o develop and	implement
AS/A011: Progress the work of the Alliance Model.	31/03/2023	75%	Qtr 3 has had a period of reflection on progress to date and future plans, in light of digesting information relating to the development of the Vale Pan Cluster planning Group (PCPG) and how	Green	Green	Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			the two inter-relate. The Locality team felt strongly			
			that we need to ensure that there is no			
			duplication, considering the number of operational			
			pressures and expectations on senior roles to			
			attend Boards for various reasons, it is felt			
			appropriate that the work paused whilst we			
			established what was required for the Strategic			
			Priorities for Primary Care (SPPC). We engaged			
			with legal advisors to help to determine			
			governance structures and this has also been			
			paused. The services within the Vale Alliance			
			model continue to develop and progress their			
			work programmes for VCRS and Wellbeing Matters			
			Service. In addition, in recognition of the			
			considerable change within the Executive in the			
			UHB, and change in Cabinet member that we need			
			to revisit the proposal with these individuals to			
			ensure that they have the opportunity to fully			
			understand the aims of the Vale Alliance, the			
			history and the ambition. This will happen early in			
			Qtr 4, and a position statement is being prepared			
			by the Head of the Vale Alliance in order to re-			
			establish a programme for 2023/24. Project staff			
			engaged for this area of work will be stood down			
			from end of Qtr 3 in light of this being funded			
			through grant funding.			
AS/A012: Develop new models of	31/03/2023	75%	This quarter has focused primarily on further	Green		Healthy Living
joint working with the Health Board			development of the Wellbeing Matters model,			and Social
with a particular focus on sustainable			across the Council, Health and third sector			Care
integrated services.			services. The work on the development of the			
			Alliance model has slowed due to the planned			
			leadership changes in the Head of Service role, to			
			be revisited to 2023.			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
AS/A013: Develop the domiciliary care element to the Primary Care Cluster model and support the accelerated clusters across the Vale.	31/03/2023	75%	This has not progressed. Domiciliary care is brokered according to postcode, meaning that domiciliary care agencies tend to focus on certain geographical patches, but brokerage is best undertaken centrally. Once both the Central and Western Vale are established in I&A, consideration will be given to invite representation form relevant care agencies for MDT discussions.	Green		Healthy Living and Social Care
AS/A014: Further development of the sustainable and integrated model for single point of access to Well- being Matters services (via the Contact Centre)	31/03/2023	75%	This work continues to progress with ongoing discussions across the Council and UHB, along with third sector partners. We continue to meet regularly to undertake workstreams around revisiting the integrated structure, recruitment and branding of the Wellbeing Matters service.	Green		Healthy Living and Social Care
RMS/A020: Develop the Regional Commissioning Board performance dashboard to support the work of the Vale Alliance.	31/03/2023	100%	A dashboard for the Regional Commissioning Board is now in place.	Green		Healthy Living and Social Care
RP/A022: Work with colleagues in Social Services and Housing to conduct a review of the Council's three adaptations teams with a view to implementing changes that achieve efficiencies and benefit Vale residents.	31/03/2023	50%	It is likely that the establishment of a new team in Social Services will now be delayed until at least June 2022. The council is in a position to write a new adaptations policy in Q4 and remove means testing by the end of the financial year, but the new team will be established after this.	Red		Environment and Regeneration Homes and Safe Communities
						Healthy Living and Social Care

CP Commitment: 3.5 Provide care and support to children and families in need which reflects their individual strengths and circumstances.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee				
ADP32-Respond to the workforce challenges in the social care sector for appropriately skilled and experienced people including social workers, domiciliary care staff,										
foster carers and adult placement serv	vice hosts.									
CS/A009: Increase the number of Social Care Officers across the Division to add resilience to teams and further support our ability to 'grow our own' Social Workers.	31/03/2023	100%	14 new SCO posts created and recruited to.	Green	Green	Corporate Performance and Resources Healthy Living and Social Care				
CS/A011: In partnership with Foster Wales, increase the number and diversity of foster carers in the Vale of Glamorgan.	31/03/2023	75%	Up to end of Q3, we have approved 3 mainstream carers and 11 kinship carers.	Green		Healthy Living and Social Care				
CS/A013: Maintain oversight of the structure of CYPS to ensure resilience.	31/03/2023	100%	Completed - ongoing review	Green		Healthy Living and Social Care				
HR/A013: Work in partnership with the Social Services Directorate to address workforce attraction, recruitment and retention challenges through the capacity planning workstream of the Reshaping Programme.	31/03/2023	75%	In this Quarter the team led on the 4th cohort of the Vale's Fast Track to Care programme with 10 completing it, six of whom have secured roles in the Vale already. One of our 3 FTTC graduate, employed internally, has worked with us on a second promotional video to promote the FTTC. In this quarter the team have worked with Careers Wales on several events, as well as on an initiative with wecarewales on their Introduction to Social Care Course specifically for Ukraine Refugees who have recently moved to the Vale. The team continue to work closely with internal and externally commissioned services to support them with the new registration requirements (which came into effect on 1 October 2022). Additionally, in response to the needs of our externally commissioned care providers a Manual	Green		Corporate Performance and Resources Healthy Living and Social Care				

Service Plan Actions In Year Complete Date	·	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
		Handling Key Trainers programme is planned for			
		Q4.			
		The team has continued to support the CYPS bulk			
		recruitment programme of Social Care Officers			
		(SCO) with 6 weekly group training/reflective			
		practice sessions and 1:1 support for x16 new			
		individuals. Individual support and learning plans			
		have also been given to overseas and return to			
		practice Social Workers.			
		'Grow our own' Social Workers has been promoted			
		and we have 9 individuals who started/continued			
		to study at level 1 in September 2022. Using the			
		new internal sponsorship process 6 members of			
		staff were sponsored to start year 2 of the Social			
		Work degree this Quarter at Open University, due			
		to qualify at the end of 2024. We also have one			
		student who is being sponsored to do Year 3 of the			
		Social Work degree due to qualify at the end of 2023.			
		As well as providing placements for these 7			
		members of staff, we are providing an additional			
		21 placements to Student Social Workers			
		throughout the year for our partner universities			
		(Cardiff Uni and Cardiff Met) some of whom we			
		hope to recruit in 2023/24.			
		We have 3 Newly Qualified Social Workers who			
		started their Consolidation course in Q3 (essential			
		to maintaining their registration).			
		The team continue to be responsive to the needs			
		of the service to support staff to provide care and			
		support to children and families in need which			
		reflects their individual strengths and			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			circumstances e.g. Age Assessment, Supervising			
			Contact and Representing your Reports at Court.			
AS/A015: Contribute to the capacity planning workstream of the Reshaping Programme.	31/03/2023	75%	Our third international SW starts on 21.11.22 following some delays. Our file review SW interviews are scheduled in this quarter. We have some recruitment ongoing to management posts in Intake and FS2.	Green		Corporate Performance and Resources Healthy Living
						and Social Care
AS/A016: Understand levels of demand into the Adult Services and any associated capacity gaps.	31/03/2023	75%	This work is ongoing and we continue to try to work with colleagues to develop in partnership effective and reliable WCCIS dashboards to inform our performance management, alongside working with the tools developed for the Regional Commissioning Board to try to use the same to map Adult Services activity and demand. There is a WG data checkpoint that has recently changed that we are responding to that adds further information to allow us to analyse data trends and activity and demand for our services.	Green		Corporate Performance and Resources Healthy Living and Social Care
AS/A017: Complete the succession planning exercise to inform workforce planning.	31/03/2023	65%	meeting to be arranged early 2023.	Amber		Corporate Performance and Resources Healthy Living and Social Care
AS/A018: Enhance proactive recruitment to Adult Placement Service hosts.	31/03/2023	75%	No commentary provided	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
						Healthy Living
						and Social
						Care
AS/A019: Consider wider employee	31/03/2023	75%	The actions are progressing through the OM's	Green		Corporate
wellbeing offering and wider staff			working with Comms and Lifecycle colleagues			Performance
engagement. Identify themes and			regarding recruitment strategies. We have tried to			and Resources
consider implementation of findings.			recruit again to the LTCS vacancies but without			
			success, so Qtr 4 will now actively pursue the o/sea			Healthy Living
			recruitment options as well as converting positions			and Social
			to SCO where appropriate to do so. Our limiting			Care
			factor in Qtr 3 has been the absence of social			
			workers well established in the team who have had			
			long term absence, as felt that it is required that			
			we have resilient and stable social workers to			
			support the learning and supervision of our			
			unqualified positions. In addition, our issues have			
			been further compounded because several SCO			
			successfully completed their social work training			
			following sponsorship by the Vale - this is to be			
			celebrated, and we have advertised those SCO			
			posts and been able to fill those vacancies, now			
			meaning we can concentrate further on skill mix in			
			LTCS. Our other teams have been successful in			
			filling vacancies with only a small number of			
			vacancies in other teams continuing to exist. The			
			LD CST have been developing a peer forum to			
			support people with practice, wellbeing and			
			continuing development - this was initially for the			
			LD team whilst they were building their team			
			following high numbers of vacant posts, this has			
			now expanded to other teams to be invited to join.			
ADP36-Work co-productively with chi	ldren and their	families through	h a strengths-based model to improve outcomes and	enhance wellb	eing.	

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
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CS/A014: Implement Year 2 of the	31/03/2023	75%	Progress continues in all areas, and the articulation	Green	Green	Healthy Living
Strengths Based Approach, 'Building			of Building on Strengths, what it means for practice			and Social
on Strengths', working co-			and relationships with children and families is			Care
productively with children and their			building.			
families to improve outcomes and						
enhance wellbeing•						
Development of						
complementary and proportionate						
paperwork.						
 A shared and accessible 						
language.						
 Increased visibility of 						
children, young people and families						
in individual and service planning.						
Development of an						
evaluation framework.						

CP Commitment: 3.6	Provide person-centred care and support to adults in need

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
ADP34-Refocus the way domiciliary	care is provided	to enhance the	individual's voice and control over their care arrange	ments through	the expansion	of 'Your
Choice'.						
AS/A020: Enable safe discharges	31/03/2023	75%	This is now business as usual. The Vale Integrated	Green	Green	Healthy Living
from hospital that considers the			Discharge Service, VCRS and Age Connect DSOs			and Social
impact/consequences of Covid-19			continue to provide coordination of social care and			Care
through models of care which			reablement discharges. The Vale operates a single			
provide choice and control for			point of referrals from all UHW, UHL and Barry			
service users.			Hospital wards for screening and signposting to			
			relevant team.			

Service Plan Actions	In Year Completion	% Complete	Progress & Outcomes Description	Service Plan Action RAG	ADP Action RAG	Relevant Scrutiny
AS/A021: Support the alignment and implementation of Strengths Based Approach (SBA) to support the	31/03/2023	75%	Strength-based E-Learning training programme is being developed for all Adult Services staff and potentially providers, which will be available	Green	Status	Healthy Living and Social Care
integration of preventative services, admission avoidance and resilient communities.			during 2023/24.			ou.e
RMS/A028: Continue roll out of the Your Choice model in co-ordination with other services including the identification of new providers as part of this phased approach.	31/03/2023	75%	We continue to work with providers to move packages over to Your Choice. There are now 8 providers delivering care under YC, and discussions are on-going with another large provider. Around 200 citizens have had there are packages transitioned over to YC, with 188 currently receiving their care and support provided as a YC package (around 3,000 hours per week).	Green		Healthy Living and Social Care

CP Commitment: 3.7 Work with our partners to ensure timely and appropriate mental health and emotional well-being support.

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
ADP35- Provide a range of services, su	ipport and info	rmation to supp	oort mental health and well-being for all ages with an	increased focus	on arts and co	ultural services
and the benefits they bring.						
RMS/A030: Support the offer of	31/03/2023	75%	Voucher scheme has been launched. Consideration	Green	Green	Healthy Living
innovative respite opportunities for			of current carers services team to provide			and Social
unpaid carers.			dedicated resource to development of services			Care
			with a priority focus on innovative respite			
			opportunities.			
RMS/A031: Work in partnership with	31/03/2023	100%	Tender process has concluded, and contract	Green		Healthy Living
UHB to tender the Carers Gateway.			awarded to Care Collective. Regular service			and Social
			monitoring to take place			Care
SL/A019: Collaborate with partners	31/03/2023	75%	Each of the libraries have been successful in	Green		Learning and
to promote our schools and libraries			securing Warm Spaces funding and have started to			Culture
as community and well-being hubs			run a diverse programme of wellbeing events,			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
and increase the diversity of leisure,			game days, coffee mornings and taster courses.			Corporate
art and cultural learning			These will continue during the next quarter and			Performance
opportunities available including			help those who may be struggling with the cost of			& Resources
digital opportunities.			living crisis and unable to maintain safe and warm			
			living accommodation. An imaginative series of			
			activities and events for adults and children has			
			helped maintain good visitor numbers during the			
			autumn. As well as our range of weekly activities			
			there were some other stand-out sessions. These			
			have a included a range of author talks including			
			Sophie Buchaillard and Phil Rowlands. We've had a			
			launch of a new code club at Penarth, run creative			
			writing workshops and Halloween events. We've			
			had a mindfulness session with Indian music, drop-			
			ins with digital champions, employment advice			
			sessions and backgammon sessions. Near 400			
			people attended the Job and Employment Skills			
			Fair at Barry in October. 588 attended Santa's Post			
			Office at Barry in early December and 86 children			
			visited Santa's Grotto at Barry on the 17th			
			December, with many also attending for the Barry			
			Community Choir event on the same day. Rhoose			
			Library also had a successful Christmas fair. Barry			
			Library continues to support refugee Afghan			
			children with weekly visits to the Copthorne hotel			
			where approx. 70 children attend 1 of 3 sessions			
			run by library staff during the day. There are			
			Welsh language conversation classes at several			
			libraries including Wenvoe and Sully, Wenvoe also			
			has Italian and French conversation groups.			
			Ongoing plans continue to provide opportunities in			
			libraries to boost health and wellbeing,			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			employment, social interaction, cultural vibrancy,			
			information and lots of fun.			
PB/A037: Maximise opportunities to signpost citizens to cultural and arts activities designed to enhance their mental health and wellbeing.	31/03/2023	40%	Work has begun to review customer facing email content generated through interaction with the GovService system. Testing has commenced to ascertain likelihood of citizens to click on links	Red		Healthy Living and Social Care
			within the email content, the results of which will inform how these interactions can help support the promotion of cultural activities designed to enhance mental health and wellbeing.			Learning & Culture
RMS/A021: Implement the fast track to care programme to support LA and private sector recruitment.	31/03/2023	100%	Completed - ongoing review. LC advised we need to continue this programme and a fixed term post will be created to project manage FTTC moving forward. FTTC cohort 4 to start in October and SCWD team to manage this but LC to pay for costs. Video by previous candidate to promote FTTC has been completed.	Green		Healthy Living and Social Care
RMS/A022: Pilot the creation of a relief pool of staff in residential care to establish a bank system.	31/03/2023	75%	on hold pending discussion online management, December 22 decision made not to progress due to the practicalities around managing and supervision of staff. In addition, due to the increase in salary this has greatly benefited the homes with more applicants for advertised vacancies	Green		Healthy Living and Social Care
RMS/A023: Identify capacity and resource challenges within safeguarding teams.	31/03/2023	75%	Working with Business Intelligence Team to develop and update data requirements for the safeguarding & review teams.	Green		Healthy Living and Social Care
RMS/A024: Address capacity issues within contracting team as a result of rising numbers of providers moving into escalating concerns.	31/03/2023	75%	Quality Assurance visits continue to be undertaken, with themes of good work and areas for improvement identified. Recruitment process for 2 x permanent QA posts has begun.	Green		Healthy Living and Social Care

Service Plan Actions	In Year Completion	% Complete	Progress & Outcomes Description	Service Plan Action RAG	ADP Action RAG	Relevant Scrutiny
	Date			status	Status	Committee
RMS/A025: Embed the new	31/03/2023	75%	Quality Services - Delivering What Matters	Green		Healthy Living
escalating concerns procedures.			protocol has been ratified by SSMT. In use from			and Social
			November 2022.			Care
RMS/A026: Contribute to the	31/03/2023	75%	videos made and preparations in place for	Green		Corporate
capacity planning workstream of the			advertising campaign, Recently appointed a new			Performance
Reshaping Programme.			HOS who is likely to commence around April/May			and Resources
						Healthy Living
						and Social
						Care
RMS/A027: Review the wider	31/03/2023	75%	Residential Services: Trainee Manager/Practise	Green		Healthy Living
structure of RMS to ensure			Champion positions created and advertised -			and Social
resilience.			interviews end of November 2022. Management			Care
			Support officer posts created, out for			
			advertisement			

CP Commitment: 3.8	Undertake our safeguarding duties to protect people from harm
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Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
ADP37-Deliver the priorities of the Re	gional Safeguar	ding Board, en	suring effective arrangements are in place to protect	children and ad	ults at risk of n	eglect, abuse
and exploitation.						
AS/A023: Contribute to the	31/03/2023	75%	Appropriate representation and engagement	Green	Green	Healthy Living
safeguarding agenda, by delivering			within CSG			and Social
Adult Services elements of the						Care
Corporate Safeguarding Group Work						
Plan.						
CS/A015: Contribute to the	31/03/2023	75%	Appropriate representation and engagement	Green]	Healthy Living
safeguarding agenda, by delivering			within CSG			and Social
CYPS' elements of the Corporate						Care
Safeguarding Group Work Plan.						

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
RMS/A032: Deliver the priorities of the Regional Safeguarding Board, ensuring effective arrangements are in place to protect children and adults at risk of neglect, abuse and exploitation.	31/03/2023	75%	Continued engagement and contribution to relevant sub groups and associated workstreams	Green		Healthy Living and Social Care
RMS/A033: Implement the Social Services elements of the Corporate Safeguarding Work Plan and work with other directorates to coordinate their contribution to delivery of the plan.	31/03/2023	75%	Mid Point reporting is now established	Green		Healthy Living and Social Care
ALN/A023: Contribute to the safeguarding agenda, by delivering the ALN & Well-being elements of the Corporate Safeguarding Group Work Plan.	31/03/2023	75%	Learning & skills form part of the Local Authority Corporate Safeguarding Group and as part of this a Corporate Safeguarding Annual Plan is produced and at this time work is undergoing to put in place a Corporate Safeguarding Work Plan, a representative of L&S sits on this work plan sub- group. further engagement has now taken place to ensure furtherance of the work plan	Green		Healthy Living and Social Care
ALN/A024: Ensure that all school staff, governors and all central staff have continued access to appropriate safeguarding training via virtual methods and the use of IDev.	31/03/2023	75%	Training at level 1 and level 2 remains at high compliance rates of over 85%. The RSB (level 3) 'What Happens Next' multi-agency train the trainer took place in November 2022 and there is an anticipation to roll out multi-agency training in Spring / Summer 2023	Green		Homes and Safe Communities Healthy Living and Social Care
SP/A018: Contribute to the safeguarding agenda, by delivering the Standards & Provisions elements of the Corporate Safeguarding Group Work Plan.	31/03/2023	100%	All actions and recommendations from RSB groups that are relevant to L&S are communicated to Directorate and school staff via messaging and face to face training, along with DMT updates and termly DSP forums.	Green		Healthy Living and Social Care Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
SL/A020: Contribute to the safeguarding agenda, by delivering the Strategy, Community Learning & Resources elements of the Corporate Safeguarding Group Work Plan.	31/03/2023	75%	Ongoing and part of business as usual in supporting those undertaking safeguarding duties.	Green		Healthy Living and Social Care
SL/A021: Support schools to operate and maintain COVID control measures to ensure the safety of learners and school staff whilst at school.	31/03/2023	75%	Ongoing and part of business as usual in supporting those undertaking safeguarding duties.	Green		Healthy Living and Social Care
NS/A027: Contribute to supporting the safeguarding agenda across the local authority through the Corporate Safeguarding Group and delivery of our associated Action Plan actions related to school transport and play staff vetting.	31/03/2023	75%	DBS checks continue to be undertaken for all staff on school transport services	Green		Healthy Living and Social Care
NS/A028: Ensure transport staff and operators complete relevant training with spot checks to be undertaken by the Transport Services Team to ensure compliance.	31/03/2023	75%	Spot checks on-going for passenger transport services. Driving Licence checks and training/assessments undertaken as required.	Green		Homes and Safe Communities Healthy Living and Social Care
HS/A015: Continue to implement the Older Person Accommodation with Care, Care Ready and Support Strategy to meet the needs of older people.	31/03/2023	75%	The Older Persons Housing Strategy has been adopted in principle by Cabinet and considered by Homes and Safe Communities Scrutiny Committee. The updated Strategy will be considered again by Cabinet, for final approval in Feb 2023.	Green		Healthy Living and Social Care
HS/A016: Contribute to the safeguarding agenda, by delivering the Housing and Building Services	31/03/2023	75%	Activity this quarter has concentrated on Safeguarding awareness related to Ukrainian Unaccompanied Children fleeing the war in Ukraine . Post covid training activity has	Green		Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
elements of the Corporate Safeguarding Group Work Plan.			recommenced in relation to VAWDA SV and domestic abuse response. Homes and Safe Scrutiny committee was presented with the Mid Year safeguarding report. The Head of Housing has attended 100% of the Corporate Safeguarding Board meetings.			
SRS/A009: Work in partnership to safeguard the vulnerable to ensure that children are protected from harmful substances and products, older people are protected from rogue traders and scams and vulnerable people are not subject to exploitation, slavery and exploitation.	31/03/2023	75%	"In November SRS contributed to National Safeguarding week where SRS Officers took the opportunity to deliver key safety messages to the public. Over the course of the week a range of activities were carried out, including: • A range of presentations were given, including one to over 50 volunteers and staff at the Age Cymru Hope Advocacy Project, and another at the Princess of Wales Hospital, Bridgend • Fraud and scams awareness training was given to hairdressers with packs to be given to clients • A Rogue Trader operation was conducted cross the region with South Wales Police • The latest 'Ask the Regulator' podcast was released on the subject of Safeguarding, and this can be accessed via Spotify A test purchase exercise conducted on 28 December saw 7 premises visited and test purchases conducted in relation to the sale of ecigarettes. Of these 7 premises, 4 premises sold ecigarettes to the underage volunteer and as a result investigations into these businesses will be conducted."	Green		Homes and Safe Communities Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
SRS/A010: Contribute to the safeguarding agenda, by delivering the SRS elements of the Corporate Safeguarding Group Work Plan	31/03/2023	75%	Teams have continued to ensure work contributing to the partner Councils' safeguarding responsibilities is progressed through ongoing work around rogue trading, doorstep crime, illegal money lending, and food and product safety.	Green		Healthy Living and Social Care
FS/A018: Contribute to the safeguarding agenda, by delivering Finance elements of the Corporate Safeguarding Group Work Plan.	31/03/2023	75%	Safeguarding being incorporated into the Procurement Policy & Strategy.	Green		Healthy Living and Social Care
HR/A015: Support the Corporate Safeguarding Group to monitor and challenge compliance with the Council's Safeguarding Policy in line with our responsibilities and contribute to implementation of the Corporate Safeguarding Work Plan.	31/03/2023	75%	Monitoring systems remains in place. Compliance with the policy remains high in both schools and corporate services	Green		Healthy Living and Social Care
LD/A015: Contribute to the safeguarding agenda, by delivering the Legal and Democratic Services elements of the Corporate Safeguarding Group Work Plan.	31/03/2023	75%	This work is on-going throughout 2022/2023. The OM LS attends the Corporate Safeguarding Board meetings and ensures compliance with mandatory safeguarding training via iDev.	Green		Healthy Living and Social Care
LD/A016: Ensure all staff are up to date with relevant safeguarding training and complete corporate mandatory training on IDEV.	31/03/2023	75%	This work is on-going throughout 2022/2023. The OM LS attends the Corporate Safeguarding Board meetings and ensures compliance with mandatory safeguarding training via iDev.	Green		Healthy Living and Social Care
PB/A038: Contribute to the safeguarding agenda, by delivering PB&T elements of the Corporate Safeguarding Group Work Plan.	31/03/2023	75%	Work has continued to support the Safeguarding agenda with relevant chief officers regularly attending the Corporate Safeguarding Group's meetings and delivering specific actions. Work continues within the Communications Team to share appropriate messaging internally and externally.	Green		Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ADP39-Work with partners to deliver	the Safer Vale	Action Plan incl	uding priorities for social cohesion and community pr	otection and de	evelop a new S	afer Vale
Strategy for 2023-2026.						
HS/A017: Work with partners to deliver the Safer Vale Action Plan including priorities for social cohesion and community protection and develop a new Safer Vale Strategy for 2023-2026.	31/03/2023	75%	The Safer Vale Partnership continue to make progress on the delivery of the Safer Vale Partnership delivery plan. It is anticipated that all action will be competed by March 2023. Progress is being made on a communication strategy that will be launched alongside the Safer Vale Strategy 2023/28. A draft strategy for 2023/28 has been drafted and has been sent to the Strategic Partnership for comment prior to wider consultation. In is anticipated that this will be completed in Qtr 4 for the new strategy to be launched in April 2023. Progress has been made on the completion of a Home Safety Pack, which will include useful community safety advice, helpful contact numbers, home security tips etc. This will be a pilot project for Community Safety and will be available through Estate Agents and	Green	Green	Homes and Safe Communities
			RSL's and Housing colleagues as a pilot project. The project will be evaluated in 2023.24.			
HS/A018: Work with partners to deliver pathways and provide advice and support to people who experience abuse, harassment and stalking, hate crime, including women from ethnic minorities, disabled women, women with complex needs, children and young people and men.	31/03/2023	75%	A new community cohesion officer was recruited during Qtr 3. This has supported progress on the actions within the community cohesion plan. Campaigns have taken place via social media platforms in support of a number of community initiatives and national days such as Anti-Slavery, Sober for October, Pride, White Ribbon and Remembrance Sunday. During the Qtr 418 messages went out through the different platforms including safety advice for Halloween, Bonfire Night and Christmas.	Green		Homes and Safe Communities Healthy Living and Social Care

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			The Community Safety Team has continued to have an active presence online to improve cohesion across the Vale and improve the information provided to residents relating to community safety issues. The team has continued to receive community tension monitoring referrals throughout the Qtr and process any referrals in a way that ensures a partnership approach is taken when dealing with complex issues of tension among the Vale communities. 2 tension monitoring forms were received across the qtr and both were actioned appropriately. Meetings were held with the Community Cohesion Group Chair to look at further improvements to the Community Cohesion Group Agenda and membership. Additional members are being sought from communities that are currently under			
			represented. Across the qtr there were 40 hate incidents. These were migratorily racial incidents followed by disability. The Local Authority and South Wales Police continue to actively promote the reporting of hate crime so any increases in figures are not necessarily seen as negative indications of increases in hate crime. The Community Safety Team completed all necessary input into the Equality and Diversity returns for the Council and have developed work to further improve the collecting and recording of			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			protected characteristics information to support			
			service delivery.			
HS/A020: Develop plans and structures to deliver for new Legislative Duties, Serious Violence Duty and the PROTECT Duty that are likely to be passed in 2022/23.	31/03/2023	75%	Work continues developing a PROTECT delivery plan that will highlight actions required. A PSPG meeting has been arranged for QTR 4 for members to view CCTV monitoring in Cardiff in order to increase awareness of the current provision in the Vale and the benefits for the PROTECT agenda. Officers have also met with the Home Office to discuss the current training available and make suggestions for improvements for 2023.24. The Serious Violence Guidance was released to Council and Partnerships in December 2022. Officers are currently working with Public Health, Cardiff Council and South Wales Police to review the guidance and agree a way forward for the region. South Wales Police and Public Health have agreed to take the lead on co-ordinating the needs assessment that will inform the local delivery plan. Multi agency meetings have been arranged for Qtr 4 to review the data that will inform next steps.	Green		Homes and Safe Communities
HS/A021: Develop options for a Regional CCTV solution with Cardiff City Council.	31/03/2023	75%	Positive progress continues to be made on the upgrade of CCTV for the Vale. Monitoring is taking place by Cardiff Council and monthly performance reports were completed from October 2022, highlighting the activity captured by the cameras. The performance reports will be developed over the next few months to ensure the right data is being captured. All CCTV cameras have now been upgraded. Progress continues to be made on the BT fibre upgrade and work is expected to be complete by the Spring with all cameras being fully	Green		Homes and Safe Communities

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			operational. Meetings have moved to every two weeks, however operational communication between the Vale Team and Cardiff happens almost daily.			
			During October there were 3 requests for CCTV footage and 3 requests for deployable CCTV footage.			
			During November there were 10 requests for CCTV footage and 4 requests for deployable CCTV footage.			
			During December there were 20 requests for CCTV footage of which 9 where released to Officers. During December there were 0 requests for deployable CCTV footage.			
ADP40-Implement the Regional Viole	nce against Wor	men. Domestic	Abuse and Sexual Violence Strategy (VAWDASV).			
HS/A019: Implement the Regional Violence against Women, Domestic Abuse and Sexual Violence Strategy (VAWDASV).	31/03/2023	75%	Work has continued on progressing the actions of the VAWDASV strategy. The team have continued to oversee and coordinate the MARAC process. 93 cases were reviewed in the multi agency meetings of which 92 were repeat cases from the 1st October – 1st December 2022. In keeping with expected data the majority were female victims with 6 male victims throughout the qtr. The twice weekly meetings continued to improve the outcomes for the victims of high risk victims of domestic abuse by ensuring a more rapid multi agency approach can be provided.	Green	Green	Homes and Safe Communities
			99 cases were supported by the twice weekly meetings of which 39 were referred to the MARAC			

process. This means that 38% of cases were diverted away from the MARAC process altogether, which will have had a significant impact on improving the MARAC effectiveness and efficiency. 2 of the cases involved LGBTQ+ victims and 11 were from BME backgrounds. 35 applications were made to Clare's Law. The team continued to actively promote the importance of using this vital tool to support the safety of women who think they might be at risk of being in a relationship with a perpetrator of domestic abuse. ALN/A025: Ensure that education services implement the Violence against Women, Domestic Abuse and Sexual Violence Strategy 100% This is progressing effectively with 18 schools having signed up for VAWDASV group 2 training sessions, with a total of 738 staff having completed the training. Efforts continue to be made to ensure that all schools take part in training.	Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
services implement the Violence against Women, Domestic Abuse and Sexual Violence Strategy having signed up for VAWDASV group 2 training sessions, with a total of 738 staff having completed the training. Efforts continue to be made to ensure				diverted away from the MARAC process altogether, which will have had a significant impact on improving the MARAC effectiveness and efficiency. 2 of the cases involved LGBTQ+ victims and 11 were from BME backgrounds. 35 applications were made to Clare's Law. The team continued to actively promote the importance of using this vital tool to support the safety of women who think they might be at risk of being in a			
	services implement the Violence against Women, Domestic Abuse and	31/03/2023	100%	having signed up for VAWDASV group 2 training sessions, with a total of 738 staff having completed the training. Efforts continue to be made to ensure	Green		Learning and Culture

CP Commitment: 3.10	Keep people safe through strong and resilient emergency planning and regulatory services which protect the public, consumers and	
	business.	

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant		
	Completion			Action RAG	RAG	Scrutiny		
	Date			status	Status	Committee		
ADP38-Deliver the actions contained i	ADP38-Deliver the actions contained in the Shared Regulatory Services Business plan for 2022/23 to improve health and well-being, safeguard the vulnerable, protect							
the environment, support the local ec	the environment, support the local economy and maximise the use of resources.							
SRS/A012: Support victims of illegal	31/03/2023	75%	Working with Credit Union Wales, the Illegal	Green	Green	Homes and		
money lending to access debt advice,			Money lending Unit have paid for targeted digital			Safe		
rebuild their finances and make a			advertising - promoting and directing people			Communities		
sustainable transition to legal credit			looking for loans to CUW and highlighting the					
and carry out enforcement to			dangers of loan sharks.					

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
remove loan sharks from						
communities.						
SRS/A013: Review site licensing	31/03/2023	25%	A review of the Caravan parks has been tasked to	Red		Corporate
conditions in place to manage			an officer. Work is due to commence on the			Performance
caravan sites and holiday parks to			project this month if resources allow.			and Resources
ensure they are suitable and sufficient to protect the health and						Homes and
safety of the public.						Safe
safety of the public.						Communities
SRS/A014: Deliver the actions	31/03/2023	75%	Good progress is being made in delivering the	Green		Homes and
contained in the Shared Regulatory	02,00,2020		actions contained in the Plan and the Joint	0.00		Safe
Services Business plan for 2022/23 to			Committee are regularly updated on progress.			Communities
improve health and wellbeing,			During Qtr 3 Officers participated in National			
safeguard the vulnerable, protect the			Safeguarding week delivering key safety messages			
environment, support the local			to the public across a range of activities and			
economy and maximise the use of			undertook test purchase exercises with underage			
resources.			volunteers responding to reports received which			
			resulted in the seizure of 2695 illegal cigarette			
			products with an estimated value of £13,480 at			
			businesses across the 3 areas. Another operation			
			related to illegal tobacco resulted in 5778 packets			
			of cigarettes and 561 packets of tobacco with a			
			street value of £23,000 being seized. All 3 annual			
			progress reports on air quality were presented to			
			the respective cabinets and approved and the			
			service continues to work with partners through the provision of infection prevention and control			
			advice in high risk enclosed care settings through			
			out TTP role.			

CP Commitment: 3.11 Increase the supply of good quality, accessible and affordable housing by working in partnership to address housing need.

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
	ng and acquisit	ion opportuniti	es including Holm View Phase 2 and progress the dev	elopment of ov	er 100 new Co	uncil Homes
across the Vale.	31/03/2023	600/	Hayasyyaad Baad Barny (52 units) under	Red	Dod	Environment
HS/A023: Maximise the supply of	31/03/2023	60%	Hayeswood Road, Barry (53 units) - under	Red	Red	Environment
Council rented accommodation by			construction but on hold due to the insolvency of			and
completing schemes at Hayes Road, Barry and St Cyres Road, Penarth and			Jehu PSL - completion anticipated February October 2023. St Cyres Road, Penarth (14 units) -			Regeneration
commence development of over 130			under construction with completion anticipated			Homes and
new Council Homes at 5 sites across			April 2023. Coldbrook Road East, Barry (20 units) -			Safe
the Vale of Glamorgan including			under construction with completion anticipated			Communities
Barry, Penarth and the rural Vale.			March 2024.Colcot Clinic, Barry (12 units) - under			Communities
barry, r eriartii arid tile rurar vale.			construction with completion anticipated March			
			2024. Holm View Phase 2, Barry (31 units) - start			
			on site March 2023. Maes y Ffynnon, Bonvilston (8			
			units) - start on site May 2023.			
ADP43-Implement a five-year Local Ho	using strategy	to address hou	sing need and reduce homelessness and to increase t	he supply of go	od guality, acc	essible and
affordable housing.	danig strategy	to address nou	sing need and reduce nomelessiness and to merease t	ile supply of go	ou quanty, acc	cssibic and
HS/A024: Implement a five-year	31/03/2023	100%	Final version of the Local Housing Strategy has	Green	Green	Environment
Local Housing strategy to address			been approved and is in place. Implementation of			and
housing need and reduce			the Strategy is monitored by the Overarching			Regeneration
homelessness and to increase the			Housing Forum.			_
supply of good quality, accessible and						Homes and
affordable housing.						Safe
						Communities

CP Commitment: 3.12	Provide housing advic	Provide housing advice and support to prevent homelessness								
Service Plan Actions	In Year	In Year % Complete Progress & Outcomes Description Service Plan ADP Action Relevant								
	Completion	Completion Action RAG RAG Scrutiny								
	Date			status	Status	Committee				
ADP44-Work with partners	to reduce homelessness a	nd implement a	Housing Support Programme Strategy.							

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
HS/A025: Expand the provision of Council managed hostel/temporary accommodation.	31/03/2023	75%	A scheme to provide up to 90 temporary homes on Council owned land in Llantwit Major has been developed following discussions with local members and partners. The scheme using modern methods of construction, follows the successful Court Road scheme and benefits from a short lead in time. 50% funding has been secured for the scheme which will provide homes for Ukrainian families who have fled the war in Ukraine. Other schemes including the conversion of a former Office building are being developed and the potential purchase of a former B&B has been approved following a Planning application.	Green	Green	Homes and Safe Communities
HS/A026: Work with partners to reduce homelessness and implement a Housing Support Programme Strategy and Homelessness Prevention Plan ensuring equality of access to services.	31/03/2023	100%	HSP has been approved and adopted. Key actions will be implemented over the next four years and progress will be monitored by Homes and Safe Communities Scrutiny Committee.	Green		Homes and Safe Communities
HS/A027: Maximise the Homelessness Prevention grant fund to support people in temporary accommodation and address longer term housing needs.	31/03/2023	75%	Over 90% of the grant has been spent or committed this financial year. The remainder will be used for rent top ups, rent in advance payments and other items permissible within the grant criteria, over the next three months. The funding award for next financial year has been confirmed at the existing level and will continue to fund interventions which prevent households being made homeless.	Green		Homes and Safe Communities
HS/A028: Implement the Renting Home (Wales) Act by reviewing and redrafting Occupancy Agreements, associated policies and processes in line with statutory requirements.	31/03/2023	100%	The Act went live from 1 December 2023. Occupation contracts have been finalised and issued to all tenants, procedures and guidance has been updated and front line Housing staff have been trained.	Green		Homes and Safe Communities

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee	
HS/A029: Work with partners to deliver a new Gypsy and Traveller Needs Assessment and identify a potential Gypsy and Traveller site.	31/03/2023	75%	GTAA and Cabinet cover report have been written and are due to be considered by Cabinet before the end of the financial year.	Green		Homes and Safe Communities	
RP/A024: Increase the supply of good quality, accessible and affordable housing by maximising opportunities through the planning system and by working in partnership with housing colleagues.	31/03/2023	75%	Out of the 146 dwellings approved during Q3 128 were affordable (88%). Securing off-site affordable housing monies in line with policy. Regular support provided to housing colleagues regarding council house schemes including Holm View. Continued application of robust affordable housing policies and negotiating with developers to secure 30-40% of affordable housing as applicable. Major affordable housing development approved at St Brides Road, Wick and Myrtle Close, Penarth (subject to signing of S106). Integrated working with VOG Housing on re-designs at Maes-y-Ffynnon. Discharge of Conditions to unlock delivery of Hayes Road site.	Green		Homes and Safe Communities	
RP/A025: Work with colleagues across the Council and Welsh Government to deliver the Empty Property Management Support Programme (Enforcement Action Plan) and ensure the Council continues to be pro-active in its approach to returning problematic, long-term empty private sector homes, derelict commercial properties and land back into use.	31/03/2023	75%	Subject to contract, 11 Redlands Road was sold at auction on 13th December 2022.	Green		Environment and Regeneration Homes and Safe Communities	
SP/A019: Work with partners to identify and deliver effective	31/03/2023	75%	Homeless project has been going through change management whilst we reshape the new 'Strive' project; the team continue to work within schools	Green		Homes and Safe Communities	

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
interventions for young people at risk			with those most at need and with those at risk of			
of homelessness.			becoming homeless. Staff continue to work with			Healthy Living
			partners in new approaches to supporting the			and Social
			young people and their families, the families' ties			Care
			project alongside other mentoring and coaching			
			will be used to ensure the individual needs of each			Learning and
			client is met.			Culture

APPENDIX 2: Performance Indicators

Well-being Objective 3: To Support People at Home and in their Community

Performance Indicator	Q3	Q3	Q3 Target	RAG	Direction	Commentary	Relevant
	2021/22	2022/23	2022/23	Status	of Travel		Scrutiny
							Committee
CPM/063: Number of sports clubs which offer	N/A	N/A	N/A	N/A	N/A	Please note there is no longer a	Healthy Living
either inclusive or specific disability opportunities.						Disability Sport Officer in place and this	& Social Care
						post will not be replaced. Currently	
						awaiting information from Disability	
						Sport Wales as to how this area is to be	
						progressed. Inclusive provision is being	
						supported as part of the general work	
						of the Sports Development Team but	
						this particular measure is not currently	
						collected due to the above.	
CPM/064: Percentage of adults reporting that they						This Performance Indicator is monitored	Healthy Living
participate in sports/ physical activity three or						annually.	& Social Care
more times a week.							

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
PAM/042: Percentage of NERS clients whose health had improved on completion of the exercise programme.	79.6%	65%	No Target	N/A	\	The numbers of referrals have been increasing greatly this year and our small team have been improving their contacts over the course of the programme. The new procedures seem to be paying off.	Healthy Living & Social Care
PAM/017: Number of visits to local authority sport and leisure facilities during the year where the visitor will be participating in physical activity per 1,000 population.	No update provide d	No update provided	No Target			No update provided	Healthy Living & Social Care
CPM/066: Satisfaction with public transport including a) accessibility and b) road safety.						This Performance Indicator is monitored annually.	Environment & Regeneration
CPM/067: Satisfaction with public transport in the Vale of Glamorgan.						This Performance Indicator is monitored annually.	Environment & Regeneration
CPM/068: Percentage of adults 60+ who have a concessionary bus pass.						This Performance Indicator is monitored annually.	Environment & Regeneration
CPM/070: Percentage of users showing satisfaction with a Families First service accessed.						This Performance Indicator is monitored annually.	Homes & Safe Communities Healthy Living & Social Care
CPM/071: The total number of new assessments completed for children during the year						This Performance Indicator is monitored annually.	Healthy Living & Social Care
CPM/072: The total number of assessments completed by the IAA service during the year where: Needs were only able to be met with a care and support plan	78	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care
CPM/073: The number of reviews completed within statutory timescales that were:	216	245	No Target	N/A	个	This figure is a measure of activity data only	Healthy Living & Social Care

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
child protection reviews							
CPM/074: The number of reviews completed within statutory timescales that were: looked after reviews (including pathway plan reviews and pre-adoption reviews)	507	470	No Target	N/A	\	This figure is a measure of activity data only	Healthy Living & Social Care
CPM/075: The number of reviews completed within statutory timescales that were: reviews of children in need of care and support						This Performance Indicator is monitored annually.	Healthy Living & Social Care
CPM/076 (CH/039): The number of children looked after at 31st March	289	318	No Target	N/A	↑	This figure is a measure of activity data only	Healthy Living & Social Care
CPM/077: Percentage of Supporting People service users who confirm that the support that they have received has assisted them to maintain their independence.						This Performance Indicator is monitored annually.	Homes & Safe Communities Healthy Living & Social Care
CPM/078: Percentage of Supporting People clients satisfied with support provided.						This Performance Indicator is monitored annually.	Homes & Safe Communities Healthy Living & Social Care
CPM/079: Percentage of telecare customers satisfied with the telecare monitoring service.						This Performance Indicator is monitored annually.	Healthy Living & Social Care
CPM/080: The total number of carers needs assessments for adults undertaken during the year	75	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care
CPM/081: The total number of services started during the year where that service is: Domiciliary Care	330	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care
CPM/082: The total number of services started during the year where that service is: Day Care	3	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/083: The number of care and support plans that were due to be reviewed during the year	296	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care
CPM/084: The number of care and support plans that were due to be reviewed during the year Of those, the number whose reviews were completed within the statutory timescales	126	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care
CPM/085: The number of adults supported with direct payments that were due for review during the year	43	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care
CPM/086: The number of adults supported with direct payments that were due for review during the year Of those, the number that were completed within statutory timescales	15	No figures provided	No Target	N/A	N/A	No figures provided	Healthy Living & Social Care
CPM/088: Percentage of domestic abuse victims that report that they feel safer as a result of target hardening.	100%	100%	100%	Green	\leftrightarrow	Of the 25 target hardening referrals, 10 provided feedback. Of these 10, 100% reported feeling safer, 100% reported that they felt the target hardening had stopped them going into refuge and 100% stated they were happy with the service.	Homes & Safe Communities Healthy Living & Social Care
CPM/089: Number of additional affordable housing units granted planning permission during the year as a percentage of all additional housing units granted planning permission during the year.	N/A	N/A	N/A	N/A	N/A	This Performance Indicator is monitored annually.	Homes & Safe Communities
PAM/023: Percentage of food establishments which are 'broadly compliant' with food hygiene standard.	96.8%	97.78%	94%	Green	个	Target Exceeded	Homes & Safe Communities
CPM/091: The percentage of tenants satisfied with the programmed works.	N/A	N/A	N/A	N/A	N/A	This Performance Indicator is monitored annually.	Homes & Safe Communities

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/092: Average number of working days to let an empty property (standard condition). (Housemark)	20 days	22 days	20 days	Red	V	Performance has improved in Q3 but the lower number of voids around Christmas has meant that overall performance remains behind target. A higher than anticipated turnover at the start of the year put pressure on resources and the extent of works required in voids has also resulted in longer times with maintenance (from 13.5 days in the same period in 21/22 to 14.5 days in 22/23). There has also been a deterioration in time with Housing after works complete (from 5.5 days in 21/22 to 7 days in 22/23). This performance has been affected by a larger proportion of lettings of sheltered homes and properties with over 55 age designations, as well as a small number of smaller, first floor sheltered homes which were refused by a number of applicants. It tends to take longer to arrange viewings and signs ups for older persons. This year there has been a significant increase in the number of poor quality properties returned from the tenant, resulting in far more significant works required. In the year to date, over 20	•
						properties have been returned that require works costing more than £3,000 which obviously impacts on the length of time to complete to complete.	

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
						In an attempt to return properties to housing as soon as possible after completion the voids team may return a property on a Tuesday or Wednesday (rather than a Friday), and this has contributed to the 'time with housing' increase. There is scope to sustain Q3 improvements and achieve the end of year target. Early advertising of properties and focussed monitoring of individual properties, post repair works, will help reduce 'time with Housing'. In addition, some lets will need to be reclassified as 'major works' voids, in line with the Housemark definition, when more extensive works and works of adaptation are carried out. In terms of the repairs stage, keys are collected quickly however void repair turnaround remains dependant on extent of works required and availability of sub-contractors to deal with busier periods.	
CPM/093: Percentage of people who have received a Disabled Facilities Grant who feel the assistance has made them safer and more independent in their own home.						This Performance Indicator is monitored annually.	Healthy Living & Social Care Homes & Safe Communities
CPM/094: (PAM015): Average number of calendar days taken to deliver a Disabled Facilities Grant.	332 days	288 days	350 days	Green	↑	Still on track, but the shortage of builders available to complete DFG's will become apparent, when orders currently on hold, start on site. This will	Healthy Living & Social Care

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
						show in the figures for the last quarter and early into next financial year	Homes & Safe Communities
CPM/095: (PAM/013) The percentage of private sector dwellings that have been vacant for more than six months at 1 April that were returned to occupation during the year through direct action from the local authority.						This Performance Indicator is monitored annually.	Homes & Safe Communities
PAM/045: Number of new homes created as result of bring empty properties back into use.						This Performance Indicator is monitored annually.	Homes & Safe Communities
PAM/037: Average number of days to complete all repairs.	6.56 days	No update provide	7.5			No update provided	Homes & Safe Communities
PAM/036: Number of additional affordable housing units delivered during the year per 10,000 households.	32.6	5.9	20	Red	\	Continued delays in building works as a result of the pandemic, are also now being adversely affected by the current economic environment and cost of living crisis e.g. a large builder of Affordable Housing in Wales for many years has recently gone into administration. This is an all-Wales problem, one being experienced by all 22 RSLs.	Homes & Safe Communities
CPM/137: Number of new accessible/adapted homes delivered	0	0	9	Red	\leftrightarrow	No adapted homes were completed in this quarter	Homes & Safe Communities Healthy Living & Social Care
PAM/012: Percentage of households successfully prevented from becoming homeless.	42.59%	46.7%	70%	Red	↑	Prevention success percentage is improving despite the pressures on the services and increase in number of households presenting as being at risk of homelessness. The challenges with	Homes & Safe Communities

Performance Indicator	Q3	Q3	Q3 Target	RAG	Direction	Commentary	Relevant
	2021/22	2022/23	2022/23	Status	of Travel		Scrutiny
							Committee
						accessing the private rented sector remain the same although it continues to be considered.	
CPM/096: Percentage of all households where a positive prevention action succeeded in preventing/relieving homelessness.	N/A	N/A	N/A	N/A	N/A	This Performance Indicator is monitored annually.	Homes & Safe Communities

Additional National Performance Indicator Measures

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
PAM/041: Percentage of NERS clients who completed the exercise programme.	49.09%	47%	No Target	N/A	\	It seems as though the scheme is making progress. The completion rate is improving and the processes put in place earlier in the year are working to help engage with our clientele. The staff have also completed Motivational Interviewing training that will help them in their roles with client engagement.	Healthy Living & Social Care
PAM/040: Percentage of Welsh Public Library Standards Quality Indicators (with targets) achieved by the library service.						This Performance Indicator is monitored annually.	Learning & Culture
PAM/025: Rate of people kept in hospital while waiting for social care per 1,000 population aged 75+	Data not available	Data not available				Data not available	Healthy Living & Social Care
PAM/028: Percentage of child assessments completed in time.	47.1%	40.8%	65%	Red	V	No commentary provided	Healthy Living & Social Care
PAM/029: Percentage of children in care who have had to move 3 or more times.	7.2%	7.2%	9%	Green	\leftrightarrow	No commentary provided	Healthy Living & Social Care
PAM/038: Landlord Services: Percentage of homes that meet the Welsh Housing Quality Standard (WHQS).	100%	100%	100%	Green	\leftrightarrow	At present the stock is 100% compliant with WHQS. Currently Keystone is reporting 784 properties with acceptable fails (AFs) and 3127 fully compliant properties. This means that 20.05% of the Council's stock is classed as AFs. During the last quarter 76 properties were changed from AF's to compliant (property with no component failures). A number of properties have had works completed to change their status to	Homes & Safe Communities

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
						compliant, however, due to the progress with the stock condition surveys a number of properties status' were changed from compliant to non compliant (categorised as AFs). These properties will be programmed for improvement works. The Capital Projects and Voids Teams continue to pick up the upgrade of WHQS elements whereby a scheme is packaged, procured and completed, or a property becomes void or a tenant changes their mind and requests for the WHQS works to be completed. The Development & Investment Team continue working with the Procurement Unit to start the internal kitchen and bathroom replacements from March	Committee
PAM/039: Landlord Services: Percentage of rent lost due to properties being empty.	0.0068%	0.01%	2%	Green	\	2023 due to staff turnover. 784 acceptable fails, made up of: Cost of Remedy - 7 Physical Constraint - 233 Residents Choice - 224 Timing of Remedy - 310 Improvement in rent loss due to a number of long term voids being completed in period. Also, small improvement in rent loss due to standard voids.	Homes & Safe Communities

Note: In addition to the above listed Public Accountability Measures, the Welsh Government also require that Social Services reports metrics annually as part of its Performance and Improvement Framework for Social Services aligned to the *Social Services and Well-being (Wales) Act 2014* and the associated Code of Practice. This <u>Framework</u> contains metrics categorised by Adults, Children and Carers that have been split across the 9 thematics of the *Social Services and Well-being (Wales) Act 2014*.

APPENDIX 1: Service Plan Actions contributing to this Well-being Objective

Well-being Objective 4: To respect, enhance and enjoy our environment

CP Commitment 4.1	Work to reduce the organisation's carbon emissions to net zero before 2030 and encourage others to follow our lead as part of
	minimising the negative impact of our activities on the environment

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee			
ADP45-Implement Project Zero, our Climate Change Challenge Plan, focusing work on our buildings, energy use, transport, land and food and work with the Services Board to reduce our carbon emissions and engage with the community.									
	1	1		Carra	Curren	Camaanata			
CS/A017: Maintain the benefits of	31/03/2023	75%	2nd workshop took place with wider members	Green	Green	Corporate Performance and			
hybrid working by reducing			of SMT. Establishment numbers/ survey						
unnecessary journeys, maximising our use of technologies and ensuring			findings were reviewed and options going forward were explored.			Resources			
more effective use of our assets.						Environment and			
						Regeneration			
						Healthy Living &			
						Social Care			
RMS/A034: Agree and implement	31/03/2023	75%	2nd workshop took place with wider members	Green		Corporate			
the future operating model for RMS			of SMT. Establishment numbers/ survey			Performance and			
in the context of the Council's Transformation agenda and 'Eich			findings were reviewed and options going forward were explored.			Resources			
Lle'- 'Your Space' project.			Storage requirements inventory completed for			Environment and			
			RMS. This will now be extended to CYPS and AS.			Regeneration			
						Healthy Living &			
						Social Care			
ALN/A026: Maintain the benefits of	31/03/2023	75%	The Directorate continue to support staff to	Green		Corporate			
the hybrid model of working by			have a balance between home and office-			Performance and			
reducing unnecessary journeys,			based working. The corporate review is yet to			Resources			
maximising our use of technologies			be completed.						

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
and ensuring more effective use of our assets.						Environment and Regeneration
						Learning and Culture
ALN/A027: Ensure specialist provision continues using online technology for assessments and reviews where possible ensuring that ALN needs are addressed.	31/03/2023	75%	Computer allocation and online training continues to be rolled out. Outreach / resource base Leads are working with Complex Needs Team and MIS ONE team to ensure the right pupil , visit and referral information is being recorded, and reports developed to ensure that ALN data can be retrieved for provisions, services and individual pupils.	Green		Corporate Performance and Resources Environment and Regeneration Learning and Culture
SP/A020: Maintain the benefits of the hybrid model of working by reducing unnecessary journeys, maximising our use of technologies and ensuring more effective use of our assets.	31/03/2023	75%	We continue to work in an agile manner, combining face-to-face and remote work as appropriate. In addition, colleagues are more open to working in situ in schools where possible.	Green		Corporate Performance and Resources Environment and Regeneration Learning and Culture
SL/A022: Utilise new technologies and digital practices to reduce electricity usage and carbon emissions across the Council, including the education estate.	31/03/2023	75%	Fuel Stretcher technology at Llantwit Learning Community only tested for 6 weeks due to issues around the trial. Agreed to retrial technology over the 2022/23 period. K2N data – generally schools are hitting targets for electricity but failing at heating use. Undertaking mechanical review to understand whether underfloor heating is most effective and if radiators would be more efficient in	Green		Corporate Performance and Resources Environment and Regeneration Learning and Culture

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			certain instances. To address heating target project team to look at pupils in post occupancy reviews focusing on occupant psychology, how warm or cold does it feel compared with the actual temperature. Add specific questions to post occupancy review around heating as part of the five year commitment to governors at new schools. Salix schemes are continuing.			
SL/A024: Further invest in carbon reduction measures across the education estate.	31/03/2023	75%	Salix schemes are ongoing. Continuing the rollout of schemes for LED installation and PV panels to ensure targets are met. Salix schemes have been reviewed against the Band B expansion project list to ensure works are not duplicated.	Green		Corporate Performance and Resources Environment and Regeneration Learning and Culture
NS/A032: Establish a network of locally accessible electric vehicle charging points and undertake work to ensure a more sustainable Council vehicle fleet including the use of electric, hybrid and alternatively fuelled vehicles in line with current EU Environmental Standards.	31/03/2023	75%	EV chargers at The Alps installed and running. Installed at the Civic Offices awaiting final updates for implementation due by Q4.	Green		Environment and Regeneration Corporate Performance and Resources
NS/A037: Complete the conversion of the remaining bespoke / ornamental street lanterns to LED.	31/03/2023	75%	Works to convert LED street lights within Penarth Marina, along Cliff Hill, and approx. 31 outstanding Victorina cast iron columns around Penarth town centre are programmed to be completed in Quarter 4 subject to receiving specialist lanterns ordered in Q3.	Green		Environment and Regeneration Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
NS/A038: Continue undertaking route optimisation of school transport services to ensure pupil safety, increase service efficiency and reduce carbon emissions.	31/03/2023	75%	Cost of school transport provision continues to rise with supplier operating costs increasing.	Green		Environment and Regeneration Corporate Performance and Resources
HS/A032: Deliver a sustainable alternative sewage arrangement for residents at Channel View, Marcross and Croft John, Penmark.	31/03/2023	75%	The project scope has been tendered and contractor has provided a tender response for the delivery of the work which has been discussed with all relevant parties associated with the facility. A Cabinet report is scheduled to be presented in the new year to progress the final legal sensitivities.	Green		Environment and Regeneration
FS/A021: Manage our use of land, buildings and other assets to support work to tackle climate change, rationalising what we need and improving sustainability and energy efficiency.	31/03/2023	75%	Wardell Armstrong have completed their draft report on the wider County Carbon Footprint calculation (CRF funded project). The results of this report will be presented to the Project Zero Board during Q4. A Project team has been set up to look at a site specific energy project with further detail to be shared in future updates.	Green		Corporate Performance and Resources Environment and Regeneration
FS/A022: Gather, review and submit data information required for annual net zero carbon footprint submission to Welsh Government	31/03/2023	75%	Net Zero reporting data was submitted to Welsh Government as required in Q3.	Green		Corporate Performance and Resources Environment and Regeneration
FS/A023: Reduce the amount of energy we all use and lead by example, sourcing our energy from clean and renewable sources and working across all sectors to bring	31/03/2023	75%	Work continues and discussions with finance colleagues has commenced in connection with funding opportunities for this work. The installation of EV charging points in both the Alps and Civic offices has now been completed.	Green		Environment and Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
new technology, innovation and investment to the Vale.			Further PV solar schemes have been identified and will be progressed subject to funding. Automatic Metre Readers (AMR's) for water consumption is in the process of being rolled out across 200 of the Councils building assets. 60 AMR's are already in place which are already reporting data, with another 140 AMR's due to be installed during Q4.			
FS/A025: Revise our Contract Management and Procurement policies and practices to ensure they support our ambition to reduce waste and carbon emissions.	31/03/2023	75%	Due to go to Cabinet for approval Feb/ Mar 2023. Currently out for Consultation with a range of suppliers. SLT and Insight board happy with the document	Green		Corporate Performance and Resources Environment and Regeneration
HR/A016: Review and rationalise our corporate policies to invest in supporting infrastructure to encourage more freedom, trust and empowerment.	31/03/2023	75%	Work is ongoing and on track - its an evolving process and will include our H&S policies where we have a structure and plan for review	Green		Corporate Performance and Resources
HR/A017: Provide training for staff and Members on climate change as part of raising awareness, changing behaviours and transforming services.	31/03/2023	25%	No resource within the OD and Learning team to support this action currently; received no update from project zero board regarding additional support.	Red		Corporate Performance and Resources Environment and Regeneration
HR/A018: Implement a H&S and Fire Strategy with a focus on the development of a workforce safety and well-being culture and ensuring the establishment of a robust H&S review process.	31/03/2023	75%	Procedures will continue to be reviewed and drafted this will go beyond March 2023 due to the complexity and debate involved in some of them. All updated procedures will consider the environmental impact where applicable an example from Q3 would be the Electrical Safety Management Procedures have included the	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			charging of electric cars. All Directors have quarterly accident and incident stats which are also reviewed by Health & Safety Committees where impact and incidents can be discussed and any lessons learned.			
LD/A017: Support the Council's work to take collective action to tackle climate and nature emergencies and implement our Climate Change Challenge Plan.	31/03/2023	75%	In line with Council policy	Green		Corporate Performance and Resources Environment and Regeneration Learning & Culture
PB/A040: Develop and co-ordinate the delivery of the Project Zero Challenge Plan including regular progress reports.	31/03/2023	75%	A new Programme Manager for Project Zero started mid November. Work is continuing to develop the programme management arrangements for the work but a comprehensive progress report has been prepared for consideration by Scrutiny in January and Cabinet.	Green		Corporate Performance and Resources Environment and Regeneration
PB/A041: Work with our PSB partners to take action in response to the climate emergency and encourage behaviour change within our organisations and the local community.	31/03/2023	75%	Tackling climate change is a priority in the draft Well-being Plan which is currently subject to consultation. The PSB sub-group is continuing to meet and to share good practice. The new Programme Manager for Project Zero will assist in building momentum with this work.	Green		Corporate Performance and Resources Environment and Regeneration
PB/A042: Lead on the engagement, communications, evidence and food	31/03/2023	75%	Work is progressing across all challenges and detail is included in the progress report to scrutiny in January. A consultants report has	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
systems challenges in the Climate			now been completed on emissions in the			
Challenge Plan.			community to complement the report on the			Environment and
			Council's carbon emissions. Work has			Regeneration
			progressed to develop new Project Zero web			
			pages and Project Zero is being referenced in a			
			range of communications to highlight the			
			breadth of work that contributes to tackling			
			climate change. As part of the consultation on			
			the Annual Delivery Plan and the PSB Well-			
			being Plan we have gathered more views form			
			the public on issues around climate change and			
			work is also continuing with young people with			
			support from the Youth Service. The Council			
			continues to work through Big Fresh and Food			
			Vale to promote sustainable approaches to			
			food in terms of diet, waste and food miles.			
RP/A026: Implement and lead upon	31/03/2023	75%	Continued importance placed upon	Green		Corporate
the relevant commitments			landscaping, tree planting and bio-diversity			Performance and
(focussing on planning, regeneration,			enhancements when determining planning			Resources
community economic growth, green			applications. Biodiversity enhancements to be			
infrastructure and transport) of the			secured on all developments going forward.			Environment and
Project Zero Action Plan to mitigate			Transport interchange works commenced at			Regeneration
the effects of climate change and			Dock Office. Working with contract team			
reduce the negative impact on the			regarding conditions and delivery. Member			
environment.			consultation on RLDP growth options and			
			continued development of spatial options for			
			RLDP with climate change at the heart.			
			Development of Green Infrastructure strategy			
			continues. Workshop held with all council			
			service areas to inform GI work. Work with			
			Active travel officer regarding new routes			
			between St Athan to Rhoose, Barry to Rhoose,			
			and Barry to Dinas Powys. Further on-site			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee	
			assessments in Llantwit Major and Sully. Continued review of RLDP candidate sites with integral focus on sustainability and minimising climate impacts.				
AS/A024: Agree and implement the future operating model for Adult Services in the context of the Council's Transformation agenda and 'Eich Lle'- 'Your Space' project.	31/03/2023	75%	2nd workshop took place with wider members of SMT. Establishment numbers/ survey findings were reviewed and options going forward were explored. Storage requirements inventory completed for RMS. This will now be extended to CYPS and AS. (BW)	Green		Corporate Performance and Resources Environment and Regeneration Healthy Living & Social Care	
SRS/A015: Support the implementation of the Project Zero Climate Change Challenge Plan through the delivery of regulatory activities that contribute to the reduction of carbon emissions.	31/03/2023	75%	Preparation work has been carried out to ensure that the necessary infrastructure is in place to deliver on the Minimum Energy Efficiency Standards legislation in the private rented sector including the uploading of information to the website and the production of a suite of letters. A programme is currently being planned to initiate a mail drop to owners of the relevant properties. Compliance and enforcement work in this regard will commence later. In addition SRS undertake Nest inspections to enable installation of more efficient heating	Green		Corporate Performance and Resources Environment and Regeneration Homes & Safe Communities	
ADP47-Improve existing school buildings and deliver new buildings for St Nicholas, St Baruc, the Centre of Learning and Wellbeing, Ysgol y Deri, and primary school provision in Cowbridge, where possible making them low carbon and ideally zero carbon buildings to operate.							
SL/A023: Improve existing school buildings and deliver new buildings for St Nicholas, St Baruc, the Centre	31/03/2023	75%	Ysgol Sant Baruc is under construction and will be delivered as low carbon, these measures being fully funded by Welsh Government. St	Green	Green	Corporate Performance and Resources	

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
of Learning and Well-being, Ysgol y Deri, and primary school provision in Cowbridge, where possible making them low carbon and ideally zero carbon buildings to operate. ADP48-Deliver near zero carbon, or	at a minimum	A rated new C	Nicholas is under construction and will be net zero carbon in operation. Centre for Learning and Wellbeing and Cowbridge Primary are both under construction and will be net zero carbon in operation. Ysgol Y Deri is planned for construction in April 2023 and will be net zero carbon in operation. The team are aiming to improve existing construction model to include net zero carbon during construction to make new project net zero over whole life. The embodied carbon target for 2023 is now being met on schemes which have yet to start construction. South Point data on energy efficiency is still under review.	truction and o	ff-site manufac	Environment and Regeneration Learning and Culture
Optimised Retrofit Programmes to me HS/A030: Deliver near zero carbon, or at a minimum A rated new Council homes and utilise Optimised Retrofit Programmes that include Modern Methods of Construction and off-site manufacturing to meet carbon reduction targets.	31/03/2023	75%	A tender package for consultancy services is being developed to support the PAS2035 surveying of all Council homes to develop a programme of investment to achieve EPC band A properties by 2033.	ackle fuel pove Green	rty. Green	Corporate Performance and Resources Environment and Regeneration Homes and Safe Communities
HS/A031: Continue to invest in our housing stock and improve thermal efficiency by maximising the performance of the existing components and materials of our homes and looking at alternative fuel supplies to support carbon reduction and reduce fuel poverty.	31/03/2023	75%	A tender package for consultancy services is being developed to support the PAS2035 surveying of all Council homes to develop a programme of investment to achieve EPC band A properties by 2033.	Green		Corporate Performance and Resources Environment and Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
FS/A024: Prepare an updated Carbon Management Plan with appropriate recommendations and actions for 2023-2030	31/03/2023	50%	The Carbon Management Plan 2023-2030 was in the process of being drafted, however the Energy Team has been significantly depleted	Red		Homes and Safe Communities Corporate Performance and Resources
			during Q3 and therefore staff resources do not currently allow for the plan to be completed under the planned timeframe. Recruitment options are currently being considered to adequately resource the team and the CMP will take priority as soon as resource issues allow. It is hoped that the CMP can be completed during Q1 next financial year.			Environment and Regeneration
ADP49-Establish a network of locally a of electric, hybrid and alternatively fu		ric Vehicle charg	ging points and undertake work to ensure a more	sustainable Co	uncil vehicle fle	et including the use
NS/A031: Implement the relevant Neighbourhood Services & Transport actions of Project Zero, our Climate Change Challenge Plan, focusing on using more sustainable forms of transport, reducing waste and flooding, increasing the use of electric/ carbon vehicles by staff thereby reducing our carbon emissions.	31/03/2023	75%	- Charging points at The Alps all live. Civic to be live soon. Work is on-going to decide how charging can be made available to staff/public and the charge for doing so. The new draft Recycling and Waste Management Strategy (2022-2032) is complete as well as the public consultation. This strategy focuses on waste minimisation, increasing recycling and ensuring sustainable markets as well as contributing to a circular economy by opening a new reuse shop adding repair and reuse to the service strategy. This will be reported to Cabinet in January 2023 (Quarter 4).	Green	Green	Corporate Performance and Resources Environment and Regeneration

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
NS/A033: Review the way journeys are undertaken by staff including the	31/03/2023	75%	Alps infrastructure all in place. Facilities have attended initial training, awaiting confirmation	Green		Corporate Performance and
use of electric pool cars and			on roll out across Fleet / Business Support.			Resources
implement the Public Service Board's			Also need to include finance for charging.			Environment and
Staff Healthy Travel Charter,			Aiming for fully operational in Quarter 3.			Regeneration
encouraging staff to use their cars			and the same of th			gemenature
less and to be more active.						
ADP50-Encourage and support sustain	nable changes t	o how people t	ravel by increasing opportunities for active travel	(walking and c	ycling) through	the
implementation of the new Integrate	d Network Map	and effective	maintenance and repair programmes for our road	s and pavemen	ts and highway	infrastructure.
SL/A025: Encourage and support	31/03/2023	75%	The Sustrans loan a bike scheme is now	Green	Green	Environment and
sustainable changes via the wider			available to staff and this has been widely			Regeneration
school reorganisation programme			advertised within the Directorate this quarter,			
with a focus on increasing			including all of our schools.			Corporate
opportunities for active and green						Performance and
travel and participation.						Resources
						1
						Learning &
NG/AGRA Development	24 (02 (2022	750/	For the contract of the contra	C		Culture
NS/A034: Develop the business case	31/03/2023	75%	Funding application to be made to Shared	Green		Environment and
and secure funding for extending the			Prosperity Fund for consideration in January 2023. Successful applications will be informed			Regeneration
OVO electric bike programme in			by end of Q4. If we are successful then			Healthy Living
Barry.			implementation of Barry expansion will be			and Social Care
			spring/summer 2024.			and Social Care
			Application to SPF for Brompton Dock to be			Corporate
			installed in Llantwit Major Interchange.			Performance and
			Funding status should be known by beginning			Resources
			of Q4. If successful then dock would be			
			installed by end of March 2023.			
NS/A035: Continue to implement	31/03/2023	75%	On-going with use of core active travel funding	Green		Environment and
cycle and pedestrian facilities in			provided by WG. Two pedestrian routes (Main			Regeneration
accordance with the Approved			St and Vere St) will be brought up to AT			
Active Travel Network Maps for the						

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant Scrutiny
	Completion			Action RAG	RAG	Committee
	Date			status	Status	
Vale of Glamorgan (2022) and			pedestrian standard by end of Q4 by installing			Healthy Living
ensure all transport improvement			missing dropped kerbs and tactile paving.			and Social Care
schemes include active travel						
measures.						Corporate
						Performance and
						Resources
NS/A036: Improve the condition of	31/03/2023	75%	Resurfacing is currently on hold (Dec 2022) due	Green		Environment and
the Council's local highway by			to temperatures however works will			Regeneration
delivering the Highway Resurfacing			recommence in March 2023 where it is			
programme, including a programme			anticipated the remainder of the budget will be			Healthy Living
of footway improvements for			allocated.			and Social Care
2022/2023.						
						Corporate
						Performance and
						Resources

CP Commitment: 4.2 Work with and empower community groups and other partners to sustain local facilities including public toilets, libraries, parks, play areas and community centres

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
ADP54-Review and implement option	s for community	y organisations	to operate facilities such as sports grounds, parks, op	en spaces, allo	tments and pu	blic
conveniences as part of the Council's	Fransformation	Programme.				
NS/A039: Review and implement	31/03/2023	75%	Allotments have made progress to date. Waiting	Green	Green	Corporate
options for community organisations			list updated, inspection undertaken regularly. Also			Performance
to operate facilities such as sports			turnaround of allotments have increased.			and Resources
grounds, parks, open spaces,			Received funding from WG for a phased			
allotments and public conveniences			approached. This will allow for additional works to			Environment
including the preparation of			be carried out from within the budget. i.e. Fencing			and
necessary reports to Cabinet which			for security, replacement signage. Also assist with			Regeneration
(if approved) will be implemented to			clearing sites. First application submitted for			
assist with reshaping savings			Grant Application and funding received. Dave			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			Knevett - A presentation has now been made to Business Cabinet and final alterations are now being made to the proposed Cabinet report that should be presented in the final quarter 4. There are ongoing discussions with Penarth Civic Society to include voluntary work to the Italian Gardens (Penarth), Penarth Beach cleaning through the Penarth Beach Warden Service and in quarter 4 it is likely that these will be formalised.			
HS/A033: Continue to operate and develop the Food Pod and Clean Slate scheme in Penarth and further develop the Education Centre and Plastic Bottle Green House at the Margaret Avenue Garden project.	31/03/2023	100%	Food Pod service now established and assists local people experiencing food poverty.	Green		Environment and Regeneration Corporate Performance and Resources Homes and Safe Communities
RP/A027: Offer grants through the Strong Communities Fund to support sustainable community led projects.	31/03/2023	100%	The Strong Communities fund was fully allocated in Q3.	Green		Corporate Performance and Resources Environment and Regeneration

00.0 11 1.00	
CP Commitment: 4.3	Protect, preserve and where possible enhance our natural and built environment and cultural heritage.
Ci Communiciti. 4.5	1 rotest, preserve and where possible emidnee our natural and bant environment and cartain mentager

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			opment Plan including a public call for candidate sites f	or developmen	t and consulta	tion on the
Integrated Sustainability Appraisal at RP/A028: Gather the evidence base for the review of the Local Development Plan including a public call for candidate sites for development and consultation on the Integrated Sustainability Appraisal and prepare the vision and objectives/growth options and the preferred strategy.	31/03/2023	75%	The call for candidate sites was carried out between 20/6/22 and 13/9/22. The candidate site register will be published on the Council's website early in the new year. Stage 1 and Stage 2 assessments of the candidate sites are currently being undertaken. The consultation on the draft Integrated Sustainability Appraisal Scoping Report was undertaken in August / September 2022 in accordance with the approved Delivery Agreement. The report of consultation was considered by Cabinet on 15th December where it was resolved that the comments of the public consultation be noted and amendments to the Scoping Report be endorsed. Stakeholder engagement on the vision and draft objectives has been undertaken and further engagement planned	Green	Green	Corporate Performance and Resources Environment and Regeneration
ADP53-Invest in education, sustaina	 ble transport, a	ınd community	on the various spatial options and growth options. facilities as a result of negotiating Section 106 paymen	ts from develor	l pers in areas w	here
development has occurred as detail	•					
NS/A040: Invest in sustainable transport, community facilities and parks as a result of negotiating Section 106 payments from developers.	31/03/2023	75%	construction ongoing on Rhoose Active Travel shared use facility. Due to be completed end of Q4. Discussions to be held with ward councillors and S106 officer to discuss future AT opportunities in Sully and Cowbridge. Report to be presented to Cabinet in order to get agreement for continued S106 sustainable transport funding of the Greenlinks service for FY 23/24.	Green	Green	Environment and Regeneration Corporate Performance and Resources Healthy Living
RP/A029: Invest in education, sustainable transport, community facilities, affordable housing and	31/03/2023	75%	Section 106 investment continues. Work on the new footway / cycleway in Rhoose is progressing well. Work on the replacement Belle-Vue pavilion and the	Green		& Social Care Environment and Regeneration

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
green infrastructure as a result of			historic shelter in Penarth is ongoing. Adventure trail			
negotiating Section 106 payments			and art works at Seel Park, Dinas Powys have been			Corporate
from developers in areas where			completed. New bench seating and pavement art			Performance
development has occurred (as			has been completed at Barry Waterfront. New			and Resources
detailed in the annual Section 106			shelving installed in Wenvoe Community Library and			
report).			new flood lighting provided at Llantwit Major tennis			Healthy Living
			club. S106 money has also been used for biodiversity			& Social Care
			enhancements such as bulb / tree planting at the			
			Grange Park, Wenvoe .			

CP Commitment: 4.4 Work with the community and partners to ensure the local environment is clean, attractive and well managed

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
ADP56-Work with community groups	to develop a lit	ter and enforce	ment strategy recognising the role of the community	in improving ou	ur local enviro	nment.
NS/A041: Work with partners and	31/03/2023	75%	The service has continued to work with Keep	Green	Green	Environment
community groups including Keep			Wales Tidy on a quarterly basis with an agenda to			and
Wales Tidy to develop a litter and			prioritise areas of most need to improve local			Regeneration
enforcement strategy and deliver a			environmental quality. This quarter several areas			
variety of activities to improve Local			have been cleaned and improved and local			Corporate
Environmental Quality (LEQ)			volunteers continue to be supported.			Performance
including litter prevention and						and Resources
awareness raising.						
NS/A043: Maintain environmental	31/03/2023	100%	All 10 Green park awards were retained this year	Green		Environment
standards by retaining our awards for			completing the awards during 2022. Coastal			and
Green and Blue flags.			awards for 2023 applications will be submitted in			Regeneration
			quarter 3 for consideration and assessment by			
			Keep Wales Tidy next year. Cutting regimes			Corporate
			continue to consider and increase biodiversity			Performance
			within our environment as well as reducing our			and Resources

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
			"annual bedding" and replacing with more			
			biodiverse perennial displays. The Council's work			
			with KWT to provide a strategy to our community			
			to reduce litter and fly tipping remains ongoing.			
HS/A034: Deliver a range of	31/03/2023	75%	A range of environmental projects have been	Green]	Environment
environmental projects through the			identified in line with residents priorities and local			and
Community Investment scheme to			issues e.g. parking, unused green space, lack of			Regeneration
include communal space			play arears etc. Works have been delivered at			
improvements at; Penarth,			some sites including the provision of new parking			Corporate
Trebeferad, Llantwit Major and			bays at Fairoaks in Dinas Powys and the Margaret			Performance
Buttrills, Barry to enhance the local			Avenue Community Garden. Environmental			and Resources
area and improve neighbourhoods.			improvement works are on site at Buttrills			
			following community consultation- to improve			
			garden areas, fencing and green space; whilst			
			works are still programmed to take place in			
			Trebeferad.			

CP Commitment: 4.5	Work with the community, developers and others to ensure that new developments are sustainable and that developers mitigate their
	impacts, integrate with local communities and provide necessary infrastructure

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
ADP46-Publish a Green Infrastructure	Strategy and w	ork with our pa	rtners including the Local Nature Partnership to resp	ond to the natu	re emergency,	implement an
ambitious tree planting programme, o	deliver the Biodi	iversity Forward	d Plan and raise awareness about the importance of b	oiodiversity.		
SL/A026: Improve school grounds	31/03/2023	75%	The service is engaging with Local Nature	Green	Green	Environment
biodiversity as a means of			Partnership to identify funding to improve school			and
decarbonisation and map natural			grounds. Awarded funding for citizen science			Regeneration
carbon sinks.			project to measure biodiversity at schools on a			
			rolling programme. Project to link with eco-schools			Corporate
			co-ordinator. Potential to produce data on the			Performance
			benefit of improved ecological value at schools.			and Resources
			Work continues to rollout wormery pilot to			

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			schools, secured funding and to start project in February 2023 to help reduce food waste. The team is liaising with schools to utilise funding resources to improve onsite biodiversity through planting woodlands.			Learning & culture
NS/A044: Work with colleagues in Regeneration Services to develop a Green Infrastructure Strategy to promote and develop green space, sustainable drainage, green travel routes, ecology and tree coverage, including reference to a tree strategy for our towns and villages which will also provide a response to Ash Dieback.	31/03/2023	75%	Meetings held with Regeneration colleagues and AT schemes would not fall into this. More so the wider environment around them.	Green		Environment and Regeneration Corporate Performance and Resources
NS/A045: Contribute to enhancing biodiversity and addressing climate change sustainability by implementing the relevant actions contained within the Biodiversity Forward Plan, including the drafting of an Interim Tree Management Plan and an action plan to manage Ash Dieback.	31/03/2023	75%	Have finalised areas of grass land to ensure only suitable sites within the contracted grass areas are included with the correct regime in place which will enhance / increase / improve the biodiversity within such areas and increase our green corridors for pollinators etc. grass contract to be posted on Sell2Wales imminently - based on returned costs will look at option of commencing the modified areas within the contract for 2023 season.	Green		Environment and Regeneration Corporate Performance and Resources
FS/A026: Contribute to the Council's response to maintain and enhance biodiversity in the Vale of Glamorgan by incorporating biodiversity gains in new farm business tenancy agreements and renewals as appropriate and maximising the biodiversity value of untenanted land	31/03/2023	75%	No new farm business tenancies have been granted in Q3.	Green		Environment and Regeneration Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
by reducing cutting regime of hedgerows.						
RP/A030: Publish a Green Infrastructure Strategy and work with our partners including the Local Nature Partnership to respond to the nature emergency and implement an ambitious tree planting programme.	31/03/2023	75%	A workshop with key stakeholders was held in December 2022 and the outputs of this are currently being analysed. A Shared Prosperity Fund bid is being prepared to seek funding to progress the strategy.	Green		Environment and Regeneration Corporate Performance and Resources
RP/A031: Deliver the Biodiversity Forward Plan with an emphasis on increasing staff awareness about the importance of embedding biodiversity across the work of the Council.	31/03/2023	75%	The Council continues to deliver the plan at a corporate level and it is proposed that these biodiversity plan outcomes will form part of all service plans to ensure that they are reported on and evidenced. Discussions to take place with the policy team to see how these can be integrated.	Green		Environment and Regeneration Corporate Performance and Resources

CP Commitment: 4.6	Provide effective waste management services and work with our residents, partners and businesses to minimise waste and its impact
	on the environment.

Service Plan Actions	In Year	% Complete	Progress & Outcomes Description	Service Plan	ADP Action	Relevant
	Completion			Action RAG	RAG	Scrutiny
	Date			status	Status	Committee
ADP55-In accordance with the Vale of	Glamorgan Wa	ste Manageme	nt Strategy 2021/31, deliver a range of improvements	s to waste mana	agement includ	ling the final
roll out of the new recycling arrangem	ents in the East	tern Vale , creat	tion of a Re-Use Facility, completion of the Resource I	Recovery Centre	e and a new Ho	usehold Waste
Recycling Centre in the Western Vale.						
NS/A046: Ensure there are sufficient	31/03/2023	75%	This quarter, again the service area has used the	Green	Green	Environment
and appropriate end designations for			national model achieving sustainable markets			and
the resale and reuse of recyclate			through Welsh Governments consultants (WRAP)			Regeneration
material and minimise the export of			and these continue to be monitored to ensure			
recycling and waste wherever			markets remain sustainable and are in line with the			Corporate
possible.			Collections Blueprint model			Performance
						and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
NS/A047: Complete the Vale of Glamorgan Waste Management Strategy 2022-2032 and supporting action plan in line with Welsh Government statutory guidance and the Well-Being of Future Generations (Wales) Act 2015.	31/03/2023	75%	The public consultation on the Waste Strategy is complete and a report will be prepared and presented to Cabinet and the respective Scrutiny Committee in quarter 4.	Green		Environment and Regeneration Corporate Performance and Resources
NS/A048: In accordance with the Vale of Glamorgan Waste Management Strategy 2022-2032, deliver a range of improvements to waste management including the final roll out of the new recycling arrangements in Penarth and for Vale wide flats and apartments, creation of a Re-Use Facility in Barry, completion of the Resource Recovery Centre and a new Household Waste Recycling Centre in the Western Vale near Llandow, and monitor and review existing waste collection rounds.	31/03/2023	75%	The roll out to Penarth is planned for 17th April 2023. The reuse is being shop fitted in quarter 4 and due to pen April 2023. Additionally the Resource Recovery Facility will be completed in February and operational by the end of quarter 4. The roll out to flats and apartments is also scheduled for Spring/summer of 2023. The HWRC site at Llandow is delayed as a result of land options so the Strategy has been updated to reflect that.	Green		Environment and Regeneration Corporate Performance and Resources
NS/A049: Promote recycling and waste elimination via social media campaigns.	31/03/2023	75%	This quarter, again the service area has worked with Welsh Water to promote food waste recycling (which is the highest recyclable content within black bags) and also the promotion of Christmas recycling. Service planning for phase 3 has started but there will be greater focus in quarter 4 now the roll out to Penarth and surrounding areas is planned for 17th April 2023.	Green		Corporate Performance and Resources Environment and Regeneration
NS/A050: Monitor budgets to ensure we are able to deliver the National Waste agenda through effective use	31/03/2023	75%	The has been regular contract meetings and liaisons between departments to deliver the major projects namely the new Resource Recovery	Green		Corporate Performance and Resources

Service Plan Actions	In Year Completion	% Complete	Progress & Outcomes Description	Service Plan Action RAG	ADP Action RAG	Relevant Scrutiny
	Date			status	Status	Committee
of grants and resources to exceed			Facility, the reuse shop and service changes. At			Environment
the National Domestic Waste			present, these remain on budget.			and
Recycling Target for 2024 / 2025.						Regeneration
NS/A051: Undertake waste	31/03/2023	75%	This quarter, as some of the major projects come	Green		Environment
investigations and prosecutions.			to conclusion, there is greater focus on waste			and
			minimisation. At present, the infrastructure targets			Regeneration
			remain on target and budget and to preparation of			
			waste minimisation all Wales Compositional			Corporate
			Analysis has been inspected to prioritise Recycling			Performance
			Officers time on collection rounds. This will identify			and Resources
			where work is required to improve recycling and			
			minimise waste. This will also include waste			
			investigations and promotional work which has			
			been proactive this quarter.			

CP Commitment: 4.7	Minimise pollution recognising the detrimental impact it may have on the environment and people's wellbeing.
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Service Plan Actions	In Year Completion	% Complete	Progress & Outcomes Description	Service Plan Action RAG	ADP Action	Relevant
	•				RAG	Scrutiny
	Date			status	Status	Committee
ADP57-Undertake local air quality ass	essments and re	eview the data	to ensure that national air quality objectives continue	e to be achieved	l.	
NS/A042: Review parking regulation	31/03/2023	75%	Review completed with no resident parking zones	Green	Green	Environment
orders, resident parking			considered to be justified or required based on			and
arrangements and revised parking			completed surveys. Discussion ongoing with Ward			Regeneration
management in Llandough to			member regarding appropriate way to disseminate			
address road safety and			the information and decision to residents.			Corporate
environmental concerns.						Performance
						and Resources

Service Plan Actions	In Year Completion	% Complete	Progress & Outcomes Description	Service Plan Action RAG	ADP Action RAG	Relevant Scrutiny
SRS/A016: Undertake local air quality assessments and review the data to ensure that national air quality objectives continue to be achieved	Date 31/03/2023	75%	All three annual progress reports were presented to the respective cabinets in Nov and Dec, and all three APRs were approved and have now been submitted to Welsh Government for approval.	Green	Status	Environment and Regeneration Corporate Performance and Resources

CP Commitment: 4.8	Work to reduce the impact of erosion, flooding and pollution on our coastal areas and watercourses.
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Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
ADP51-Implement the revised Local Fl	ood Risk Mana	gement Strateg	y including specific schemes alongside the Shoreline	Management P	an and coasta	monitoring.
NS/A052: Implement the revised Local Flood Risk Management Strategy including specific schemes alongside the Shoreline Management Plan and coastal monitoring.	31/03/2023	75%	Welsh Government and Ministerial approval still awaited. Consideration of merging LRMS and FRMP and procurement of delivery therefore deferred to Q4 subject to WG and Ministerial approval.	Green	Green	Environment and Regeneration Corporate Performance and Resources
NS/A053: Complete the Llanmaes Flood Risk Management Scheme.	31/03/2023	75%	An initial reappraisal of the scheme economics has been completed for both the preferred scheme and a number of sub-options delivering a reduced standard of service. This exercise has confirmed that a reduction in scheme costs by removing sections of the works is accompanied by an increase in damages with none of the options	Green		Environment and Regeneration Corporate Performance and Resources

Service Plan Actions	In Year Completion Date	% Complete	Progress & Outcomes Description	Service Plan Action RAG status	ADP Action RAG Status	Relevant Scrutiny Committee
			considered resulting in a BCR greater than one. A more advanced economic appraisal of the tendered scheme has therefore commenced, following consultation with WG, to demonstrate greater scheme benefits. This appraisal is due for completion in Q4 and a pre-emptive bid for WG capital pipeline funding for the construction phase was submitted in Q3. Given the above, and subject to the demonstration of increased scheme benefits and Welsh Government funding availability, procurement is likely to commence early next			
NS/A054: Monitor and assess changes in coastal morphology, including the beach and cliffs, in accordance with the appropriate Shoreline Management Plans.	31/03/2023	75%	financial year. The collection of wave, water level and meteorological data is continuing at Penarth Pier. A thunderstorm in November 2022 resulted in the loss of data transmission and damage to one of the pressure-transducers. Data transmission was restored in December 2022 after 5 weeks and further repairs are being planned. Strategic monitoring of beach profile data being coordinated by the WCMC with no data collected during the current period. A multi beam bathymetric survey has been commissioned for delivery in Q4, pending suitable weather conditions, to extend survey coverage west along the Knap and Porthkerry frontage to help inform implementation of SMP policy.	Green		Environment and Regeneration Corporate Performance and Resources

APPENDIX 2: Performance Indicators

Well-being Objective 4: To respect, enhance and enjoy our environment

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/097: Percentage of change in the average Display Energy Certificate (DEC) score within local authority public buildings over 1000 square metres.						This performance indicator is monitored annually.	Corporate Performance and Resources Environment & Regeneration
CPM/098: Percentage change (reduction) in carbon dioxide emissions in the non-domestic public building stock.						This performance indicator is monitored annually.	Corporate Performance and Resources Environment & Regeneration
CPM/100: Percentage of Council streetlights that are LED.	No update provided	No figures provided	95%	N/A	N/A	Best efforts are continuing to improve the assets to LED with works programme in early Feb/March 2023 specifically in Penarth	Corporate Performance and Resources Environment & Regeneration
CPM/101: Number of assets transferred to the community.						This performance indicator is monitored annually.	Corporate Performance and Resources

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
							Environment & Regeneration
CPM/102: Number of visits to public libraries during the year per 1,000 population.	666.8	1757	1560	Green	↑	Target met. An imaginative series of activities and events for adults and children has helped maintain good visitor numbers during the autumn. As well as our range of weekly activities there were some stand-out sessions. These have a included a range of author talks and creative writing workshops. There has been a launch of a new code club at Penarth, added to ongoing code clubs at other libraries. We had a mindfulness session with Indian music, employment advice sessions. Near 400 people attended the Job and Employment Skills Fair at Barry in October. 588 attended Santa's Post Office at Barry in early December and 86 children visited Santa's Grotto at Barry on the 17th December and many also attending for the Barry Community Choir event on the same day. Rhoose Library also had a successful Christmas fair. Barry Library continues to support refugee Afghan children with weekly visits to the Copthorne hotel where approx. 70 children attend 1 of 3 sessions run by library staff during the day. We have had less success with visitor numbers to use our public PCs, as ongoing issues with PC setup and	Learning & Culture

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
						printing has frustrated library users and caused many to give up trying. We continue to work with ICT to find a solution to these problems.	
CPM/103: Number of facilitated visits to country parks and heritage coast.						This performance indicator is monitored annually.	Environment & Regeneration
CPM/105: Percentage of Dangerous Structures inspected within 1 working day of receipt.	100%	100%	100%	Green	\leftrightarrow	No commentary provided	Environment & Regeneration
CPM/107: Number of Green Flag Parks.	10	10	10	Green	\leftrightarrow	We have scooped a Green Flag award for 10 sites, once again emerging as one of the top performing authorities in Wales.	Environment & Regeneration Corporate Performance & Resources
CPM/108: Number of m2 of Parks, Open Spaces & Highways land that has been sown with wildflowers or being maintained as a naturalised area						This performance indicator is monitored annually.	Environment & Regeneration Corporate Performance & Resources
CPM/109: The Cleanliness Index						This performance indicator is monitored annually.	Environment & Regeneration Corporate Performance & Resources

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
CPM/110: The percentage of highways and relevant land inspected of a high or acceptable standard of cleanliness						This performance indicator is monitored annually.	Environment & Regeneration Corporate
							Performance & Resources
CPM/111: The percentage of reported fly tipping incidents which lead to enforcement activity.	0%		10%			No update provided	Environment & Regeneration
CPM/112: Percentage of people satisfied with cleanliness standards.						This performance indicator is monitored annually.	Environment & Regeneration Corporate Performance
CPM/116: Kilograms of local authority municipal waste that is not reused, recycled or composted during the year per person.						This performance indicator is monitored annually.	& Resources Environment & Regeneration
							Corporate Performance & Resources
CPM/117: Number of beach awards achieved.						This performance indicator is monitored annually.	Environment & Regeneration
							Corporate Performance & Resources

Performance Indicator	Q3	Q3	Q3 Target	RAG	Direction	Commentary	Relevant
	2021/22	2022/23	2022/23	Status	of Travel		Scrutiny
							Committee
	New for					This performance indicator is monitored	Environment
CPM/140: Number of visitors to Porthkerry	2021/22					annually.	&
							Regeneration
	New for					This performance indicator is monitored	Environment
CPM/141: Number of visitors to Cosmeston	2021/22					annually.	&
							Regeneration
CPM/142: Number of events facilitated or	New for					This performance indicator is monitored	Environment
financially supported	2021/22					annually.	&
initialicially supported							Regeneration
						This performance indicator is monitored	Environment
						annually.	&
CPM/139: Average SAP rating for the Council's							Regeneration
housing stock							Homes and
							Safe
							Communities

Additional National Performance Indicator Measures

Performance Indicator	Q3 2021/22	Q3 2022/23	Q3 Target 2022/23	RAG Status	Direction of Travel	Commentary	Relevant Scrutiny Committee
PAM/035: Average number of working days taken to clear fly-tipping incidents.	1.09 days	No update provided	2 days	N/A	N/A	No update provided	Environment & Regeneration Corporate Performance & Resources
PAM/030: The percentage of municipal waste collected by local authorities and prepared for reuse and/or recycled, including source segregated bio- wastes that are composted or treated biologically in another way.	No update provided	68.8%	71%	Amber	N/A	Q3 & Q4 are normally lower than Q1 & Q2, the annual PI is still struggling due to the issues of a lack of drivers to pick up Green waste earlier in the year.	Environment & Regeneration Corporate Performance & Resources